

Inventory Information System for Zenith Products International Co., Ltd.

by Ms. Sansanee Dulyakupt

A Final Report of the Six-Credit Course OS 6998 - CS 6999 System Development Project

Submitted in Partial Fulfillment of the Requirements for the Degree of Master of Science in Computer Information Systems Assumption University

November 2003

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November 2003

Project Title	Inventory Information System for Zenith Products International Co., Ltd.
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Academic Year	November 2003

The Graduate School of Assumption University has approved this final report of the sixcredit course, CS 6988 - CS 6999 System Development Project, submitted in partial fulfillment of the requirements for the degree of Master of Science in Computer Information Systems.

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ABSTRACT

This project is written to be submitted for CS 6998 – CS 6999 System Development Project of MS (CIS) program, Assumption University. The project covers the system analysis, system design and implementation of Inventory Information System for Zenith Products International Co., Ltd. to solve the problems occurring in the existing system.

The existing system is based on a manual system. Before the development of the Inventory Information System is done, the current problems of the existing system and area for improvement have been clearly defined. The objective of the proposed system is to define the user requirements. Many alternative systems are of interest, but the final candidate solution will be selected based on the payback method, the break-even methodology, and feasibility study.

In the new computerized system, Automobile Insurance Information System has replaced the existing system, and the problems occurring in the existing system have been solved including the decrease of high maintenance costs. The new system facilitates all user requirements in entering and finding details as well as providing reports as often as they need. Moreover, it can improve efficiency for planning, decision-making and also provide better response time to both operation and business process, making the company get more efficient information and profits.

ACKNOWLEDGEMENTS

The effort of many people has made into the creation of this project possible. The writer would like to express her sincere thanks to all of them for their kind cooperation and advice. The comments of their reviews were extremely helpful in the completion of this project.

She desires to express her most sincere appreciation and thanks to Air Marshal Dr. Chulit Meesajjee, her project advisor, for his continuing advice, support and correction throughout this system development project.

Finally, her very special thanks go to her parents, family members, and friends for the time they spent with her in the preparation, for their constant encouragement, and for their inspiration to help her complete this project.



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I. INTRODUCTION

1.1 Background of the Project

The report is done according to the requirement of MS(CIS) program, CS6998 – CS6999 System Development Project, it includes studying and analyzing the problems of the existing system, defining user requirements, and designing the appropriate computerized system for a company. This report concerns replacing a manual system with a new computerized system.

Nowadays, every organinzation needs to develop to run a better business and goals are usually stated in very broad terms. For instance, business needs to maximize market share. Increasing of a company profits makes it think about how to run an easier business by minizing problems which occur in the system.

As for Zenith Products International Co., Ltd., the main activity is a sales system and it has many problems in inventory. Each department of the company use stand alone computer. It does not provide links with each other. This leads to many problems such as inconsistencies of data, inefficient reporting system and slow processing. Therefore, inventory system is the first step of developing the company and also the computer based will take place of the old system in the company.

1.2 Objectives of the Project

The Inventory Information System is developed to generate all historical information of inventories, insert, update and delete inventory's record. The records are automatically stored and retrieved in the database by the officers for further activities. Meanwhile, a new system should be able to support the requirements for the operation (officers), and it must support decision-making for the management.

The objectives of developing the Inventory Information System for Zenith Products International Co., Ltd. are as follows:

- (1) To study the existing system and identify the current problems of the system.
- (2) To study the requirements of users and design computer information system according to those users' requirements.
- (3) To design the new system development for inventory system. This new system will be suitable to this operation environment and create outputs to support business operation management.
- (4) To create an inventory information system in order to support day-to-day operations and order planning along with timely and relevant information for management in making the right decisions.
- (5) To help access the data and information needed with speed and accuracy.
- (6) To reduce the cost of operation due to the ability to prepare order planning at the right time and quantity which causes the proper levels of stock control.
- (7) To improve the company's operation by using computer-base information system.

1.3 Scope of the Project

The project is to develop a new computerized inventory control system to replace the existing inventory system, which is currently based on manual operations. This project refers to the following areas:

- Develop the system that can facilitate the day-to-day operation of the operating staffs.
- (2) Develop the system that can inquire immediately and update correctly.

- (3) Analyze and design the database, hardware and software for the projected Inventory Information System.
- (4) Create the screen layouts and report layouts for the users.
- (5) Products and materials should have unique code, and description for Inventory Information System to retrieve information, and to check inventory's availability and inventory's price.
- (6) By using EOQ (Economic Order Quantity) to determine type and quantity of inventory to reorder. Organize to achieve an appropriate balance between ordering too much inventory (excessive carrying costs) and not ordering enough inventory (stock outs).

1.4 Deliverables of the Project

The deliverables of the project Inventory Information System can be identified as follows:

- (1) Project Introduction
 - (a) Background of the project
 - (b) Objectives
 - (c) Scope
- (2) The Existing System
 - (a) Background of the organization
 - (b) Existing business function
 - (c) Current problems and areas for improvements
- (3) The Proposed System
 - (a) System specification
 - (1) Context diagram
 - (2) Data flow diagram

- (b) System design
 - (1) Database Design
 - (2) Structure Chart
 - (3) Interface Design
 - (4) Report Design
 - (5) Data Dictionary
- (c) Hardware and software requirement
- (d) Security and controls
- (e) Cost/benefit analysis
- (4) Project Implementation
 - (a) Project implementation plan
 - (b) Test plan

(5) Conclusions and Recommendations

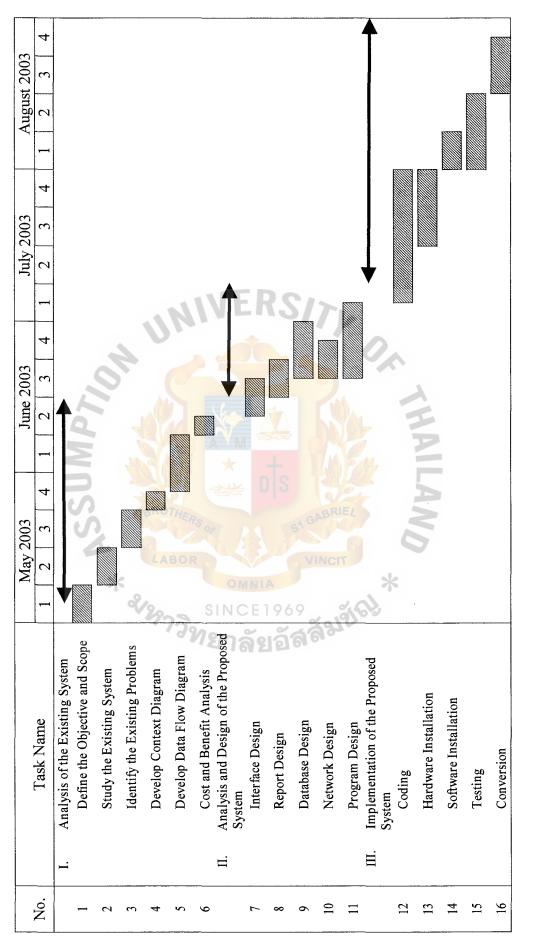
1.5 Project Plan

The project plan is based on the concept of System Development Life Cycle

(SDLC). The processes are divided into 3 main phases as follows:

- (1) Analysis of the existing system.
- (2) Analysis and design of the proposed system.
- (3) Implementation of the proposed system.

This project plan of Inventory Information System is given in Figure 1.1.



II. THE EXISTING SYSTEM

2.1 Background of the Organization

Zenith Products International was established in 1983 and located in 44/2 Moo1, Theparak Road, Tambon Bangprieng, Amphur Bangbor, Samutprakarn Province, Thailand. It was mandated to produce hose clamps, as well as wheel balance weights, in order to support the growth of the local automotive industries, i.e motor vehicles and motorcycles and piping industries.

At present, Zenith Products International has three departments, which are Manufacturing, Administration and Sale & Marketing. All of the day-to-day operations and processes are currently done manually which have caused problems to the organization. Moreover, the data redundancy of the inventory records in the warehouse is also the major problem. For example, part number or code must be assigned to each part by storekeepers. New code will be generated to every single part category and type. Nonetheless, it is possible that one single part category may be assigned the code twice, which is a double count if all the records are kept in hardcopy, and a manual system is applied. Consequently, data redundancy and errors have unintentionally occurred. Thus, a new system is required to eliminate the errors that may occur in the business.

There are 3 departments in the organization.

(1) Manufacturing Department

This department is divided into 4 divisions:

(a) Warehouse Division

Warehouse division is responsible for setting categories of goods and spare parts inventory, keeping the inventory information

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such as description, cost, including an up-to-date inventory outstanding for supporting any other business functions.

(b) Maintenance Division

Maintenance division is responsible for repairing the damaged or dilapidated machines in a plant.

(c) Production Division

Production division is responsible for producing the hose clamps and wheel balance weighs.

(d) Quality Acceptance Division

Quality Acceptance division is responsible for testing and controlling product's quality against the standard.

(2) Administration Department

This department is divided into 3 divisions:

(a) Personnel Division

Personnel division is responsible for human resources of the

company.

(b) Purchasing Division

Purchasing division is responsible for purchasing the products to resell and materials to produce.

(c) Financial & Accounting Division

Financial and Accounting division is responsible for preparing all required accounting working papers such as general ledger, balance sheet, statement of change in shareholding and equity, and statement of porfit and loss. This division is also responsible for setting accounting standard, processing payroll of all employees, processing debt payment and billing.

(3) Sales & Marketing Department

Sales and Marketing department is responsible for selling, expanding the market share, increasing the transaction volume and promoting the company's product.

This department is divided into 2 divisions:

(a) Wholesale Division

Wholesale division is responsible for selling the products to automabile manufacturing companies.

(b) Retail Division

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Retail division is responsible for selling the products to retail shops.

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The organization chart is shown in Figure 2.1.

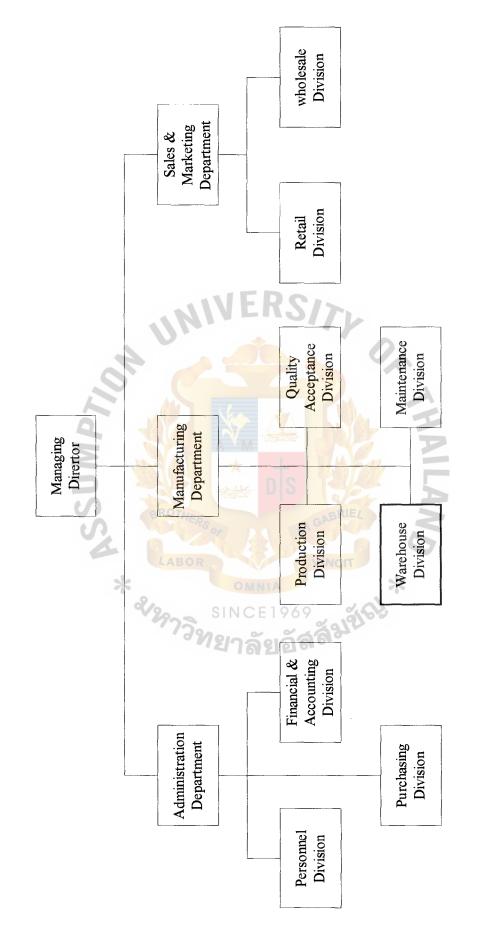


Figure 2.1. The Organization Chart of Zenith Products International Co., Ltd.

2.2 Existing Business Function

There are several functions for Inventory Information System. It can be divided into 5 major functions:

- Accept order request: A staff member of Warehouse Division accepts a product order list from Sales & Marketing Department.
- (2) Check availability of production: After the staff receive order from Sale & Marketing Department, they will check the ordered product in the stock file.
- (3) Update and balance product: After selling or buying products, the staff will record a decrease or an increase of product in the stock record of the warehouse. And he/she also calculates the remaining quantity.
- (4) Check minimum safety stock of the product: At the end of each day, the chief worker checks the quantity of each product. He recognizes which product should be reordered or reproduced according to the ordering calculation system of each product.
- (5) Create purchase requisition: The chief worker lists the unavailable product to reorder/reproduce to the suppliers or production division.

2.3 Current Problems and Areas for Improvement

All the existing systems are based on manual systems that generate problems as follows:

- It is difficult and it takes more time to check the inventory status and inventory valuation of all transactions.
- (2) Since the number or transaction items are large, it is difficult to update all transactions completely.
- (3) Information is not up-to-date because the transactions are updated only occasionally.

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- (4) It is difficult in receiving information and controlling the status of items.
- (5) Product type is not clearly identified.
- (6) No minimum stock is set; some products are not available when customers need them.
- (7) There is a lack of good planning because the calculation of the product needed is done

manually and randomly. Thus there is no systematic planning, so information base is almost useless for decisions making, forecasting and controlling.

Context diagram of the existing system is shown in Figure 2.2.



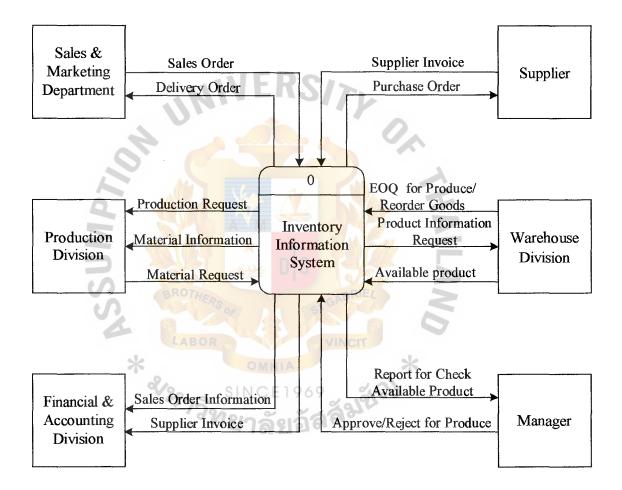


Figure 2.2. Context Level Data Flow Diagram of Existing Inventory Information System.

Ш. THE PROPOSED SYSTEM

3.1 System Specification

According to the previous section, Zenith Productions International should have an effective computerized Inventory Information System that can provide more accurate information and solve the problems occurring from the existing manual system and some ineffective computerized information system.

In order to achieve the target, the new proposed Inventory Information System should have the following components:

- The database applications for the new system can be easily obtained and (1)there are varieties of choices to select from. The applications such as Microsoft Access and MS Window 2000 Server will lead to lower application expense than propriety application.
- (2)All the functions are displayed by GUI, which is easy for use and has a nice graphic display. The system user and system owner will be highly satisfied.
- The DBMS at server supports and allows multi-users to retrieve information (3)from database simultaneously ยอัสสัมขึ

System Design 3.2

(1)Entity Relationship Diagram

> ERD data modeling is the technique used in organizing and documenting a system data. Data modeling, which is called database modeling, is usually a database implementation.

The ERD of the new system is shown in Appendix A as follows:

- A context level of entity relationship diagram (a)
- A key-based attributed relationship diagram (b)

(c) A fully attributed relationship diagram

The Data Dictionary, is the table that describes the details of each entity and attribute in ERD, and is shown in Appendix B.

(2) Data Flow Diagrams (DFDs)

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The logical Data Flow Diagrams (DFDs) are the structure analysis and design tools that analysts can use to understand the process of system and the movement of the data through the system.

The logical data flow diagram will indicate the flow of the requirement and the data type used in developing the program to support the new system. With DFDs, the analyst can design the file to cover the requirements of the users and support the report design of the system.

The proposed system is designed with the aim to solve the problems of the existing system as stated previously and to meet all user requirements as well. Context diagram of the proposed system is given in Figure 3.1. and level 0 Data flow Diagram of the proposed system is given in Figure 3.2.

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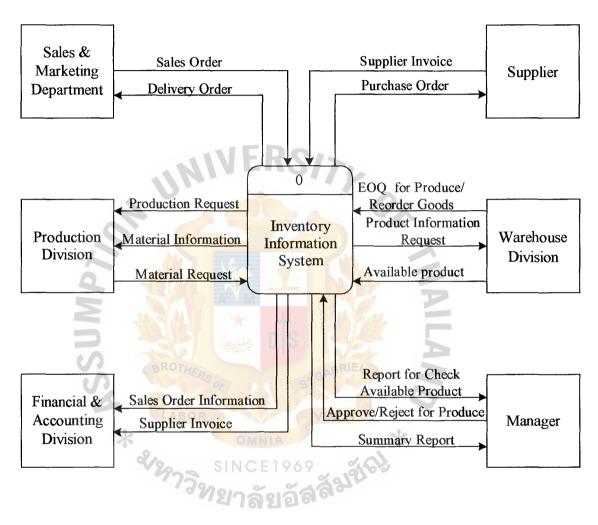


Figure 3.1. Context Level Data Flow Diagram of Proposed Inventory Information System.

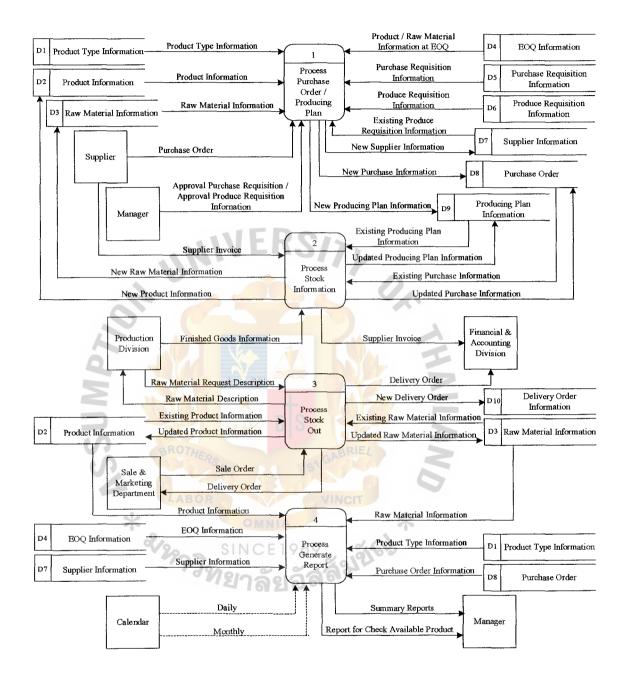


Figure 3.2. Level 0 Data Flow Diagram of Proposed Inventory Information System.

