

# Productivity Banking Through Customized System

By

Ms. Suthiporn Sajjapanroj

A Final Report of the Three - Credit Course CE 6998 Project

eport

Submitted in Partial Fulfillment
of the Requirements for the Degree of
Master of Science
in Computer and Engineering Management
Assumption University

November 1999

# MS (CEM) St. Gabriel's Library

## PRODUCTIVITY BANKING THROUGH CUSTOMIZED SYSTEM

, by Ms. Suthiporn Sajjapanroj

A Final Report of the Three-Credit Course CE 6998 Project

Submitted in Partial Fulfillment
of the Requirements for the Degree of
Master of Science
in Computer and Engineering Management
Assumption University

November 1999

**Project Title** 

Productivity Banking through Customized System

Name

Ms. Suthiporn Sajjapanroj

Project Advisor

Assist.Prof.Dr. Boonmark Sirinaovakul

Academic Year

November 1999

The Graduate School of Assumption University has approved this final report of the three-credit course, CE 6998 PROJECT, submitted in partial fulfillment of the requirements for the degree of Master of Science in Computer and Engineering Management.

Approval Committee:

(Assist Prof Dr. Roomark Siringov

(Assist.Prof.Dr. Boon<mark>mark Sirina</mark>ovakul) Advisor (Prof.Dr. Srisakdi Charmonman)

Chairman

(Dr. Chamnong Jungthirapanich)

Dean and Co-advisor

(Dr. Prapon Phasukyud) Member

(Assoc.Prof. Somehai Thayarnyong)

MUA Representative

November 1999

#### **ABSTRACT**

The purpose of this project is to present the banking operation system on the customization basis confined in the export division. The result of that automatic function leads to the systematical processes and effectiveness in achieving the department's goals. Complementary with the proposed system, this project also provides the system restoration implemented during the time of the proposed system 's development.

The major transactions in the export division including automatic progression are advising L/C and transfer L/C, bill purchase, fund transfer, and packing credit. They will be supported with the program customized for specific branch system providing the special kinds of advice and report for being further references to the customers, the Bank of Thailand, and management executives. This results in higher productivity and less dependent upon human.

#### **ACKNOWLEDGEMENTS**

To attain the glorious acknowledgement page would never have been possible without declaring my gratefulness to all the benefactors who helped me accomplish this project. The first gratitude is placed on my advisor Assist.Dr.Boonmark Sirinaovakul who always stayed at my side motivating me with incentive consultations, and who patiently waited for the day that this project is accomplished. As well, I also appreciate all instructors who assisted me in reaching the right way to propose the project. I am also thankful to Assumption University for the study place during the time I sacrificed myself to accomplish my Master's degree, especially on this project.

My company and all the staffs also deserve my heartfelt thanks in the International Commercial Bank of China, Bangkok Branch for providing me all the beneficial information and suggestions to derive at the idea and the dimension of the proposed system.

Unforgettable, my thanks also humbly goes to all my friends who never left me alone on my way to success. Especially, my ultimate friend Jirawan who dedicated herself and her place for me to make this project come true. Including another, Mr. Thunyawee who created those beautiful pictures appeared in this project. And the last one, Mr. Norachet who is in touch with me and always cheered me during the hard time.

Finally, the most happiness to my heart has always been given to me by my mom and my sister who always stand by me without any conditions. These dear