The details of data flow diagram of Inventory Information System are shown in Appendix C, which includes:

- (a) Context Data Flow Diagram
- (b) Functional Decomposition Diagram
- (c) Level 0 of Data Flow Diagram
- (d) Level 1 of Data Flow Diagram
- (e) Structure Chart

To understand the details of each process in data flow diagram, the process specification is shown in Appendix D.

(3) Economic Order Quantity (EOQ) Requirements

EOQ is essentially an accounting formula that determines the point at which the combination of order costs and inventory carrying costs are the least. The result is the most cost effective quantity to order. In purchasing this is known as the order quantity, in manufacturing it is known as the production lot size. The basic Economic Order Quantity (EOQ) formula is as follows:

EOQ = (Annual usage in units)(Order cost) (Annual carrying cost per unit)

So, the new system must be built-in EOQ with automatically calculation to minimize costs.

(4) Input Design

The input screens of the system are in many forms for the various purpose as shown in Appendix E.

(5) Output Design

There are 2 types of system output forms that are in the form of hardcopy and in the form of displayed screen. Some reports are generated periodically such as on a weekly, monthly or yearly basis. The outputs in the displayed screen are for monitoring daily operation purpose.

All the reports and outputs generated by the system are shown in Appendix F.

3.3 Hardware and Software Requirement

The proposed Inventory Information System will be developed in the form of windows based. Microsoft Access 2000 is the major software tool used to develop the input and output design of the system. The hardware & software specifications for servers are shown in the Tables 3.1, 3.2 respectively.

I D I I I I I I I I I I I I I I I I I I	GADINE
Hardware	Specification
CPU 🔆	Intel Pentium IV Processor 2.0 GHz.
Memory SIN	256 MB
Cache	1 GB or higher
Hard Disk	60 GB
CD-ROM Drive	52x CD-ROM Drive
Floppy Drive	1.44 MB diskette drive
Network Adapter	10/100 Ethernet NIC
Display Screen	17"SVGA Monitor
Display Adapter	SVGA Card

Table 3.1. The Hardware Specification for the Server.

Hardware	Specification
Keyboard	USB Internet Keyboard (104-key)
Mouse	Internet Scroll Mouse
UPS	UPS 1000 VA

 Table 3.1.
 The Hardware Specification for the Server (Continued).

Table 3.2. The Software Specification for the Server.

Software	Specification
Operating System	Microsoft Windows 2000 Server
Application Software	Microsoft office 2000

The client machines should be at least standard to support Microsoft Windows 98 and Microsoft Office 2000 professional. The hardware & software specifications for each client machine are shown in the Tables 3.3, 3.4 respectively.

Table 3.3. The Hardware Specification for Each Client Machine.

	10000
Hardware	Specification
CPU	Intel Pentium III or higher
Memory	128 MB
Cache	256 MB or higher
Hard Disk	20 GB
CD-ROM Drive	52x CD-ROM Drive
Floppy Drive	1.44 MB diskette drive
Network Adapter	10/100 Ethernet NIC

Table 3.3. The Hardware Specification for Each Client Machine (Continued).

Hardware	Specification		
Display Screen	15"SVGA Monitor		
Display Adapter	SVGA Card		
Keyboard	USB Internet Keyboard (104-key)		
Mouse	Internet Scroll Mouse		
UPS	UPS 1000 VA		

 Table 3.4. The Software Specification for Each Client Machine.

Software	Specification		
Operating System	Microsoft Window 98		
Application Software	Microsoft office 2000 Professional Edition		

Other important hardware required for the porposed system is switch, network printer and cable. The specification of this hardware is shown in Table 3.5.

Table 3.5. Other Hardware Requirements.

Hardware	Specification
Switch	Share switch 24 ports
Cable	LAN Cable UTP
Printer	Laser Printer, Dot Matrix Printer

The network configuration of the proposed Inventory Information System is shown in Figure 3.3.

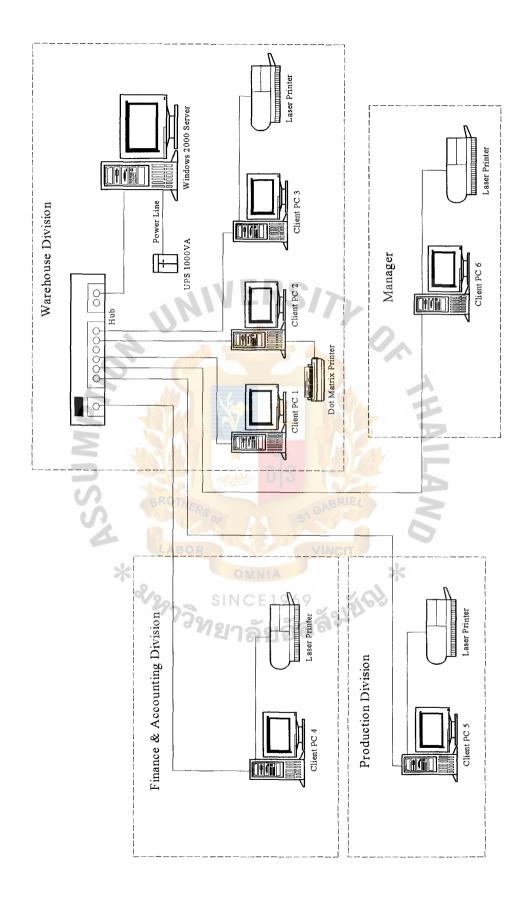


Figure 3.3. The Network Configuration of Inventory Information System.

3.4 System Cost Analysis

(1) Cost of Manual System

Cost items	Years				
Cost liems	1	2	3	4	5
Fixed Cost					
Desktop Computer 2 units @ 20,000	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00
Dot Matrix Printer l unit @ 9,900	1,980.00	1,980.00	1,980.00	1,980.00	1,980.00
Total Fixed Cost Operating Cost	9,980.00	9,980.00	9,980.00	9,980.00	9,980.00
Operating Cost			<u> </u>		
Salary Cost:					
Inventory Manager person @ 25,000	25,000.00	27,500.00	30,250.00	33,275.00	36,602.50
Inventory Officer 4 persons @15,000	60,000.00	66,000.00	72,600.00	79,860.00	87,846.00
Total Monthly Salary Cost	85,000.00	93,500.00	102,850.00	113,135.00	124,448.50
Total Annual Salary Cost	1,020,000.00	1,122,000.00	1,234,200.00	1,357,620.00	1,493,382.00
Office Supplies and Miscellaneous Cost:	n s				
Stationary Per Annum	13,000.00	14,300.00	15,730.00	17,303.00	19,033.30
Paper Per Annum	15,000.00	16,500.00	18,150.00	19,965.00	21,961.50
Utility Per Annum	14,000.00	15,400.00	16,940.00	18,634.00	20,497.40
Miscellaneous Per Annum	10,000.00	11,000.00	12,100.00	13,310.00	14,641.00
Total Annual Office Supplies & Miscellaneous Cost	52,000.00	57,200.00	62,920.00	69,212.00	76,133.20
Total Annual Operating Cost	1,072,000.00	1,179,200.00	1,297,120.00	1,426,832.00	1,569,515.20
Total Manual System Cost	1,081,980.00	1,189,180.00	1,307,100.00	1,436,812.00	1,579,495.20

Table 3.6. Manual System Cost Analysis, Baht.

Table 3.7. Five Years' Accumulated Manual System Cost, Baht.

Year	Total Manual System Cost	Cost Accumulated Cost		
1	1,081,980.00	1,081,980.00		
2	1,189,180.00	2,271,160.00		
3	1,307,100.00	3,578,260.00		
4	1,436,812.00	5,015,072.00		
5	1,579,495.20	6,594,567.20		
Total	6,594,567.20	-		

(2) Cost of the Proposed System

Cost items		Years				
		1	2	3	4	5
Fixed Cost						
Hardware Cost:						
Computer Server Cost	1 unit @ 52,000	10,400.00	10,400.00	10,400.00	10,400.00	10,400.00
Client Machine Cost	6 units @ 32,000	38,400.00	38,400.00	38,400.00	38,400.00	38,400.00
Laser Printer	4 units @ 15,000	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00
Dot Matrix Printer	1 unit @ 7,000	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00
UPS 1000 VA	1 unit @ 5,900	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00
Total Hardware Cost		63,380.00	63,380.00	63,380.00	63,380.00	63,380.00
Software Cost:			9.			
Windows 2000 Server	1 unit @ 30,000	6, <mark>000</mark> .00	6,000.00	6,000.00	6,000.00	6,000.00
MS Windows 98	6 units @ 8,000	9,600.00	9,600.00	9,600.00	9,600.00	9,600.00
MS Office 2000	6 units @ 12,000	14,400.00	14,400.00	14,400.00	14,400.00	14,400.00
Network Cost		9,000.00	9,000.00	9,000.00	9,000.00	9,000.00
Total Software Cost		39,000.00	39,000.00	39,000.00	39,000.00	39,000.00
Implementation Cost:		29 9	GADNILL	N/		
Software Development Cost		94,000.00	VINCIT	0	-	-
Training Cost		50,000.00	-	*	-	-
Total implementation Cost	0	144,000.00	·	5	-	-
Maintenance Cost	SIN SIN	ລັຍເລັຍ	20,000.00	22,000.00	24,200.00	26,620.00
Total Fixed Cost		246,380.00	122,380.00	124,380.00	126,580.00	129,000.00
Operating Cost						
Salary Cost:						
Inventory Manager	1 person @ 25,000	25,000.00	27,500.00	30,250.00	33,275.00	36,602.50
Inventory Supervision	1 person @ 18,000	18,000.00	19,800.00	21,780.00	23,958.00	26,353.80
Inventory Officer	2 persons @ 15,000	30,000.00	33,000.00	36,300.00	39,930.00	43,923.00
Total Monthly Salary Cost		73,000.00	80,300.00	88,330.00	97,163.00	106,879.30
Total Annual Salary Cost		876,000.00	963,600.00	1,059,960.00	1,165,956.00	1,282,551.60

Table 3.8. Computerized System Cost Analysis, Baht.

	Cost items			Years		
		1	2	3	4	5
Office Supplies and M	iscellaneous Cost:					
Stationary	Per Annum	11,000.00	12,100.00	13,310.00	14,641.00	16,105.10
Paper	Per Annum	10 ,00 0.00	11,000.00	12,100.00	13,310.00	14,641.00
Utility	Per Annum	14,000.00	15,400.00	16,940.00	18,634.00	20,497.40
Miscellaneous	Per Annum	10,000.00	11,000.00	12,100.00	13,310.00	14,641.00
Total Annual Office S	upplies & Miscellaneous Cost	45,000.00	49,500.00	54,450.00	59,895.00	65,884.50
Total Operaing Cost	, , , , , , , , , , , , , , , , , , ,	921,000.00	1,013,100.00	1,114,410.00	1,225,851.00	1,348,436.10
Total Computerized S	ystem Cost	1,167,380.00	1,135,480.00	1,238,790.00	1,352,431.00	1,477,436.10

Table 3.8. Computerized System Cost Analysis, Baht (Continued).

Table 3.9. Five Years' Accumulated Computerized System Cost, Baht.

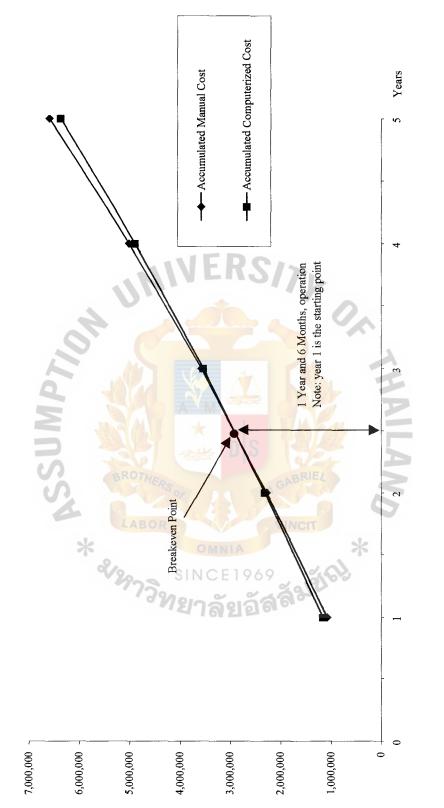
1	1,167,380.00	1,167,380.00
2	1,135,480.00	2,302,860.00
3 🕑	1,238,790.00	RIEZ 3,541,650.00
4	1,352,431.00	4,894,081.00
5	1,477,436.10	6,371,517.10
Total	6,371,517.10	* -

(3) The Comparison of the System Cost between manual System and Computerized System.

Year	Accumulated Manual Cost	Accumulated Computerized Cost
1	1,081,980.00	1,167,380.00
2	2,271,160.00	2,302,860.00
3	3,578,260.00	3,541,650.00
4	5,015,072.00	4,894,081.00
5	6,594,567.20	6,371,517.10

Table 3.10. The Comparison of the System Cost, Baht.







Accumulated Cost, Baht

(4) Payback Analysis

The following cost items are required, as shown in Table 3.11.

Investment Cost:

Hardware cost 3	316,900	Baht
Software cost 1	95,000	Baht
Software Development cost	94,000	Baht
Training cost	50,000	Baht
Total Investment Cost	555,900	Baht
Annual Oerating Cost:		
People-ware cost	876,000	Baht
Office Supplies & Miscellaneous cost	65,900	Baht
Total Annual Operating Cost	941,900	Baht
Annual Cost:		
The formula of annual cost of the Computerized system	n is	
Annual Cost = (Investment Cost/Estimated Sys	stem Life	e) +
Annual Operating Cost		
SIN = E (655,900/5) + 941,900 = 1.073.080 Baht		
= 1,073,080 Baht		

Saving:

Staff	144,000	Baht
Office Supplies & Miscellaneous	7,000	Baht
Opportunity cost & Intangible Benefit	1,302,200	Baht
Total Saving	1,453,200	Baht

Derhools Analissis for the Deserved Inventous Information Curtan Date	r ay user mularyous for the r reprosed invention multilization obsecting manner
Tabla 2 11	I auto J. I I.

	~	-		2.			
Cost Items	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Development cost:	655,900.00	ROTH AB		51			
Operation & Maintenance cost:	191	941,900.00	1,036,090.00	1,139,699.00	1,253,668.90	1,379,035.79	1,516,939.37
Discount factor for 10%	5 1 .000	606.0	0.826	0.751	0.683	0.621	0.564
Time adjusted costs (adjusted to present value):	655,900.00	856,187.10	855,810.34	855,913.95	856,255.86	856,381.23	855,553.80
Cumulative time-adjusted costs over life time	655,900.00	1,512,087.10	2,367,897.44	3,223,811.39	4,080,067.25	4,936,448.47	5,792,002,28
	o xão	GA					
Benefits derived from operation of new system:	V 0.00	1,453,200.00	1,598,520.00	1,758,372.00	1,934,209.20	2,127,630.12	2,340,393.13
Discount factor for 10%	1.000	606.0	0.826	0.751	0.683	0.621	0.564
Time adjusted benefits (adjusted to present value):	0.00	1,320,958.80	1,320,377.52	1,320,537.37	1,321,064.88	1,321,258.30	1,319,981.73
Cumulative time-adjusted benefits over life time:	0.00	1,320,958.80	2,641,336.32	3,961,873.69	5,282,938.58	6,604,196.88	7,924,178.61
Cumulative lifetime time-adjusted costs + benefits:	-655,900.00	-191,128.30	273,438.88	738,062.30	1,202,871.33	1,667,748.41	2,132,176.33

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Payback period is the commonly used technique to assess the value of investment. Generally, payback period is the period when cash inflows can recover the initial investment within a specified period. To reflect the real value of money, the time value of money concept is also applied in this analysis. The discount rate is required to calculate discount value of all costs and benefits after the first year to the present value at the present year. Then the Payback period is the calculated to judge the profitability of the system as Table 3.11. and Figure 3.5.

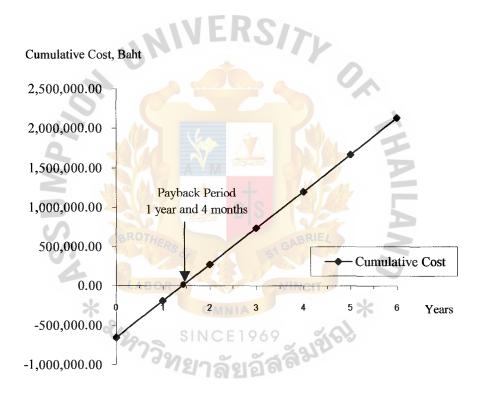


Figure 3.5. Payback Period of Inventory Information System.

As in Figure 3.5 the graph of cumulative cost of computerized system crosses the x-axis at 1.4 years or the payback period of the computerized system is 1 year and 4 months.

Moreover, the payback period can be calculated by the formula as follows:

Ъ	Last year of negative	+
P =	Cash flow difence	

<u>Cumulative different last negative year</u> Absolute value of cumulative difference (last negative plus first year positive year)

Where P Payback Period

 $P = 1 + \{191, 128.30/(191, 128.30 + 273, 438.88)\}$

= 1.4 years or 1 year and 4 months

(5) Return-on-Investment Analysis (ROI)

Return-on-Investment Analysis technique compares the lifetime profitability of alternative solutions or projects. The ROI for a project is a percentage rate that measures the relationship between the amounts the business gets back from an investment and the amount invested. The ROI for a potential project is calculated by using the data from Table 3.11 as follows:

ROI = (Esitmated lifetime benefits – Estimated lifetime costs) /

Estimated lifetime costs

ROI =
$$((7,924,178.61 - 5,792,002.28) / 5,792,002.28) \times 100$$

= 0.37 x 100
= 37%

Therefore, the lifetime ROI is 37 percent.

3.5 Security and Control

The information that is stored in the Inventory Information System is so important for many departments. The data in database must always be available to users when needed. A satisfactory level of share ability must be achieved and the unauthorized access must be prevented. The following security and controls should be attained by the proposed computerized system.

- The user's password is a must for log-in security control in order to prevent unauthorized users from accessing the system.
- (2) There must be back up data and programs in form of diskettes or CD-ROM every month.
- (3) The user profile needed to exist in the Inventory Information System to classify the group of user who can read, update and execute the data in the database.
- (4) Input validation must exist in the Inventory Information System in each menu screen to protect the human errors.
- (5) Data must be inputted, created, updated, and deleted during working hours only.
- (6) The company should set the rules for using the computer to protect physical components as well as computer system:
 - (a) Do not smoke near a computer.
 - (b) Do not eat or drink any food near a computer.
 - (c) Shut down the computer when not using it.
 - (d) Do not allow users fix any physical part of computer by themselves.
 - (e) Do not allow users download any program into the computer by themselves.

- (f) User has to check virus before opening any file from diskette.
- (g) All media such as floppy disk, CD-ROM must be kept in safe place.
- (h) All computer and Server must have routine checking virus at a specified time every week.

In addition to this, there are some general controls to ensure the effective operation of programmed procedures. General Controls include the following:

- (1) Implementation controls
- (2) Software controls
- (3) Physical hardware controls
- (4) Computer operation controls
- (5) Data file security controls
- (6) Administrative controls (Segregation of functions)



IV. PROJECT IMPLEMENTATION

4.1 Overview of Project Implementation

System Implementation is the conversion process from a current manual system to the new computerized information system. The final design should be evaluated first by the users and management teams to guaranttee that the new computerized system can meet the requirements and objectives, and then the other remaining processes will be performed. It is expected that the system implementation would take approximately six weeks. The duration may vary depending on the readiness of the staff to use the new system. The processes of System Implementation are:

- (1) Software development
- (2) Hardware installation
- (3) Personnel training
- (4) Test Plan
- (5) Conversion
- (6) Documentation

4.2 Software Development SINCE196

Using Microsoft Access as DBMS develops the Inventory Information System. The computerized system is developed based on user friendly and the capability in making report. The system allows user to add, edit and delete the data and also search for desired data. In order to generate reports, the system will join tables in database file and make the calculation in the required field based on user and management requirements.

4.3 Hardware Installation

In order to establish the computerized system, the company requires new File Server as shown in the Cost/ Benefit Analysis section in previous section. Six clients and one server need to be installed with LAN card so they can work in the network system in the proposed system.

4.4 Personnel Training

User training course is an important process in the system implementation phase. The objective of training course is to make users understand, be familiar and able to use the program correctly. The training course should include computer concepts, functions of hardware and software, functions of the proposed system and how to use the system properly and efficiently. Users should be given the system manual, class lecture about the procedure and hands on experience on using new equipment. Furthermore, the programmer or system analyst when initially using the system also should supervise the users.

4.5 Test Plan

After the program has been designed and installed, module testing, program testing and system testing are required to ensure that the new system are free from errors and can work well with the other systems in the company.

Module testing would help to check errors in program module. It can detect errors in coding and errors in logic. After finishing all module testing, program testing is used to check the program to verify the way the system works and to check whether each module can work together or not. System testing checks whether the proposed system can share data or work with the other manual systems properly, and whether the proposed system can work well on the operating system or not. When finishing all testing, the testing document plans and testing results should be filed as a benchmark. Therefore, whenever the company does the testing again in the future, programmers can use benchmark as a reference. Moreover, security and recovery testing is tested to ensure that the system can protect unauthorized users from access into the system. If failure happens to the database, the system should be able to recover those data.

The effective testing of the program does not guarantee system reliability. Therefore, the test case should include the Input Validation, Functionality, and Access Control.

4.6 Conversion

Conversion is the process of changing from the existing system to a new proposed system. The conversion process is set up based on the replacing concept. Since the existing system is the combination of manual and computer system, users have to key in the data to create the database because the records from the existing system are not convertible.

4.7 Documentation

Documentation of the proposed system is separated into 2 documents. Firstly, user's guide or manual, which describes how to access and use the program, how to correct the problems and how to use interface screens. Secondly, it is the flow of the system and data dictionary. Both documents can help the users whenever they need or get the problem when using the program and also can help the programmer to develop and maintain the system.

V. CONCLUSIONS AND RECOMMENDATIONS

5.1 Conclusions

The purpose of this project is to design and implement the Inventory Information System for Zenith Products International Co., Ltd., During the analysis of the existing system, the problems are found to be out of item stocks, items missing or misplaced, unfulfilled orders, excessive stock, improper data entry and time consuming.

This Inventory Information System is proposed to increase the efficiency of the manual system. It is expected to provide the accurate information and allow immediate access to the desired information including facilitating the routine tasks of the operational level and help the company to utilize the people and resources effectively. Moreover, it also provides more up-to-date and reliable information to support decision-making to the management.

The new computerized system consists of six clients and a server connected by LAN and is implemented on the Microsoft Access program. The cost analysis of the computerized system is determined by using payback method and the break-even point between manual system and computerized system. In the beginning the computerized system costs are higher than the manual system but in two years and six months, both system will cost the same and then the accumulating cost of the computerized system is one will be lower in the long run. The payback period of the computerized system is one year and four months and the ROI is 37% in five years (system lifetime). The new system also can increase the security and control of the information in the system. It uses User Identification to ensure that only authorized users can enter to the system and access to the information and user Data Entry Control to prevent data entry errors that may be cuased by users. The system has several benefits; the computerized system was also identified after system development and implementation; it was found that the system meets all the project objectives. The time required to finish a job for operational level is shorter and reduced the number of staff in the department. The new system is also considered to be user friendly and can provide many useful information that the manual system cannot generate. Many processes of the computerized system also perform in less time than the manual system.

Table 5.1 is the table of achievement that shows the time performance on each process of the computerized system compared with the manual system.

Process	Manual System	Computerized System
Check EOQ of Products	10 Minutes	1 Minute
Purchase Requistion	20 Minutes	2 Minutes
Purchase Order	10 Minutes	2 Minutes
Stock In LABOR	5 Minutes	2 Minutes
Check Available Product	10 Minutes	10 Seconds
Stock Out	5 Minutes	2 Minutes
Generate the Monthly Report	60 Minutes	1 Minute
Generate the EOQ Report	60 Minutes	1 Minute

 Table 5.1.
 The Degree of Achievement of the Proposed System.

From the table, the time required to finish each process of the computerized system is less than in the manual sytem. In the existing system, all processes are done manually, the time taken to operate all work steps is quite long.

The details of the operation time improvement can be summarized as follows:

(1) Check EOQ of Products:

It takes ten minutes to check the products that meet the EOQ because all information is recorded in separate files in the existing system. For the proposed system, in one minute the system can check the same information from the database.

(2) Purchase Requisiton

This process in the existing system takes twenty minutes to generate purchase requisiton since the user has to get the information from many sources and to type the information in a form. The user has many tasks to do, so they may forget or get the inaccurate information. With the proposed system, in only two minutes the process can be finished.

(3) Purchase Order

The proposed system offers a better way to shortcut this process using GUI form for the officers to retrieve the information of the suppliers and products in order to speed up the process. It has shortened the time from ten minutes with the existing system to two minutes with the new system.

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(4) Stock In

It takes five minutes to record the product information because the information is recorded in separate files in the existing system. For the proposed system, in two minutes the user can record the same information into the database.

(5) Check Available Product

By the existing system, ten minutes are taken to find the product available because the information is recorded in separate files. For the proposed system, the same information can search in the database within ten seconds.

(6) Stock Out

The existing system takes ten minutes to record the stock out information and prepare the delivery order form for Financial & Accounting Division. The computerized system takes only one minute to record and automatically generate the delivery order form.

(7) Generate Monthly Report

The existing system uses Microsoft Excel file to generate the reports by searching, reformatting data and printing reports. The proposed system will automate the process and reduce the processing time to only one minute rather than sixty minutes.

(8) Generate EOQ Report

The existing system takes a long time to generate EOQ report because all information is recorded in separate files. For the proposed system, in one minute the system can retrieve the information and generate the report for the management.

5.2 Recommendations

There are some recommendations that the company has to be concerned in order to be successful in implementating the new computerized system.

- After the Inventory Information System is implemented, the company should continuously monitor the working procedure and look at the feedback of the system.
- (2) The new system must be able to link with other systems the system can receive various information from many departments that may be useful in

the future. Furthermore, other departments also can use the information from this system to do the job. This can enhance the processing performance and reduce some work cycle of the company.

- (3) The system should use graph or graphic to make reports so it can help manager to better understand the information.
- (4) In the future, the company may want to develop the computerized system for other departments, or extend the system to other departments. The studying experience and results from implementing this proposed system will greatly benefit and can be applied by the company.
- (5) Besides concentrating on the business procedure process, the company should consider security and control too. Security and control are essential for the company to prevent unauthorized users to access to the Inventory Inforamtion System. The new system should have the user profile for granting the level of authority to access the functions and the database.

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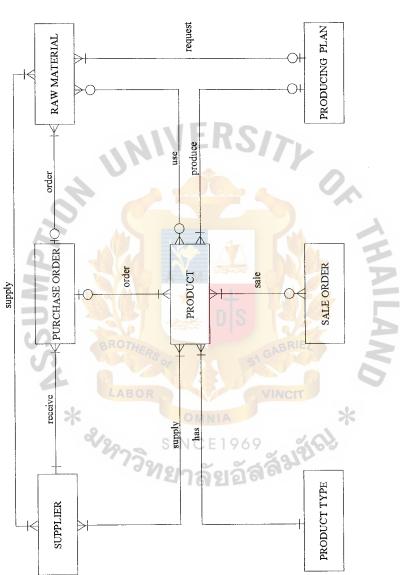


Figure A.1. Context Level Entity Relationship Diagram of Inventory Information System.

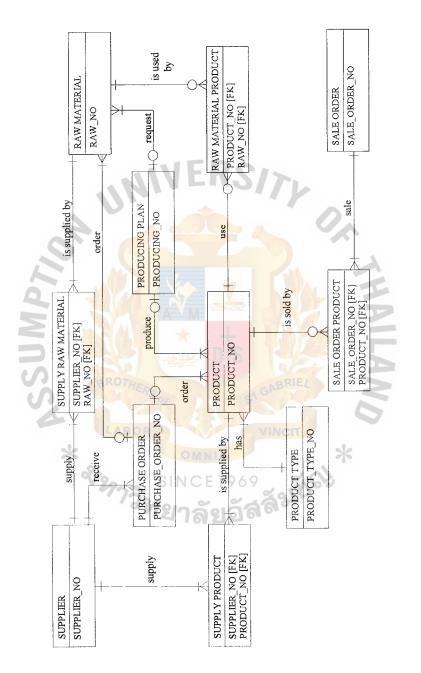


Figure A.2. Key-Based Attributed Entity Relationship Diagram of Inventory Information System.

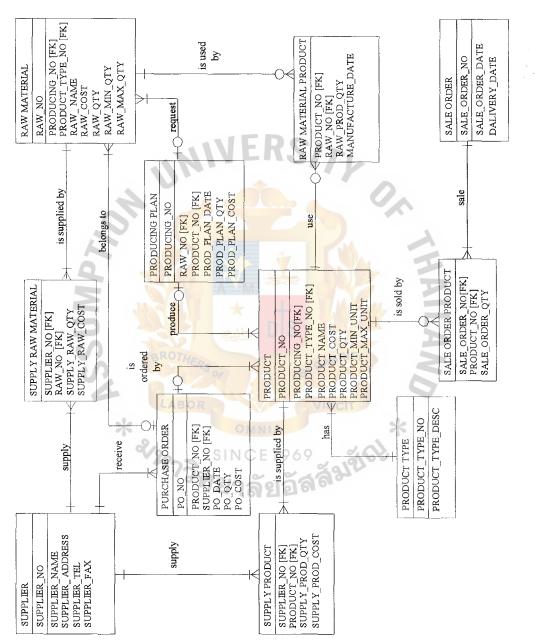


Figure A.3. Fully Attributed Entity Relationship Diagram of Inventory Information System.

No.	Field Name	Field Type	Index	Unique	Nullable	Foreign Key to Table	Check	Key Type
	Supplier_No	Varchar (5)	Υ	Y	1 IAL	Purchase Order		Primary Key
7	Supplier_Name	Varchar (30)	* %		A A	1		Attribute
3	Supplier_Address	Varchar (50)	12	BRC		2		Attribute
4	Supplier_Tel	Int (13)	BOP	THE		R		Attribute
5	Supplier_Fax	Int (13)	T SI	200				Attribute
ıble A	Table A.2. Structure of Supply Raw Material Tab	y Raw Material Tal	ole.			S17		
No.	Field Name	Field Type	Index	Unique	Nullable	Foreign Key to Table	Check	Key Type
1	Supplier_No	Varchar (5)	Y	Υ		2		Foreign Key
5	Raw_No	Varchar (7)		CALL.				Foreign Key
3	Supply_Raw_Qty	Decimal(7,2)		A M	MAL			Attribute
4	Supply_Raw_Cost	Decimal(10,2)						Attribute

Table A.1. Structure of Supplier Table.

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Key Type	Primary Key	Foreign Key	Foreign Key	Attribute	Attribute	Attribute	Attribute	Attribute		Key Type	Foreign Key	Foreign Key	Attribute	Attribute
Check	P	F	F	A	A	A	A	V		Check	F	F	A	A
Foreign Key to Table	Producing Plan	1	2			JE		S	ITY On	Foreign Key to Table				
Nullable		MA	A MARY			× *	- D	- S	Ser.	Nullable				
Unique	Y		BRO	BOR	505		13	5	GABRIEL	Unique	Υ			
Index	Υ	**	129	22	SI	OM NC	NIA E 1	969	* 1961	Index	Υ			
Field Type	Varchar (7)	Varchar (5)	Int (2)	Varchar (25)	Decimal(10,2)	Decimal(7,2)	Decimal(7,2)	Decimal(7,2)	dy Product Table.	Field Type	Varchar (5)	Varchar (7)	Decimal(7,2)	Decimal(10,2)
Field Name	Raw_No	Producting_No	Product_Type_No	Raw_Name	Raw_Cost	Raw_Qty	Raw_Min_Qty	Raw_Max_Qty	Table A.4. Structure of Supply Product Table.	Field Name	Supplier_No	Product_No	Supply_Prod_Qty	Supply_Prod_Cost
No.		7	e	4	S	6	7	~	Table A	No.	-	0	ю	4

Table A.3. Structure of Raw Material Table.

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Field	Field Name	Field Type	Index	Unique	Nullable	Foreign Key to Table	Check	Key Type
Po_No		Varchar (4)	γ	Υ		10.		Primary Key
Product_No	No	Varchar (7)	* %		MA	A		Foreign Key
Supplier_No	No	Varchar (5)	129.	BRC	See Le	5		Foreign Key
Po_Date	0	Date	20	THER		R		Attribute
Po_Qty		Decimal(7,2)	SI	55	à NU			Attribute
Po_Cost	t	Decimal(10,2)	ом NC		×	E		Attribute
Fie!	Field Name	Field Type	Index	Unique	Nullable	Foreign Key to Table	Check	Key Type
Produc	Producing_No	Varchar (5)	¥*	Y		Raw Material, Product		Primary Key
Raw_No	10	Varchar (7)		MA				Foreign Key
Product_No	t_No	Varchar (7)						Foreign Key
Prod_F	Prod_Plan_Date	Date						Attribute
Prod_P	Prod_Plan_Qty	Decimal(7,2)						Attribute
Prod_H	Prod_Plan_Cost	Decimal(10,2)						Attribute

Table A.5. Structure of Purchase Order Table.

Purchase Order, Producting Plan,Primary KeyProducting Plan,Foreign KeyProducting Plan,Foreign KeyProducting Plan,AttributeProducting Plan,ProcekProducting Plan,ProcekProducting Plan,ProcekPlan,ProcekPlan, <trr>Plan,Plan,<trr>Plan,Plan,<th>D S CABRIEL</th></trr></trr>	D S CABRIEL
Foreign Key to Table Check	BRO THESE BOX
Foreign Key to Table Check	BROTHER SOF
Foreign Key to Table Check	THERE OF THE STRABBIL
Foreign Key to Table Check	D S GABRIEL
Foreign Key to Table Check	D S GABRIEL
Foreign Key to Table Check	D S GABRIEL
Foreign Key to Table Check	S GABRIEL
Foreign Key to Table Check	GABRIEL
Foreign Key to Table Check	
Foreign Key to Table Check	
Foreigr	Unique Nullabl
	Υ
Foreign Key	
Attribute	
Attribute	

Table A.7. Structure of Product Table.

Г								
	Key Type	Primary Key	Foreign Key		Key Type	Foreign Key	Foreign Key	Attribute
	Check				Check			
	Foreign Key to Table	Product, Raw Material	N N	VERS/	Foreign Key to Table	0	-	
	Nullable	120 B	A A		Nullable	A A		ANIL
0	Unique	Y	OTHE	AS OF SIG	Unique	Υ	D	ANA
	Index	ÅY.	20 10	Lable.	Index	Y	X	
	Field Type	Int (2)	Varchar (30)	order Product	Field Type	Int (4)	Varchar (7)	Decimal(7,2)
	Field Name	Product_Type_No	Product_Type_Desc	Table A.10. Structure of Sales Order Product Table	Field Name	Sale_Order_No	Product_No	Sale_Order_Qty
	No.	1	2	Table A	No.	1	5	ю

Table A.9. Structure of Product Type Table.

48

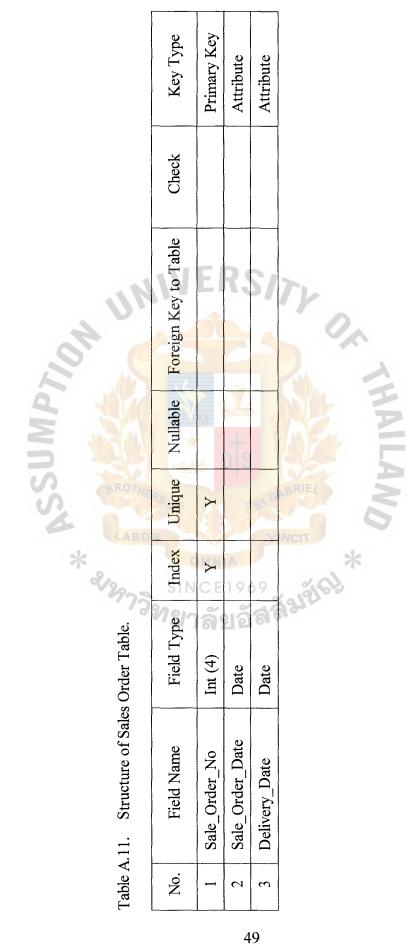




Table B.1. Data Dictionary of Supplier	r Table.
--	----------

Field Name	Meaning
Supplier_No	Supplier Number
Supplier_Name	Name of Supplier
Supplier_Address	Contact Address
Supplier_Tel	Contact Telephone Number of Supplier
Supplier_Fax	Contact Facsimile Number of Supplier

Cr.
 Table B.2.
 Data Dictionary of Supply Raw Material Table.

Field Name	Meaning
Supplier_No	Supplier Number
Raw_No	Raw Material Number
Supply_Raw_Qty	Quantity Order of Raw Material
Supply_Raw_Cost	Cost Order of Raw Material

Table B.3. Data Dictionary of Raw Material Table.

Field Name	SINCE 1969 Meaning
Raw_No	Number of Raw Material
Producting_No	Producing Plan Number
Product_Type_No	Product Type Number
Raw_Name	Raw Material Name
Raw_Cost	Cost of Raw Material
Raw_Qty	Quantity of Raw Material
Raw_Min_Qty	Minimum Quantity of Raw Material
Raw_Max_Qty	Maximum Quantity of Raw Material

*

Field Name	Meaning
Supplier_No	Supplier Number
Product_No	Product Number
Supply_Prod_Qty	Quantity Order of Product
Supply_Prod_Cost	Cost Order of Product

 Table B.4.
 Data Dictionary of Supply Product Table.

Table B.5.Data Dictionary of Purchase Order Table.

Field Name	Meaning
Po_No	Purchase Order Number
Product_No	Product Number
Supplier_No	Supplier Number
Po_Date	Date of Purchase Order
Po_Qty	Quantity Order of Purchase Order
Po_Cost	Cost Order of Purchase Order

 Table B.6.
 Data Dictionary of Producing Plan Table.

Field Name	พยาลัยอัลด์ Meaning
Producing_No	Producing Plan Number
Raw_No	Raw Material Number
Product_No	Product Number
Prod_Plan_Date	Date of Producting Plan
Prod_Plan_Qty	Quantity Product of Producing Plan
Prod_Plan_Cost	Cost of Product of Producing Plan

*

Field Name	Meaning
Product_No	Product Number
Producting_No	Producing Plan Number
Product_Type_No	Product Type Number
Product_Name	Product Name
Product_Cost	Cost of Product
Product_Qty	Quantity of Product
Product_Min_Qty	Minimum Quantity of Product
Product_Max_Qty	Maximum Quantity of Product

Table B.7. Data Dictionary of Product Table.

Table B.8. Data Dictionary of Raw Material Product Table.

Field Name	Meaning
Product_No	Product Number
Raw_No	Raw Material Number
Raw_Prod_Qty	Quantity of Raw Material of Producing Product
Manufacture_Date	Date of Manufacture
*	OMNIA *

 Table B.9.
 Data Dictionary of Product Type Table.

Field Name	Meaning
Product_Type_No	Product Type Number
Product_Type_Desc	Description of Product Type

Field Name	Meaning
Sale_Order_No	Sale Order Number
Product_No	Product Number
Sale_Order_Qty	Quantity of Sale Order

 Table B.10.
 Data Dictionary of Sales Order Product Table.

 Table B.11.
 Data Dictionary of Sales Order Table.

Field Name	NERS/ Meaning	
Sale_Order_No	Sale Order Number	
Sale_Order_Date	Date of Sale Order	
Delivery_Date	Date of Delivery Product	
BROTHERS OF SI GABRIEL		
LABOR		
* OMNIA *		
^ຈ ະຊາງອີກຍາລັຍອັສສັນນີ້ເວຍ		
<i>้ "ท</i> ยาลัยอัส ^{ลร} ์		



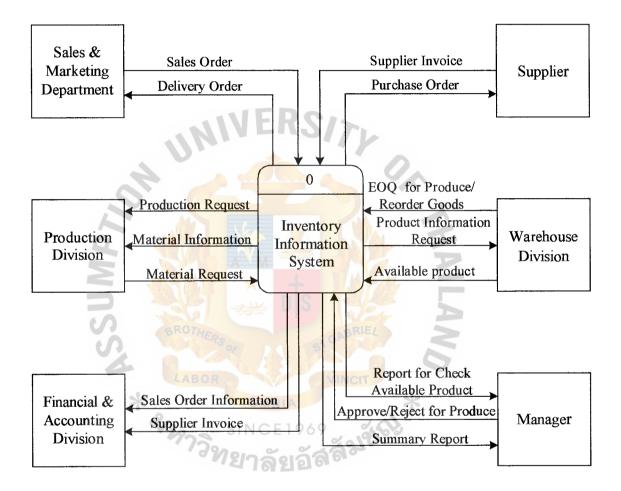
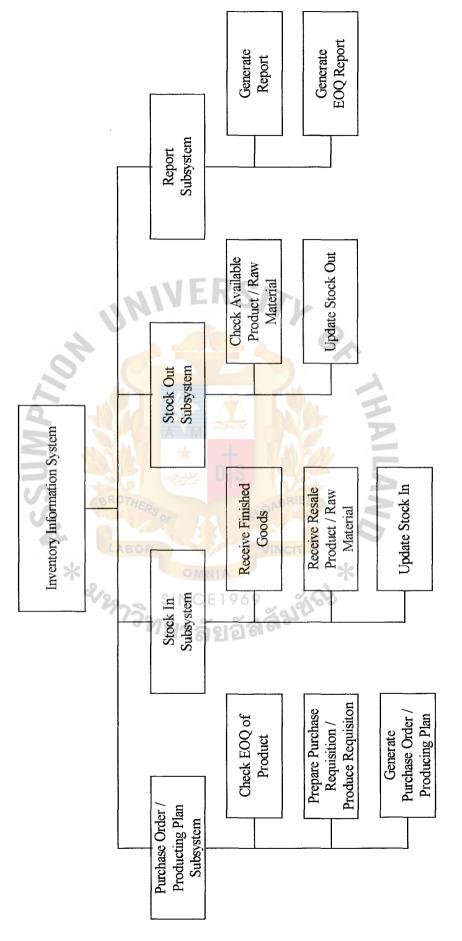
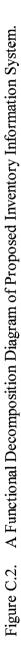
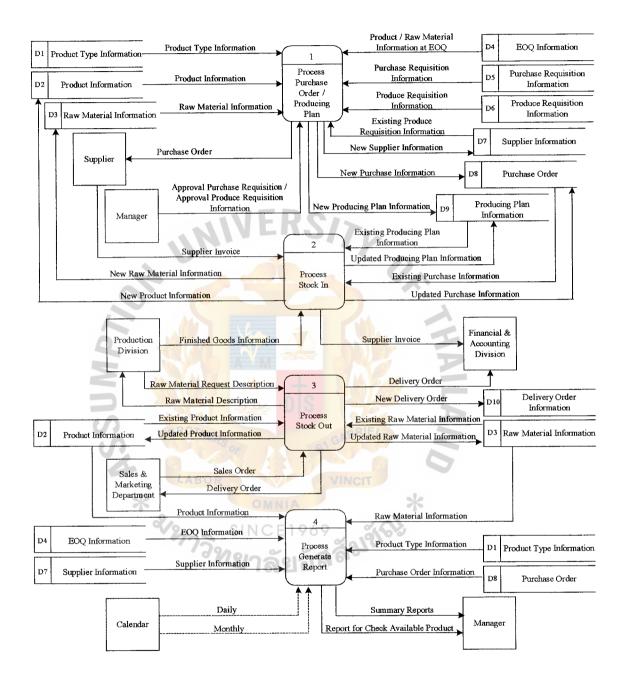


Figure C.1. Context Level Data Flow Diagram of Proposed Inventory Information System.







Figurg C.3. Level 0 Data Flow Diagram of Proposed Inventory Information System.

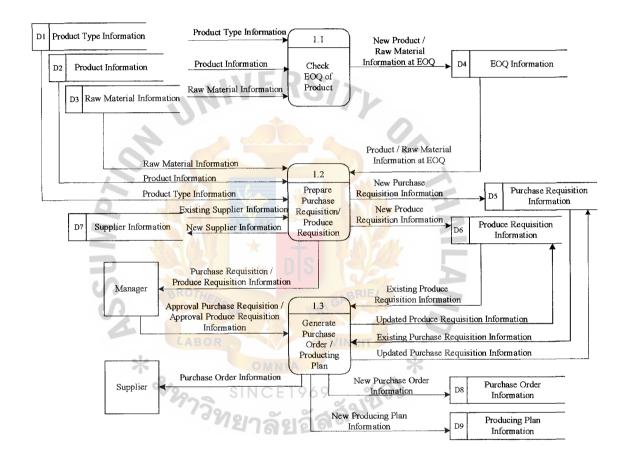


Figure C.4. Level 1 Data Flow Diagram of Purchase Order / Producing Plan Process.

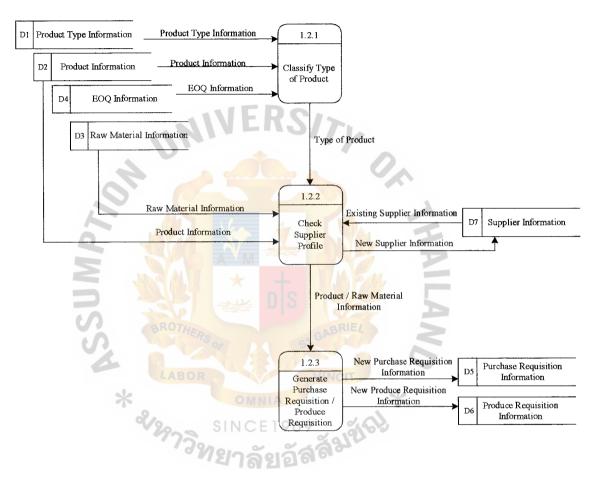


Figure C.5. Level 2 Data Flow Diagram of Prepare Purchase Requisition / Produce Requisition Process.

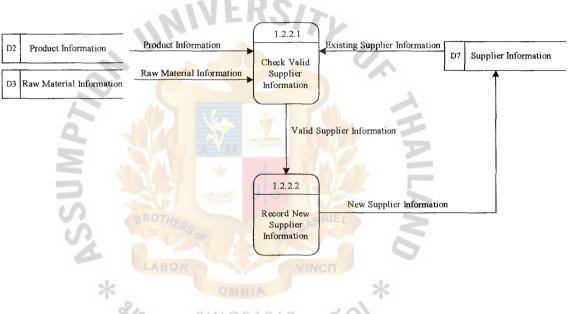


Figure C.6. Level 3 Data Flow Diagram of Check Supplier Profile Process.

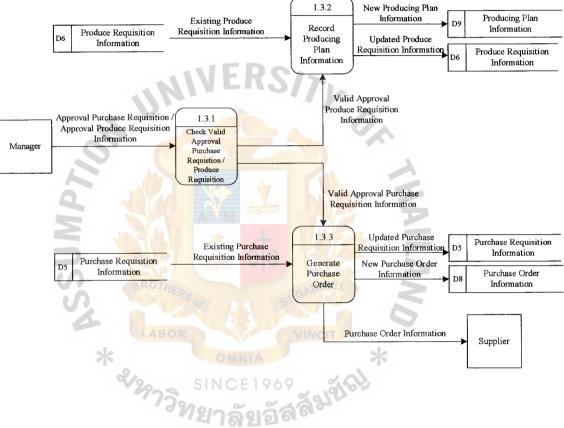


Figure C.7. Level 2 Data Flow Diagram of Generate Purchase Order / Producing Plan Process.

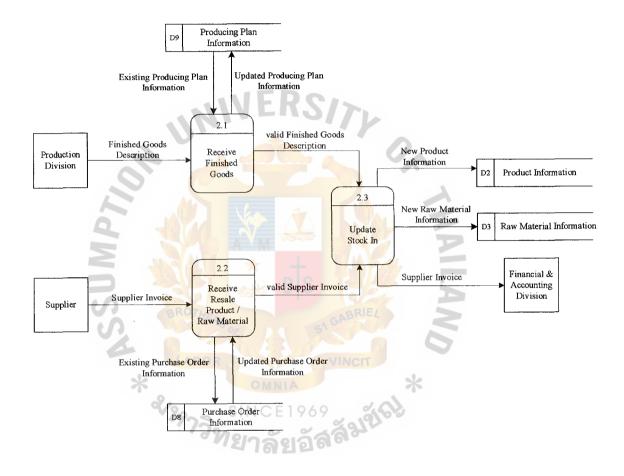


Figure C.8. Level 1 Data Flow Diagram of Stock In Process.

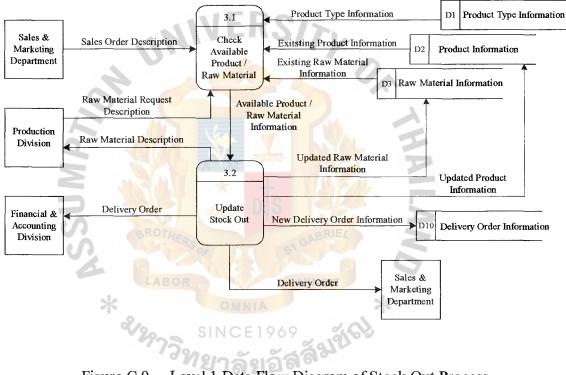


Figure C.9. Level 1 Data Flow Diagram of Stock Out Process.

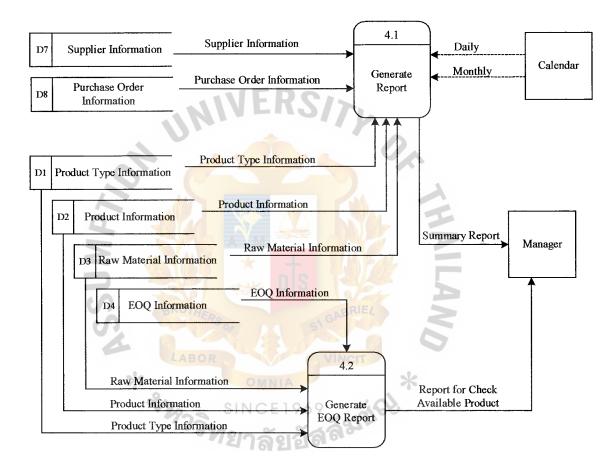


Figure C.10. Level 1 Data Flow Diagram of Report Process.

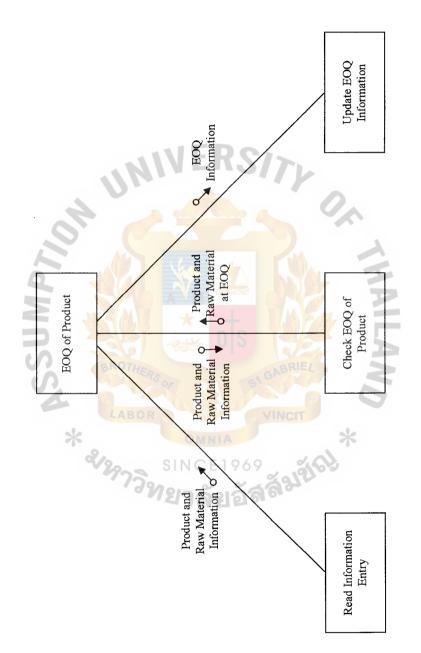
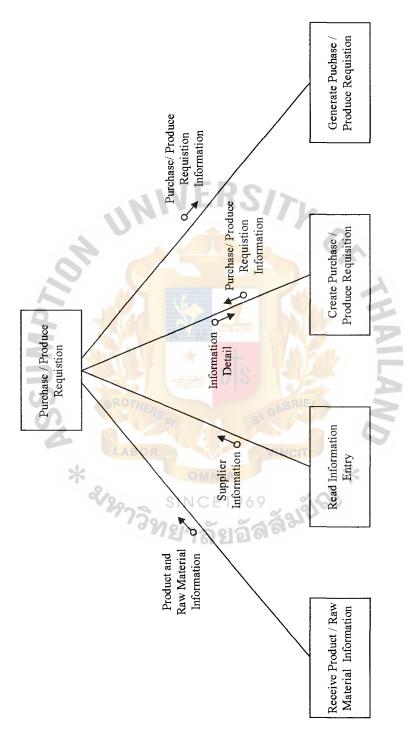
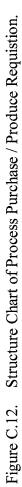


Figure C.11. Structure Chart of Process EOQ of Product.





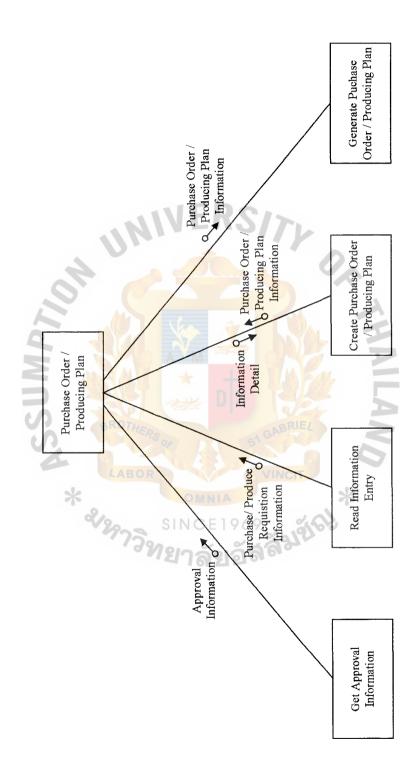


Figure C.13. Structure Chart of Proces Purchase Order / Producing Plan.

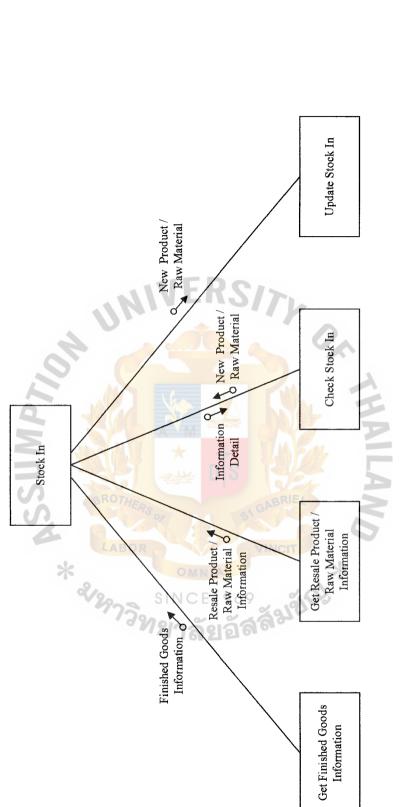
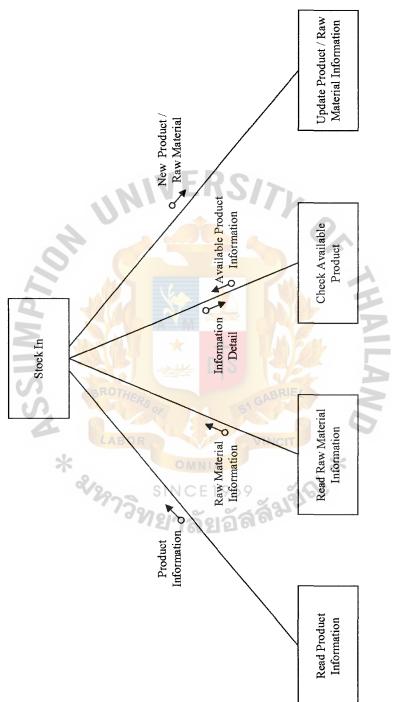
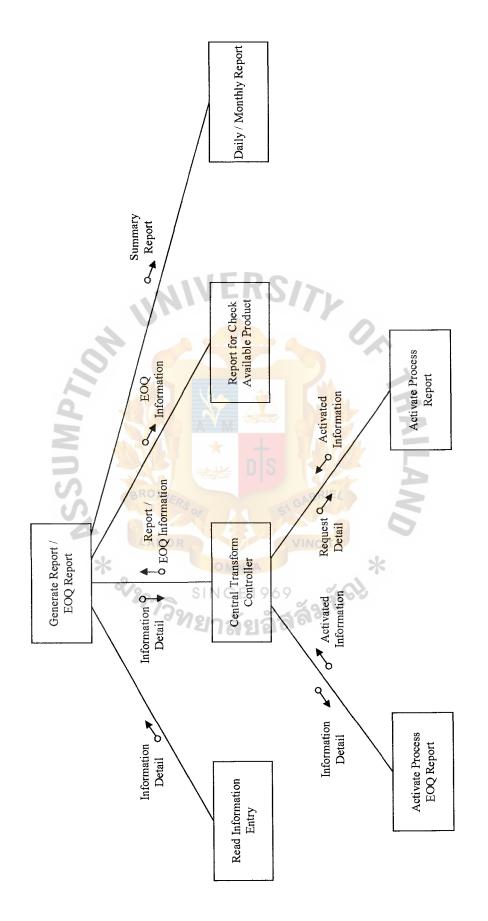


Figure C.14. Structure Chart of Process Stock In.











Data Item	Description		
Process Name:	Check EOQ of Product		
Data In:	(1) Product Type Information(2) Product Information(3) Raw Material Information		
Data Out:	New Product / Raw Material Information at EOQ		
Process:	(1) Inquiry Product or Raw Material at EOQ(2) Record new Product or Raw Material in EOQ Database		
Attachment	 (1) Data Store D1 (Product Type Information) (2) Data Store D2 (Product Information) (3) Data Store D3 (Raw Material Information) (4) Data Store D4 (EOQ Information) 		

Table D.1. Process Specification of Process 1

 Table D.2.
 Process Specification of Process 1.2.1.

Data Item	Description
Process Name:	Classify Type of Producte
Data In:	 (1) Product Type Information (2) Product Information (3) EOQ Information
Data Out:	Type of Product
Process:	(1) Retrieve Product Information(2) Classify Type of Product
Attachment	 (1) Data Store D1 (Product Type Information) (2) Data Store D2 (Product Information) (3) Data Store D4 (EOQ Information)

Data Item	Description
Process Name:	Check Valid Supplier Information
Data In:	(1) Product Information(2) Raw Material Information(3) Existing Supplier Information
Data Out:	Valid Supplier Information
Process:	(1) Retrieve Supplier Information(2) Validate Supplier Information
Attachment	 (1) Data Store D2 (Product Information) (2) Data Store D3 (Raw Material Information) (4) Data Store D7 (Supplier Information)

Table D.3.	Process S	pecification	of Process	1.2.2.1.
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 Table D.4.
 Process Specification of Process 1.2.2.2.

Data Item	Description		
Process Name:	Record New Supplier Information		
Data In:	Valid Supplier Information		
Data Out:	New Supplier Information		
Process:	 (1) Get Supplier Information (2) Add or Update Supplier Information (If something changed) 		
Attachment	Data Store D7 (Supplier Information)		
	<i>ทย</i> าลัยอัล ^{ละ}		

Data Item	Description		
Process Name:	Generate Purchase Requisition / Produce Requisition		
Data In:	Product / Raw Material Information		
Data Out:	(1) New Purchase Requisition Information(2) New Produce Requisition Information		
Process:	 (1) Get Product or Raw Material Information (2) Generate Purchase Requisition or Produce Requisition (3) Record New Purchase Requisition or Produce Requisition in database 		
Attachment	 (1) Data Store D5 (Purchase Requisition Information) (2) Data Store D6 (Produce Requisition Information) 		

Table D.5.Process Specification of Process 1.2.3.

Table D.6.	Process	Specificati	ion of Pr	ocess	1.3.1.

Data Item	Description		
Process Name:	Check Valid Approval Purchase Requisition / Produce Requisition		
Data In:	Approval Purchase Requisition / Produce Requisition Information		
Data Out:	 (1) Valid Approval Purchase Requisition Information (2) Valid Approval Produce Requisition Information 		
Process:	 (1) Get Purchase Requisition / Produce Requisition Information (2) Validate Purchase Requisition / Produce Requisition Information 		
Attachment	Manager		

Data Item	Description		
Process Name:	Record Producing Plan Information		
Data In:	(1) Existing Produce Requisition Information(2) Valid Approval Produce Requisition Information		
Data Out:	(1) New Producing Plan Information(2) Update Produce Requisition Information		
Process:	 (1) Get Valid Approval Produce Requisition Information (2) Retrieve Produce Requisition Information (3) Record New Producing Plan Information (4) Update status of Produce Requisition to complete 		
Attachment	(1) Data Store D6(Produce Requisition Information)(2) Data Store D9 (Producing Plan Information)		

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Table D.7.Process Specification of Process 1.3.2.

 Table D.8.
 Process Specification of Process 1.3.3.

Data Item	Description		
Process Name:	Generate Purchase Order		
Data In: (1) Valid Approval Purchase Requisition Informatio (2) Existing Purchase Requisition Information			
Data Out:	 (1) Updated Purchase Requisition Information (2) New Purchase Order Information (3) Purchase Order Information 		
(1) Get Valid Approval Purchase Requisition Inf(2) Retrieve Purchase Requisition Information(3) Record New Purchase Order Information(4) Update status of Purchase Requisition to con(5) Send the Purchase Order to Supplier			
Attachment	 (1) Data Store D5 (Purchase Requisition Information) (2) Data Store D8 (Purchase Order Information) (3) Supplier 		

Data Item	Description		
Process Name:	Receive Finished Goods		
Data In:	(1) Finished Goods Information(2) Existing Producing Plan Information		
Data Out:	Valid Finished Goods Information		
Process:	 (1) Receive Finished Goods Information from Production Division (2) Retrieve Producing Plan Information (3) Validate Finished Goods Information 		
Attachment	(1) Data Store D9 (Producing Plan Information)(2) Production Division		

Table D.9.	Process	Specification	of Process 2.1.
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Table D.10. Process Specification of Process 2.2.

Data Item	Description
Process Name:	Receive Resale Product / Finished Goods.
Data In:	 (1) Supplier Invoice (2) Existing Purchase Order Information
Data Out:	Valid Product / Raw Material Information
Process:	 (1) Receive Supplier Invoice from Supplier (2) Retrieve Purchase Order Information (3) Validate Product or Raw Material Information
Attachment	(1) Data Store D8 (Purchase Order Information)(2) Supplier

Data Item	Description	
Process Name:	Update Stock In	
Data In:	(1) Valid Finished Goods Description(2) Valid Supplier Invoice	
Data Out:	(1) New Product Information(2) New Raw Material Information	
Process:	 (1) Get Valid Finished Goods Description (2) Get Valid Supplier Invoice (3) Add New Product Information or New Raw Material Information in database (4) Send Supplier Invoice to Financial & Accounting Division 	
Attachment	 (1) Data Store D2 (Product Information) (2) Data Store D3 (Raw Material Information) (3) Financial & Accounting Division 	

Table D.11.	Process	Specification	of Process 2.3.
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 Table D.12.
 Process Specification of Process 3.1.

Data Item	Description
Process Name:	Check Available Product /Raw Material
Data In:	 (1) Sale Order Description (2) Raw Material Request Description (3) Product Type Information (4) Existing Product Information (5) Existing Raw Material Information
Data Out:	Available Product / Raw Material Information
Process:	 Receive Sale Order Description from Sale & Marketing Department or get Raw Material Request Description from Production Division Check Available Product or Raw Material in stock
Attachment	 (1) Data Store D1 (Product Type Information) (2) Data Store D2 (Product Information) (3) Data Store D3 (Raw Material Information) (4) Sales & Marketing Department (5) Production Division

Data Item	Description
Process Name:	Update Stock Out
Data In:	Available Product / Raw Material Information
Data Out:	 (1) Raw Material Description (2) Update Raw Material Information (3) Update Product Information (4) Delivery Order
Process:	 Get Available Product / Raw Material Information Update quantity in Product Information Database or Raw Material Information Database Generate Delivery Order Send Deliver Order to Financial & Accounting Division and Sales & Marketing Department
Attachment	 (1) Data Store D2 (Product Information) (2) Data Store D3 (Raw Material Information) (3) Data Store D10 (Delivery Order Information) (4) Producting Division (5) Financial & Accounting Division (6) Sales & Marketing Department
Table D.14. Process Sp	ecification of Process 4.1.

Table D.13.Process Specification of Process 3.2.

Table D.14.	Process Specification of Process	4.1.
	LABOR	

Data Item	Description
Process Name:	Generate Report
Data In:	 (1) Supplier Information (2) Purchase Order Information (3) Product Type Information (4) Product Information (5) Raw Material Information
Data Out:	Summary Reports
Process:	(1) Retrieve Information(2) Generate Report that activate by time to manager
Attachment	 (1) Data Store D1 (Product Type Information) (2) Data Store D2 (Product Information) (3) Data Store D3 (Raw Material Information) (4) Data Store D7 (Supplier Information) (5) Data Store D8 (Purchase Order Information) (6) Calendar (7) Manager

Data Item	Description
Process Name:	Generate EOQ Report
Data In:	 (1) Product Type Information (2) Product Information (3) Raw Material Information (4) EOQ Information
Data Out:	Report for Check Available Product
Process:	(1) Retrieve EOQ Information(2) Generate EOQ Report
Attachment	 (1) Data Store D1 (Product Type Information) (2) Data Store D2 (Product Information) (3) Data Store D3 (Raw Material Information) (4) Data Store D4 (EOQ Information) (5) Manager

Table D.15. FIOCESS SDECINCATION OF FIOCESS 4.2	Table D.15.	Process Specification of Process 4.2.
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🖦 Log On Zenith Product	L□I×I ts International Co.,Ltd.
User Name Password	Image: state
OK Figure E.1. L	ogin Screen Form.
Enith Production User Name	ts International Co.,Ltd.
Password OK	

Figure E.2. Invalid User Login Form.

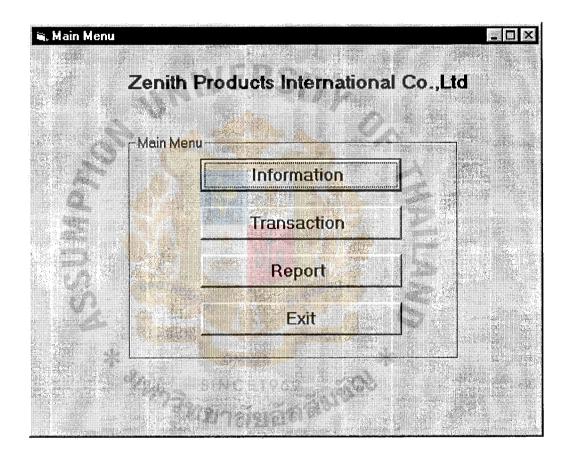


Figure E.3. Main Menu Form.

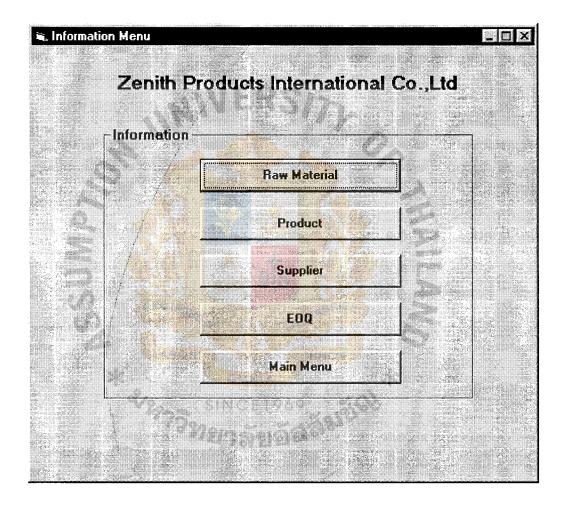


Figure E.4. Menu of Information Form.

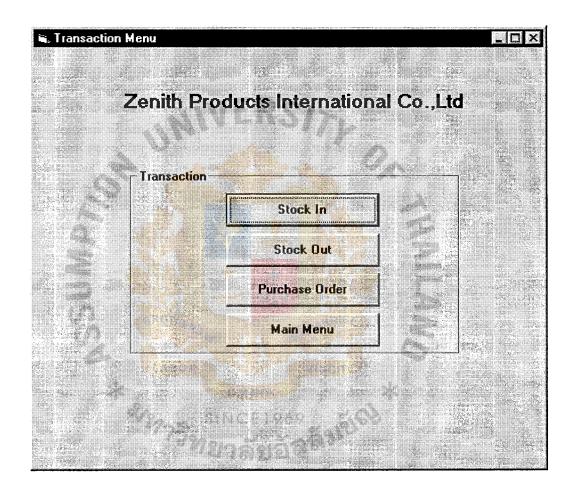


Figure E.5. Menu of Transaction Form.



Figure E.6. Menu of Report Form.

Raw Material No. :	G202020
Raw Material Name	CLAMP GENI SX9 12-20 W2 (00)
Description :	
Minimum Quantity ;	
Maximum Quantity	300
Outstanding Quantity :	

Figure E.7. Raw Material Information Form.

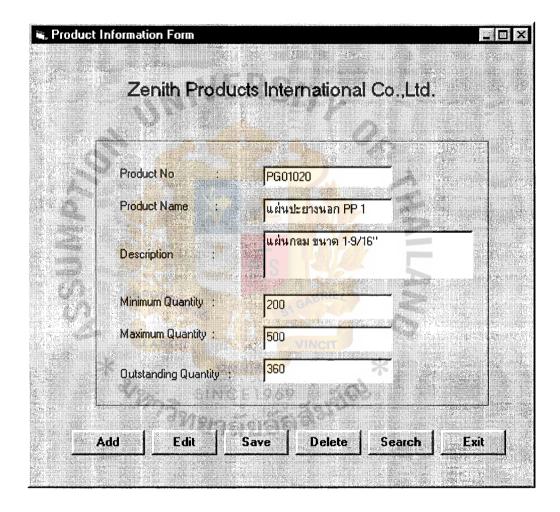


Figure E.8. Product Information Form.

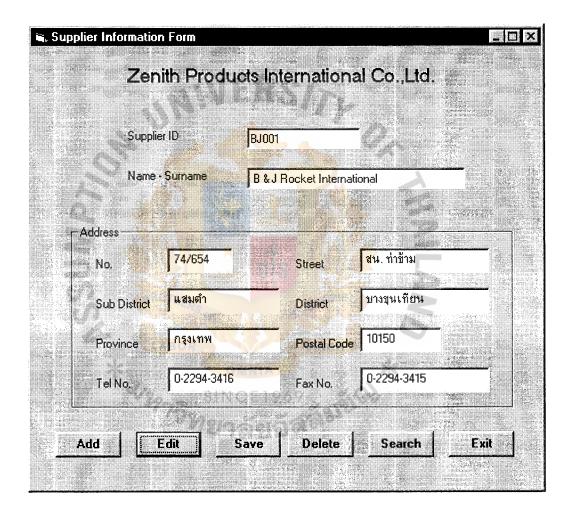


Figure E.9. Supplier Information Form.

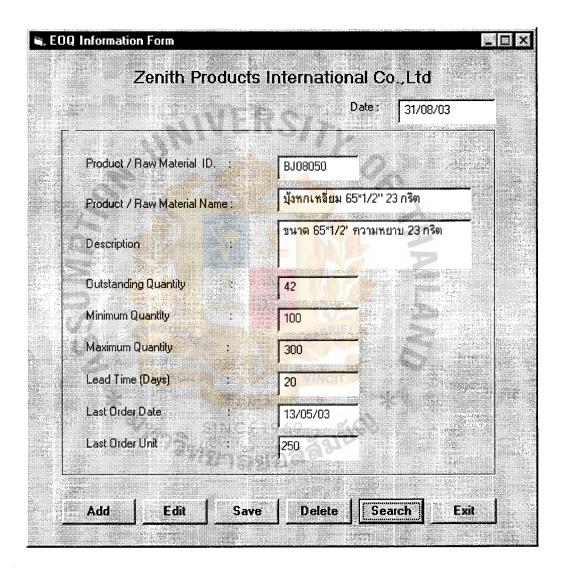


Figure E.10. EOQ Information Form.

			Date: 02/09/03			
Invoice No. : 19334 Supplier ID : BJ001			P/0 No. : 10478			
			Supplier Name : B & J Rocket International			
Product I No.	Product No.	Description	e	Qty	Ampunt	
	PG01020	<mark>แผ่นปะยางนอก PP 1</mark>	250.00	55	13,750.00	4
2	PG01040	แต่นปะยางนอก PP 3	239.00	48	11,472.00	لسب
3	PG01170	แผ่นปะยางนอก PP 4/2	190.00	44	8,360.00	
4	PG01200	แผ่นปะยางนอก PP 2/3	210.00	39	8,190.00	
	R					Ľ
		A SALAR TANKS	an Anna Para	Total	41,772.00	
. 1				VAT	2,924.04	
		24.242 (A.C.		Grand Total	44,696.04	

Figure E.11. Stock In Form.

D/O NO. : Sale Order No. : Sold To :		43035	Date :	25/09/03		
		00700	Saleman ID :	SR60		
		วิชัย <mark>การช่าง</mark>	Saleman Name :	15		
	Items				ANC NO	
٩o.	Product No.	Description	@	Qly	Amount	
1	KP01070	กาวน้ำปะเย็น 200 ML	40.0		1,600.00	
2	PG01040	แต่นปะยางนอก PP5	239.0	0 50	11,950.00	
3	PG02010	แผ่นปะเดือยเล็ก	BR 210.0	0 50	10,500.00	
		LABOR			 	
				Total		
		A SINCE	0.40	VAT		
			1.20	Grand Total		

Figure E.12. Stock Out Form.

			Date : 05/09/03			
P/0 No. : Supplier ID :		10503	P/B No. : 10711			
		PG010	Supplier Name :	Pang Ruber Products		-
	10.0					
Order Ite	ms			1	<u>01</u>	
No.	Product No.	Description	0	Qly,	Amount	
1	PG01040	<mark>แผ่นปะยางน</mark> อก PP3	235.00	100	23,500.00	4
2	PG01170	<mark>แผ่นปะยางน</mark> อก PP4/2	190.00	100	19,000.00	
3	PG02010	<mark>แผ่นปะเดือยเล็ก</mark>	90.00	150	13,500.00	
4	PG02030	แผ่นปะเดือย PS2	GR 90.00	100	9,000.00	
ि २०	PG02081	แผ่นปะเดือย RTS4	95.00	100	9,500.00	1
	()		Ti	otal	74,500.00	
	ster -		VAT		5,215.00	
			G	rand Total	79,715.00	

Figure E.13. Purchase Order Form.

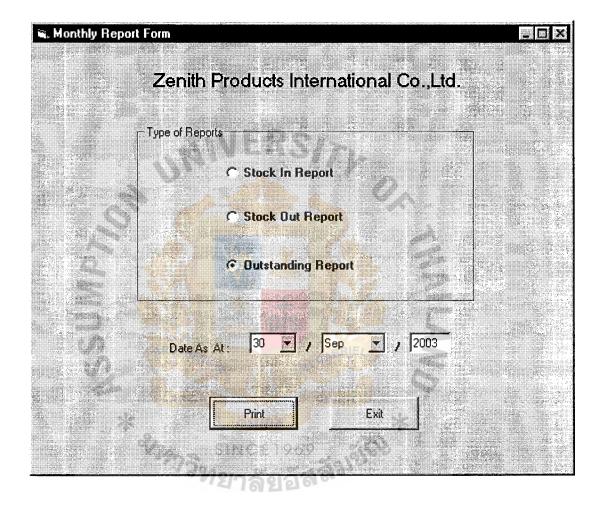


Figure E.14. Monthly Report Form.

🛋 EOQ Report Form	X
Zenith Products International Co.,Ltd.	
Type of EOQ Reports	1
Minimum Inventory Information (รายงานแสดงบริมาณสินก้าที่ท่ำกว่าระดับ)	
C Maximum Inventory Information (รายงานแสดงปรีมาณสินถ้าที่เกินกว่าระดับ)	
Date As At: 31 🔽 / Aug 🔽 / 2003	
Print Exit	
้ ⁷ าวิทยาลัยอัสส์ม ^ณ ์	

.

Figure E.15. EOQ Report Form.



ZENITH PRODUCTS INTERNATIONAL CO. 1 TD					
ZENITH PRODUCTS INTERNATIONAL CO., LTD.					
	บริษัท ซีนิช โปรดักส์ อินเตอร์เนชั่นแนล จำกัด				
44/	44/2 MOO 1 TAMBON BANGPRIENG AMPUR BANGBO SAMUTPRAKARN 10560				
		TE	L : (02) 807-1442 (9 Lines) FAX : (02) 807-14	41	
		44/2 หมุ	มู่ 1 ต. บางเพรียง อ. บางบ่อ จ. สมุทรปราการ	10560	
D/O No. 43	3035				Date: 25/9/2003
i –		6	ใบส่งของ/DELIVERY ORDER FORM	Í	
Sold To :	วิชัยการช่า	3			
Product No.	Quan	tity	Description	Price/Unit	Total
รหัสสินค้า	จำนวน	หน่วย	รายการสินค้า	ราคา/หน่วย	ราคารวม
KP01070	40	กล่อง	กาวน้ำปะเย็น 200 ML	40.00	1,600.00
PG01040	50	กล่อง			11,950.00
PG02010	50	กล่อง			10,5 00 .00
AROTHERS OF SINCE 1969 SINCE 1969 SINCE 1969 SINCE 1969 SINCE 1969 SINCE 1969 SINCE 1969					
รวม 24,050.00					
ູ່ ນ			1,683.50		
	รวมทั้งสิ้น 25,733.50				
Sale Order N	o.: 0 3728		Delivery Place :		
Saleman's Sig	Saleman's Signature : Date :				

Figure F.1. Delivery Order Form.

ZENITH PRODUCTS INTERNATIONAL CO., LTD.					
บริษัท ซีนิธ โปรดักส์ อินเตอร์เนชั่นแนล จำกัด					
44/2 MOO 1 TAMBON BANGPRIENG AMPUR BANGBO SAMUTPRAKARN 10560					
		TEL : (02) 807-1442 (9 Lines) FAX :	(02) 807-14	41	
		44/2 หมู่ 1 ต. บางเพรียง อ. บางบ่อ จ. สม	ุท รปราการ	10560	
P/O N	lo. 10503				Date: 05/09/03
		ใบสั่งซื้อ/PURCHASING ORD	ER FORM	1	
บริษัท/ห	้ำง/ร้าน	Pang Ruber Products Company	เลขที่ P/R	10711	
Supplier	r Name				
No.	Product No.	Description	Quantity	Price/Unit	Total
1	PG01040	แผ่นปะขางนอก PP3	100	235.00	23,500.00
2	PG01170	แผ่นปะยางนอก PP4/2	100	190.00	19,000.00
3	PG02010	แผ่นปะเดือยเ <mark>ล็ก</mark>	150	90.00	13,500.00
4	PG02030	แผ่นปะเด <mark>ือย PS2</mark>	100	90.00	9,000.00
5	PG02081	แผ่นป <mark>ะเด</mark> ือย RTS4	100	95.00	9,500.00
			29	P	
	5		all	F	
	S		K	A	
	S	BINOTHERS OF SI GABINE			
	4	LABOR		3	
	*	OMNIA	*		
		200 SINCE1969	62		
		⁷⁷ วิทยาลัยอัสลั ^{มใ}			
			รวม ວວຍີພວດ່າເຈົ້		74,500.00
			ภาษีมูลค่าเท รวมทั้งสิ้น	111 %0	5,215.00
			าทพงยห		79,715.00
	Inventor	Manager Signature	Durchasi	1g Manager S	ionature
	mventory	Manager Signature	rurchash	ig manager o	ngnature
					<u></u>

Figure F.2. Purchasing Order Form.

Co., Ltd.	
International	
Zenith Products	

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		ณ วันที่ 30/09/03	TION			หน้า 1
วันกี่ เลขที่ใบเสร็จ	รี่ง รหัสสินค้า	ชื่อสินค้า 🥌 🦾	จำนวน		ราคา/หน่วย	มูลค่าสินค้า
02/09/03 19334	PG01020	แผ่นปะยางนอก PP1	S	55	250.00	13,750.00
	PG01040	แผ่นปะยางนอก PP 3		48	239.00	11,472.00
	PG01170	แผ่นประยางนอก PP 4/2		44	190.00	8,360.00
	PG01200	แต่นปรยางนอก PP 2/3		39	210.00	8,190.00
	ē 61	ยอดรวมรายวัน		186	889.00	41,772.00
		AB		7		
10/09/03 22961	BJ01040	ใบมีคบูลยาง R-3-25 SC DK		50	200.00	10,000.00
30489	DJ01010	้ผ้าแจ็คเก็ต 184 MM	0	42	340.00	14,280.00
	DJ01030	้ผ้าแจ็คเก็ต 238 MM		58	420.00	24,360.00
	DJ01070	ผ้าแจ็ลเก็ต 200 MM		87	390.00	33,930.00
		ยอดรวมรายวัน		237	1,350.00	82,570.00
		ยอครวมทั้งสิ้น		423	2,239.00	124,342.00

Figure F.3. Stock In Report.

, Ltd.	
national Co.	ไปไป
Zenith Products International Co., Ltd.	รายงานสินด้าจายไป
Zenith P	

รายงานสินค้าขายไป	
รายงาน	

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			84 34A 30/09/03	2		หน้า 1
วันที่	วันที่ เลงที่ใบส่งของ รหัสสินค้า	รหัสสินค้า	ชื่อสินค้า 🥏 🖉	จำนวน	ราคา/หน่วย	มูลค่าสินค้า
17/09/03 43029	43029	EF01010	กาวต่อสายพาน ELI-FLEX 100G	26	850.00	22,100.00
		EF01020	กาวต่อสายพาน BLI-FLEX 150G	4	2,250.00	9,000.00
22/09/03 43030	43030	DJ01030	้ผ้าแจ็คเก็ท 238 MM	20	420.00	8,400.00
		ลัยอี	หยุดเราะราย	R ₀₅	3,520.00	39,500.00
		อ้ส	5	S		
25/09/03 43031	43031	GY01050	สายถมกู๊ดเยียร์ 1/2 HORISON 250 ปอนด์	15	70.00	1,050.00
		GS01020	สว่านถม 22000 รอบ GP-854A	29	750.00	21,750.00
		KP01070	กาวน้ำปะเย็น 200 ML	30	40.00	1,200.00
		MY39080	APAPTER 9192	1	1,200.00	1,200.00
			ขอตรวมรายวัน	75	2,060.00	25,200.00
			ยอดรวมทั้งสิ้น	125	5,580.00	64,700.00

Figure F.4. Stock Out Report.

Zenith Products International Co., Ltd.

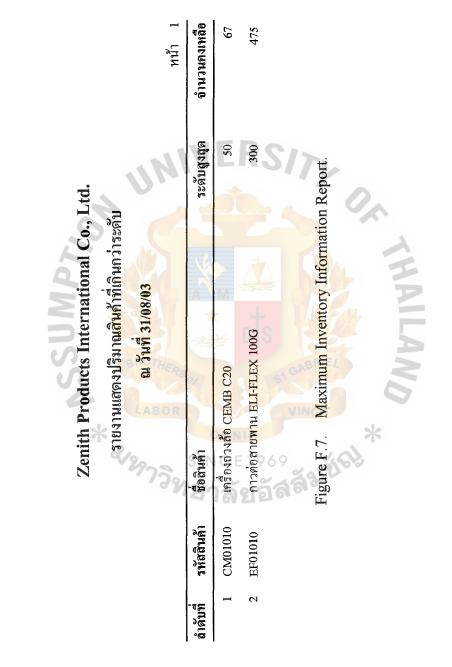
รายงานแสดงปริมาณสินค้าคงเหลือ	ณ วันที่ 30/09/03
ร้าย	

ติ 1 1 2 2 1 6 5 4 3 2 1	ราทัสสินค้า BJ01030 BJ02060 BJ08050 CM01010 EF01010 EF01020	ชื่อสินค้า ใบมีตขูดยาง R-3-STD DK ทัวจับใบมีตขูดยาง R-4-AP 1 1/2 AH ปุ้งหกเหลี่ยม 65x1/2" 23 กรีต เครื่องถ่วงสั้อ CEMB C20 กาวต่อสายพาน ELI-FLEX 100G กาวต่อสายพาน ELI-FLEX 150G	ระดับต่าสุด 50 100 100 100	300 000 300 500 500 500 500 500 500 500	<mark>จำนวนคงแหลือ</mark> 150 98 247 19 288 174
7 8 9 10 11 12 13	EF01030 PG01020 PG01040 PG02010 PG02030 PG02030	กาวตุอสายพาน ELI-FLEX 300G แผ่นปะยางนอก PP 1 แผ่นปะยางนอก PP 3 แผ่นปะเดือยเล็ก แผ่นปะเดือย PS 2 แผ่นปะเดือย RTS 4	100 200 100 100 100	300 500 300 550 500	142 360 472 297 148 153 131

Figure F.5. Outstanding Inventory Information Report.

St. Gabriel's Library, Au







APPENDIX G

ALTERNATIVE CANDIDATE SOLUTIONS \leq

Old MPTIO 0 ้ยอัสลัมขัญ

G.1 Alternative Candidate

There are alternatives for the new system as presented below:

Table G.1. Candidate Matrix.

Characteristics	Candidate 1	Candidate 2	Candidate 3
(1) Portion of System	Inventory	Same as	Same as
Computerized	Information	candidate 1, but	candidate 2.
Brief description of	operations which	more powerful	
portion of the system	include inquiry	and more flexible	
that would be	and reports	to expand the	
computerized in this	INERSI	portion of system	
candidate.	1101	to support other	
		operations.	
(2) Benefit	This solution can	This solution	Same as
Brief description the	support all user	fully supports all	candidate 2,
business benefit	requirements.	user	and this
gained from this		requirements,	solution is not
candidate.		provides efficient	too expensive
		interaction	
	X	between user,	
		and support large	
BROTHE		database.	
(3) Method of Data	Client/Server	Same as	Same as
Processing		candidate 1.	candidate 1.
Generally some	R	NCIT	
combination of:	OMNIA	*	
online, batch, deferred	SINCE1060	2. A.	
batch, remote batch,	STRUCT 707	21200	
and real time.	ที่ยาลัยอัลใ	10-	
(4) Server and Clients	Server:	Same as	Same as
A description of the	Intel Pentium IV	candidate 1.	candidate 1.
servers and clients	Processor 2.0		
needed to support this	GHz., 60GB.		
candidate.	HDD, Cache 1		
	GB., RAM 256		
	MB., 1.44 MB.		
	Floppy Drive,		
	with MS		
	Windows 2000		
	Server		l

Characteristics	Candidate 1	Candidate 2	Candidate 3
	Clients: Intel Pentium III Processor 1.0 GHz., 20GB. HDD, Cache 256 KB., RAM 128 MB., 1.44 MB. Floppy Drive, with MS Windows 98		
(5) <u>Software Tools needed</u> Software tools needed to design and build the candidate. Not generally applicable if applications software packages are to be purchased.	C++ and MS DOS	Oracle Developer Release 5.0	Microsoft Access 2000 Microsoft Visual Basic 6.0
(6) <u>Application Software</u> A description of the software to be purchased, built, accessed, or some combination of these techniques.	Custom Solution	Outsourcing Solution	Same as candidate 2.
(7) <u>Storage Database</u> <u>Method</u> Brief description of how data would be organized, and what storage media would be used.	File and Diskette	Oracle v8.x	Microsoft Access 2000
 (8) <u>Input Devices and</u> <u>Implications</u> A description of input methods to be used, input devices, special input requirements, and input considerations. 	Keyboard and Mouse	Same as candidate 1.	Same as candidate1.

Table G.1. Candidate Matrix (Continued).

Characteristics	Candidate 1	Candidate 2	Candidate 3
(9) <u>Output Devices and</u> <u>Implications</u> A description of output devices that would be used, special output requirements, and output considerations.	 4 Laser Printers, 1 Dot Matrix Printer, 17 inches SVGA Monitor, 15 inches SVGA Monitor. 	Same as candidate 1.	Same as candidate 1.
14.	VERS/7		

 Table G.1.
 Candidate Matrix (Continued).

There are the differences among those three alternative candidates. Not only the characteristics, but also the processing efficiency, flexibility, end-user friendliness, and programming complexity should be considered. The capacity of each alternative can be determined from Table G.2.

Table G.2. Comparison of Alternative Candidates.

Alternative	Processing Efficiency	Flexibility	End-User Friendliness	Programming Complexity
Candidate 1	Low	Low	Low	Low
Candidate 2	Medium – High	High	Medium	High
Candidate 3	High	High	High	Low

Explanation of the degree of capacity:

(1) Processing Efficiency

Candidate 1 uses C++ Application for processing. So the processing efficiency is lower than others. For candidate 2 and 3, Oracle and Microsoft Access 2000 support high speed processing.

(2) Flexibility

Candidate 1 uses C++, so the flexibility is lower than others. While the flexibility of candidate 2 and 3 can be done according to the characteristic of the candidate to expand the porting of system supporting other operations.

(3) End-User Friendliness

The interface of candidate 1 generating from C++ is not objectoriented, which is not user friendly as interface of candidate 2 and 3.

(4) Programming Complexity

The programming of candidate 1 can use custom solution, so the programming complexity is too low. While the programming of candidate 2 cannot use custom solution and require programming license, so the programming complexity is too high. For the programming of candidate 3, it can use both custom solution and outsourcing because the programming complexity is low.

G.2 Feasibility Analysis

From the Feasibility Analysis Matrix below, the Candidate 3 is the best overall solution, as it gets the highest score of 91 in ranking.

Feasibility Criteria	Weight	Candidate 1	Candidate 2	Candidate 3
 <u>Operational Feasibility</u> Functionality: A description of to what degree the candidate would benefit the company and how 	30%	Support the required functionality. Many users and management	Fully supports the required functionality. Many users and management	Same as candidate 2
well the system would work. Political: A description		accept this solution, as it supports all their requirements. But the system	accept this candidate, as it fully supports their requirements and can be	
of how well received this solution would be from both user, management, and	NV	may not be able to support large database.	expanded to support other functions in the future. Moreover,	
organization perspective.			The system can be able to support large database.	
		Score: 80	Score: 95	Score: 95
(2) <u>Technical Feasibility</u>	30%	Microsoft DOS and C++ can	Oracle can effectively be	Microsoft Access 2000 and
Technology: An assessment of the area	HED.	easily be used to design and build	used to design and build the system.	Microsoft Visual 6.0 can
maturity, availability (or ability to acquire),	NS OF	the system. It can operate the	It is very good at support large	effectively be used to design and build the
and desirability of the computer technology needed to support this candidate.	SIN	system, but the system is not user friendly.	database, but it may be complex and hard to learn.	system. It can easily learn and it is the user- friendly system.
Expertise: An assessment of the technical expertise needed to develop, operate, and maintain	• ศยา	ลียอลิต		Moreover, it is very good at support large database.
the candidate system.		Required to hire or train C++ expertise to perform modifications for integration requirements.	Require hiring a computer company to construct all the system, and the system engineer to take care of the system.	Require hiring a computer company to construct all the system, and the users can do maintenance.
		Score: 80	Score: 85	Score: 95

Table G.3. Feasibility Analysis Matrix.

Feasibility Criteria	Weight	Candidate 1	Candidate 2	Candidate 3
(3)Economic Feasibility	30%	Approximately	Approximately	Approximately
Development Cost:		679,900.00 baht	736,900.00 baht	655,900.00 baht
Break-Even Point:		1 year and 5 months	2 year and 3 months	1 year and 6 months
Payback Period:		1 year and 5 months	1 year and 6 months	1 year and 4 months
Detailed Calculations:		See page 105-111	See page 112-118	See page 119-125
	-11	Score: 95	Score: 70	Score: 85
(4) <u>Schedule Feasibility</u>	10%	About 1.5 month	About 3 months	About 2.5 months
An assessment of how long the solution will take to design and implement.	5		TH	
		Score: 95	Score: 85	Score: 85
Ranking	100%	86	83.5	91

Table G.3. Feasibility Analysis Matrix (Continued).



G.3 Cost/Benefit Analysis for Candidate 1

(1) Cost of Candidate 1 Computerized System

Table G.4. Computerized System Cost for Candidate 1, B	aht.
--	------

Cost				Years		
Cost i		1	2	3	4	5
Fixed Cost						
Hardware Cost:						
Computer Server Cost	1 unit @ 52,000	10,400.00	10,400.00	10,400.00	10,400.00	10,400.00
Client Machine Cost	6 units @ 32,000	38,400.00	38,400.00	38,400.00	38,400.00	38,400.00
Laser Printer	4 units @ 15,000	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00
Dot Matrix Printer	1 unit @ 7,000	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00
UPS 1000 VA	1 unit @ 5,900	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00
Total Hardware Cost		63,380.00	<mark>63,38</mark> 0.00	63,380.00	63,380.00	63,380.00
Software Cost:				1		
Windows 2000 Server	1 unit @ 30,000	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
Microsoft Windows 98	6 units @ 8,000	9,600.00	9,600.00	9,600.00	9,600.00	9,600.00
MS Office 2000	6 units @ 12,000	14,400.00	14,400.00	14,400.00	14,400.00	14,400.00
Network Cost		9,000.00	9,000.00	9,000.00	9,000.00	9,000.00
Total Software Cost		39,000.00	39,000.00	39,000.00	39,000.00	39,000.00
Implementation Cost:			VINCIT			
Software Development Cost		90,000.00	-	*	-	-
Training Cost	SIN	C 50,000.00	2		-	-
Total implementation Cost	SIN SIN	140,000.00	ลั้มบ	-	-	-
Maintenance Cost			20,000.00	22,000.00	24,2 00.00	26,620.00
Total Fixed Cost	· · · · · · <u></u>	242,380.00	122,380.00	124,380.00	126,580.00	129,000.00
Operating Cost						
Salary Cost:						
Inventory Manager	l person @ 25,000	25,000.00	27,500.00	30,250.00	33,275.00	36,602.50
Inventory Supervision	l person @ 18,000	18,000.00	19,800.00	21,780.00	23,958.00	26,353.80
Inventory Officer	2 persons @ 15,000	30,000.00	33,000.00	36,300.00	39,930.00	43,923.00
Total Monthly Salary Cost		73,000.00	80,300.00	88,330.00	97,163.00	106,8 7 9.30
Total Annual Salary Cost		876,000.00	963,600.00	1,059,960.00	1,165,956.00	1,282,551.60

	Cost itoms			Years		
	Cost items		2	3	4	5
Office Supplies and M	liscellaneous Cost:					
Stationary	Per Annum	11,000.00	12,100.00	13,310.00	14,641.00	16,105.10
Paper	Per Annum	10,000.00	11,000.00	12,100.00	13,310.00	14,641.00
Utility	Per Annum	14,000.00	15,400.00	16,940.00	18,634.00	20,497.40
Miscellaneous	Per Annum	10,000.00	11,000.00	12,100.00	13,310.00	14,641.00
Total Annual Office St	upplies & Miscellaneous Cost	45,000.00	49,500.00	54,450.00	59,895.00	65,884.50
Total Operaing Cost	<u></u>	921,000.00	1,013,100.00	1,114,410.00	1,225,851.00	1,348,436.10
Total Computerized Sy	ystem Cost	1,163,380.00	1,135,480.00	1,238,790.00	1,352,431.00	1,477,436.10

 Table G.4.
 Computerized System Cost for Candidate 1, Baht (Continued).

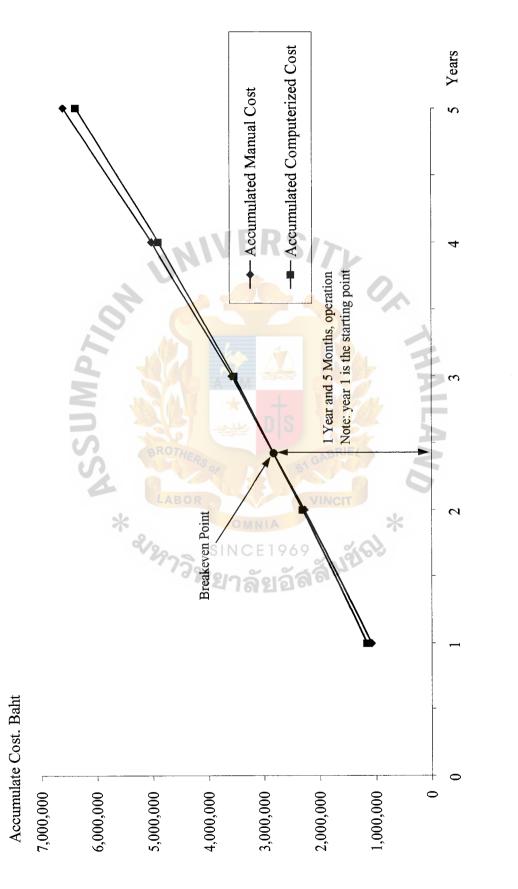
 Table G.5.
 Five Years' Accumulated Cost for Candidate 1, Baht.

Year 🔄	otal Computerized System Cost	Accumulated Cost
1	1,163,380.00	1,163,380.00
2	1,135,480.00	2,298,860.00
3	1,238,790.00	RIEZ 3,537,650.00
4	1,352,431.00	4,890,081.00
5	1,477,436.10	6,367,517.10
Гotal	6,367,517.10 MNIA	× -

(2) Cost Comparison and Breakeven Analysis for Candidate 1.

Table G.6.	The Comparison of the System Cost for Candidate 1, Baht.
------------	--

Year	Accumulated Manual Cost	Accumulated Computerized Cost
1	1,081,980.00	1,163,380.00
2	2,271,160.00	2,298,860.00
3	3,578,260.00	3,537,650.00
4	5,015,072.00	4,890,081.00
5	6,594,567.20	6,367,517.10





(3) Payback Analysis

The following cost items are required, as shown in Table G.7.

Investment Cost:

	Hardware cost	316,900	Baht
	Software cost	223,000	Baht
	Software Development cost	90,000	Baht
	Training cost	50,000	Baht
	Total Investment Cost	679,900	Baht
Ann	ual Oerating Cost:		
c	People-ware cost	876,000	Baht
1	Office Supplies & Miscellaneous cost	65,900	Baht
4	Total Annual Operating Cost	941,900	Baht
Ann	ual Cost:		
S	The formula of annual cost of the Computerized sy	stem is	
2	Annual Cost = (Investment Cost/Estimated	d System Life) +
:	Annual Operating Cost		
	$SIN \subseteq E^{-1}(679,900/5) + 941,900$		
	= 1,077,880 Baht		

Saving:

Staff	144,000	Baht
Office Supplies & Miscellaneous	7,000	Baht
Opportunity cost & Intangible Benefit	1,302,200	Baht
Total Saving	1,453,200	Baht

	~	r.		2			
Cost Items	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Development cost:	679,900.00	SOTH AR		SF			
Operation & Maintenance cost:	S	941,900.00	1,036,090.00	1,139,699.00	1,253,668.90	1,379,035.79	1,516,939.37
Discount factor for 10%	U Z 1.000	0.909	0.826	0.751	0.683	0.621	0.564
Time adjusted costs (adjusted to present value):	679,900.00	856,187.10	855,810.34	855,913.95	856,255.86	856,381.23	855,553.80
Cumulative time-adjusted costs over life time	679,900.00	1,552,087.10	2,407,897.44	3,263,811.39	4,120,067.25	4,976,448.47	5,832,002.28
	à	GAR		17			
Benefits derived from operation of new system:	0.00	1,453,200.00	1,598,520.00	1,758,372.00	1,934,209.20	2,127,630.12	2,340,393.13
Discount factor for 10%	1.000	606.0	0.826	0.751	0.683	0.621	0.564
Time adjusted benefits (adjusted to present value):	0.00	1,320,958.80	1,320,377.52	1,320,537.37	1,321,064.88	1,321,258.30	1,319,981.73
Cumulative time-adjusted benefits over life time:	0.00	1,320,958.80	2,641,336.32	3,961,873.69	5,282,938.58	6,604,196.88	7,924,178.61
Cumulative lifetime time-adjusted costs + benefits:	-679,900.00	-215,128.30	249,438.88	714,062.30	1,178,871.33	1,643,748.41	2,108,176.33

Table G.7. Payback Analysis for Candidate 1, Baht.

Then the Payback period is calculated to judge the profitability of the system as in Table G.7. and Figure G.2.

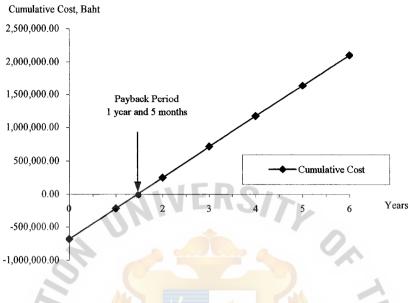


Figure G.2. Payback Period for Candidate 1.

As in Figure G.2. the graph of cumulative cost of computerized system crosses the x-axis at 1.46 years or the payback period of the computerized system is 1 year and 5 months.

Moreover, the payback period can be calculated by the formula as follows:

Cumulative different last negative year Last year of negative $\mathbf{P} =$ Cash flow difence Absolute value of cumulative difference (last negative plus first year positive year)

Where P Payback Period

$$P = 1 + \{215, 128.30/(215, 128.30 + 249, 438.88)\}$$

1.46 years or 1 year and 5 months -

(4) Return-on-Investment Analysis (ROI)

Return-on-Investment Analysis technique compares the lifetime profitability of alternative solutions or projects. The ROI for a project is a percentage rate that measures the relationship between the amounts the business gets back from an investment and the amount invested. The ROI for a potential project is calculated by using the data from Table G.7. as follows:

ROI = (Esitmated lifetime benefits – Estimated lifetime costs) / Estimated lifetime costs

 $ROI = ((7,924,178.61 - 5,816,002.28) / 5,816,002.28) \times 100$

 $= 0.36 \times 100$

= 36%

* &129.

Therefore, the lifetime ROI is 36 percent.

G.4 Cost/Benefit Analysis for Candidate 2

(1) Cost of Candidate 2 Computerized System

Table G.8.	Computerized	System Cost	for Candidate 2,	Baht.
------------	--------------	-------------	------------------	-------

0-4		Years				
Cost i		1	2	3	4	5
Fixed Cost						
Hardware Cost:						
Computer Server Cost	1 unit @ 52,000	10,400.00	10,400.00	10,400.00	10,400.00	10,400.00
Client Machine Cost	6 units @ 32,000	38,400.00	38,400.00	38,400.00	38,400.00	38,400.00
Laser Printer	4 units @ 15,000	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00
Dot Matrix Printer	1 unit @ 7,000	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00
UPS 1000 VA	1 unit @ 5,900	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00
Total Hardware Cost		63,380.00	<mark>63,</mark> 380.00	63,380.00	63,380.00	63,380.00
Software Cost:						
Windows 2000 Server	1 unit @ 30,000	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
Microsoft Windows 98	6 units @ 8,000	9,600.00	9,600.00	9,600.00	9,600.00	9,600.00
MS Office 2000	6 units @ 12,000	14,400.00	14,400.00	14,400.00	14,400.00	14,400.00
Oracle License	1 unit @ 42,000	8,400.00	8,400.00	8,400.00	8,400.00	8,400.00
Network Cost		9,000.00	9,000.00	9,000.00	9,000.00	9,000 .00
Total Software Cost	LABOR	47,400.00	47,400.00	47,400.00	47,400.00	47,400.00
Implementation Cost:		MNIA		*		
Software Development Cost	SIN	03,000.00		<u>.</u>	-	-
Training Cost	^{ชา} วิทยา	80,000.00	132 ¹⁰	-	-	-
Total implementation Cost		183,000.00	-	-	-	-
Maintenance Cost		-	22,000.00	24,200.00	26,620.00	29,282.00
Total Fixed Cost		293,780.00	132,780.00	134,980.00	137,400.00	140,062.00
Operating Cost						
Salary Cost:						
Inventory Manager	1 person @ 25,000	25,000.00	27,500.00	30,250.00	33,275.00	36,602.50
Inventory Supervision	1 person @ 18,000	18,000.00	19,800.00	21,780.00	23,958.00	26,353.80
Inventory Officer	2 persons @ 15,000	30,000.00	33,000.00	36,300.00	39,930.00	43,923.00
Total Monthly Salary Cost		73,000.00	80,300.00	88,330.00	97,163.00	106,8 7 9.30
Total Annual Salary Cost		876,000.00	963,600.00	1,059,960.00	1,165,956.00	1,282,551.60

	Cost items		Years					
		1	2	3	4	5		
Office Supplies and M	liscellaneous Cost:							
Stationary	Per Annum	11,000.00	12,100.00	13,310.00	14,641.00	16,105.10		
Paper	Per Annum	10,000.00	11,000.00	12,100.00	13,310.00	14,641.00		
Utility	Per Annum	14,000.00	15,400.00	16,940.00	18,634.00	20,497.40		
Miscellaneous	Per Annum	10,000.00	11,000.00	12,100.00	13,310.00	14,641.00		
Total Annual Office S	upplies & Miscellaneous Cost	45,000.00	49,500.00	54,450.00	59,895.00	65,884.50		
Total Operaing Cost		921,000.00	1,013,100.00	1,114,410.00	1,225,851.00	1,348,436.10		
Total Computerized S	ystem Cost	1,214,780.00	1,145,880.00	1,249,390.00	1,363,251.00	1,488,498.10		

Table G.8. Computerized System Cost for Candidate 2, Baht (Continued).

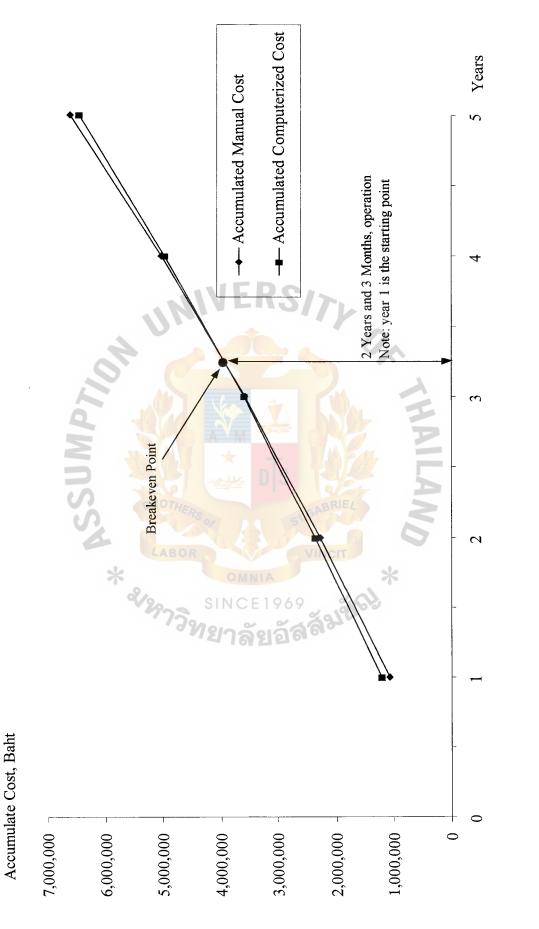
Five Years' Accumulated Cost for Candidate 2, Baht. Table G.9.

Year 🧧	Total Computerized System Cost	Accumulated Cost
1 2	1,214,780.00	1,214,780.00
2	1,145,880.00	2,360,660.00
3	1,249,390.00	3,610,050.00
4	1,363,251.00	4,973,301.00
5	1,488,498.10	6,461,799.10
Total	6,461,799.10	× <u>-</u>

(2) Cost Comparison and Breakeven Analysis for Candidate 2.

Table G.10.	The Comparison of the System Cost for Candidate 2, Baht.
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Year	Accumulated Manual Cost	Accumulated Computerized Cost
1	1,081,980.00	1,214,780.00
2	2,271,160.00	2,360,660.00
3	3,578,260.00	3,610,050.00
4	5,015,072.00	4,973,301.00
5	6,594,567.20	6,461,799.10





(3) Payback Analysis

The following cost items are required, as shown in Table G.11.

Investment Cost:

Hardware cost	316,900	Baht
Software cost	237,000	Baht
Software Development cost	103,000	Baht
Training cost	80,000	Baht
Total Investment Cost Annual Oerating Cost:	736,900	Baht
Annual Octating Cost.		
People-ware cost	876,000	Baht
Office Supplies & Miscellaneous cost	65,900	Baht
Total Annual Operating Cost	941,900	Baht
Annual Cost:		
The formula of annual cost of the Computerized sys	tem is	
Annual Cost = (Investment Cost/Estimated	System Life)) +
Annual Operating Cost		
= (736,900/5) + 941,900		
= 1,089,280 Baht		
Saving:		

Saving:

Staff	144,000	Baht
Office Supplies & Miscellaneous	7,000	Baht
Opportunity cost & Intangible Benefit	1,302,200	Baht
Total Saving	1,453,200	Baht

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Table G.11.

Table G.11. Payback Analysis for Candidate 2, Baht	te 2, Baht.	NSSN	MPT				
Cost Items	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Development cost:	736,900.00	BRO		V			
Operation & Maintenance cost:	าวิจ	941,900.00	1,036,090.00	1,139,699.00	1,253,668.90	1,379,035.79	1,516,939.37
Discount factor for 10%	1000 18	906.0	0.826	0.751	0.683	0.621	0.564
Time adjusted costs (adjusted to present value):	736,900.00	856,187.10	855,810.34	855,913.95	856,255.86	856,381.23	855,553.80
Cumulative time-adjusted costs over life time	736,900.00	1,593,087.10	2,448,897.44	3,304,811.39	4,161,067.25	5,017,448.47	5,873,002.28
	69 5 6	5 51		S			
Benefits derived from operation of new system:	0.00	1,453,200.00	1,598,520.00	1,758,372.00	1,934,209.20	2,127,630.12	2,340,393.13
Discount factor for 10%	1.000	606.0	0.826	0.751	0.683	0.621	0.564
Time adjusted benefits (adjusted to present value):	0.00	1,320,958.80	1,320,377.52	1,320,537.37	1,321,064.88	1,321,258.30	1,319,981.73
Cumulative time-adjusted benefits over life time:	0.00	1,320,958.80	2,641,336.32	3,961,873.69	5,282,938.58	6,604,196.88	7,924,178.61
Cumulative lifetime time-adjusted costs + benefits:	-736,900.00	-272,128.30	192,438.88	657,062.30	1,121,871.33	1,586,748.41	2,051,176.33

Then the Payback period is calculated to judge the profitability of the system as in Table G.11. and Figure G.4.

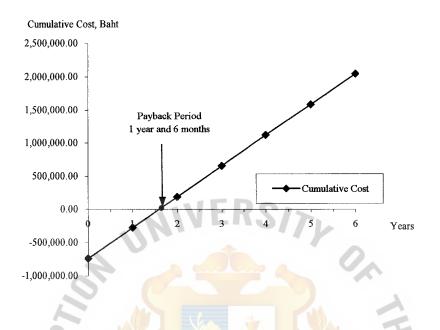


Figure G.4. Payback Period for Candidate 2.

As in Figure G.4. the graph of cumulative cost of computerized system crosses the x-axis at 1.6 years or the payback period of the computerized system is 1 year and 6 months.

Moreover, the payback period can be calculated by the formula as follows:

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	Last year of negative	+	Cumulative different last negative year
P =	Cash flow difence		Absolute value of cumulative difference
			(last negative plus first year positive year)

Where P Payback Period

 $P = 1 + \{272, 128.30/(272, 128.30 + 192, 438.88)\}$

= 1.6 years or 1 year and 6 months

(4) Return-on-Investment Analysis (ROI)

Return-on-Investment Analysis technique compares the lifetime profitability of alternative solutions or projects. The ROI for a project is a percentage rate that measures the relationship between the amounts the business gets back from an investment and the amount invested. The ROI for a potential project is calculated by using the data from Table G.11. as follows:

ROI = (Esitmated lifetime benefits – Estimated lifetime costs) / Estimated lifetime costs

 $ROI = ((7,924,178.61 - 5,873,002.28) / 5,873,002.28) \times 100$

 $= 0.35 \times 100$

= 35%

* 2/29-

Therefore, the lifetime ROI is 35 percent.

G.5 Cost/Benefit Analysis for Candidate 3

(1) Cost of Candidate 3 Computerized System

Table G.12.	Computerized System Cost for Candidate 3, Baht.

0				Years	<u></u>	
Cost i		1	2	3	4	5
Fixed Cost						
Hardware Cost:						
Computer Server Cost	1 unit @ 52,000	10,400.00	10,400.00	10,400.00	10,400.00	10,400.00
Client Machine Cost	6 units @ 32,000	38,400.00	38,400.00	38,400.00	38,400.00	38,400.00
Laser Printer	4 units @ 15,000	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00
Dot Matrix Printer	1 unit @ 7,000	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00
UPS 1000 VA	1 unit @ 5,900	1,180.00	1,180.00	1,180.00	1,180.00	1,180.00
Total Hardware Cost		63,380.00	<mark>63</mark> ,380.00	63,380.00	63,380.00	63,380.00
Software Cost:				1	6	
Windows 2000 Server	1 unit @ 30,000	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
Microsoft Windows 98	6 units @ 8,000	9,600.00	9,600.00	9,600.00	9,600.00	9,600.00
MS Office 2000	6 units @ 12,000	14,400.00	14,400.00	14,400.00	14,400.00	14,400.00
Network Cost	BROTHERS	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00
Total Software Cost	201	39,000.00	39,000.00	39,000.00	39,000.00	39,000.00
Implementation Cost:	LABOR		VINCIT			
Software Development Cost	C	94,000.00	_	*	-	-
Training Cost	2	C E50,000.00			-	_
Total implementation Cost	ัชชาวิทยา	144,000.00	เล้า		_	-
Maintenance Cost	··· 21. [ରଥିବତ	20,000.00	22,000.00	24,200.00	26,620.00
· - · · · ·						
Total Fixed Cost		246,380.00	122,380.00	124,380.00	126,580.00	129,000.00
Operating Cost						
Salary Cost:						
Inventory Manager	1 person @ 25,000	25,000.00	27,500.00	30,250.00	33,275.00	36,602.50
Inventory Supervision	1 person @ 18,000	18,000.00	19,800.00	21,780.00	23,958.00	26,353.80
Inventory Officer	2 persons @ 15,000	30,000.00	33,000.00	36,300.00	39,930.00	43,923.00
Total Monthly Salary Cost		73,000.00	80,300.00	88,330.00	97,163.00	106,879.30
Total Annual Salary Cost		876,000.00	963,600.00	1,059,960.00	1,165,956.00	1,282,551.60

	Cost items			Years		
	Cost hems	1	2	3	4	5
Office Supplies and M	liscellaneous Cost:					
Stationary	Per Annum	11,000.00	12,100.00	13,310.00	14,641.00	16,105.10
Paper	Per Annum	10,000.00	11,000.00	12,100.00	13,310.00	14,641.00
Utility	Per Annum	14,000.00	15,400.00	16,940.00	18,634.00	2 0,497 .40
Miscellaneous	Per Annum	10,000.00	11,000.00	12,100.00	13,310.00	14,641.00
Total Annual Office S	upplies & Miscellaneous Cost	45,000.00	49,500.00	54,450.00	59,895.00	65,884.50
Total Operaing Cost		921,000.00	1,013,100.00	1,114,410.00	1,225,851.00	1,348,436.10
Total Computerized S	ystem Cost	1,167,380.00	1,135,480.00	1,238,790.00	1,352,431.00	1,477,436.10

Table G.12. Computerized System Cost for Candidate 3, Baht (Continued).

 Table G.13.
 Five Years' Accumulated Cost for Candidate 3, Baht.

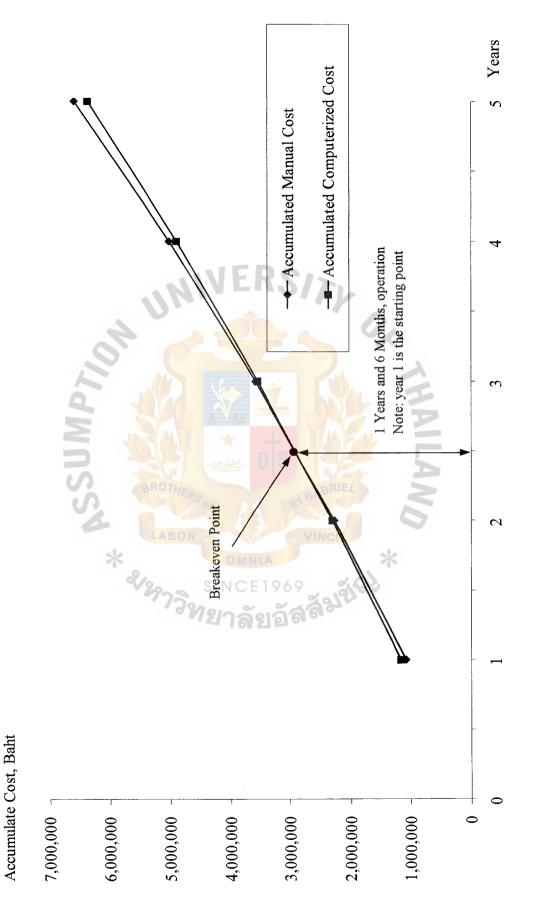
Year 🧧	Total Computerized System Cost	Accumulated Cost
1 2	1,167,380.00	1,167,380.00
2	1,135,480.00	2,302,860.00
3	1,238,790.00	3,541,650.00
4	1,352,431.00	4,894,081.00
5	1,477,436.10	6,371,517.10
Total	6,371,517.10	* _

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(2) Cost Comparison and Breakeven Analysis for Candidate 3.

Table G.14.	The Comparison of the System Cost for Candidate 3, Baht.
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Year	Accumulated Manual Cost	Accumulated Computerized Cost
1	1,081,980.00	1,167,380.00
2	2,271,160.00	2,302,860.00
3	3,578,260.00	3,541,650.00
4	5,015,072.00	4,894,081.00
5	6,594,567.20	6,371,517.10





(3) Payback Analysis

The following cost items are required, as shown in Table G.11. Investment Cost:

Hardware cost	316,900	Baht
Software cost	195,000	Baht
Software Development cost	94,000	Baht
Training cost	50,000	Baht
Total Investment Cost	655,900	Baht
Annual Oerating Cost:		
People-ware cost	876,000	Baht
Office Supplies & Miscellaneous cost	65,900	Baht
Total Annual Operating Cost	941,900	Baht
Annual Cost:		
The formula of annual cost of the Computerized sys	tem is	
Annual Cost = (Investment Cost/Estimated	System Life) +
Annual Operating Cost		
= (655,900/5) + 941,900		
= 1,073,080 Baht		

Saving:

Staff	144,000	Baht
Office Supplies & Miscellaneous	7,000	Baht
Opportunity cost & Intangible Benefit	1,302,200	Baht
Total Saving	1,453,200	Baht

Table G.15. Payback Analysis for Candidate 3, Baht	ate 3, Baht.	NSSN	MPT	6			
Cost Items	Year 0 💥	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Development cost:	655,900.00	BRO		5			
Operation & Maintenance cost:	123	941,900.00	1,036,090.00	1,139,699.00	1,253,668.90	1,379,035.79	1,516,939.37
Discount factor for 10%	19000 IS	606.0	0.826	0.751	0.683	0.621	0.564
Time adjusted costs (adjusted to present value):	655,900.00	856,187.10	855,810.34	855,913.95	856,255.86	856,381.23	855,553.80
Cumulative time-adjusted costs over life time	655,900.00	1,512,087.10	2,367,897.44	3,223,811.39	4,080,067.25	4,936,448.47	5,792,002.28
	69	5		S			
Benefits derived from operation of new system:	00.00	1,453,200.00	1,598,520.00	1,758,372.00	1,934,209.20	2,127,630.12	2,340,393.13
Discount factor for 10%	1.000	606.0	0.826	0.751	0.683	0.621	0.564
Time adjusted benefits (adjusted to present value):	0.00	1,320,958.80	1,320,377.52	1,320,537.37	1,321,064.88	1,321,258.30	1,319,981.73
Cumulative time-adjusted benefits over life time:	00.00	1,320,958.80	2,641,336.32	3,961,873.69	5,282,938.58	6,604,196.88	7,924,178.61
Cumulative lifetime time-adjusted costs + benefits:	-655,900.00	-191,128.30	273,438.88	738,062.30	1,202,871.33	1,667,748.41	2,132,176.33

Then the Payback period is calculated to judge the profitability of the system as in Table G.15. and Figure G.6.

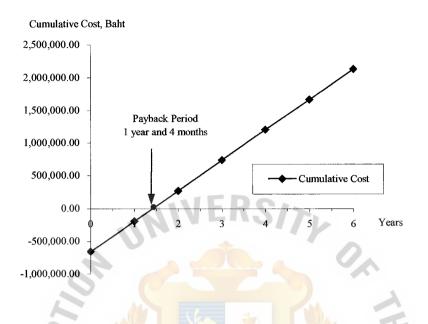


Figure G.6. Payback Period for Candidate 3.

As in Figure G.4. the graph of cumulative cost of computerized system crosses the x-axis at 1.4 years or the payback period of the computerized system is 1 year and 4 months.

Moreover, the payback period can be calculated by the formula as follows:

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P =	Last year of negative	+	Cumulative different last negative year
	Cash flow difence		Absolute value of cumulative difference
			(last negative plus first year positive year)

Where P Payback Period

 $P = 1 + \{191, 128.30/(191, 128.30 + 273, 438.88)\}$

= 1.4 years or 1 year and 4 months

(4) Return-on-Investment Analysis (ROI)

Return-on-Investment Analysis technique compares the lifetime profitability of alternative solutions or projects. The ROI for a project is a percentage rate that measures the relationship between the amounts the business gets back from an investment and the amount invested. The ROI for a potential project is calculated by using the data from Table G.15. as follows:

ROI = (Esitmated lifetime benefits – Estimated lifetime costs) / Estimated lifetime costs

 $ROI = ((7,924,178.61 - 5,792,002.28) / 5,792,002.28) \times 100$ $= 0.37 \times 100$

= 37%

* 2/29.

Therefore, the lifetime ROI is 37 percent.

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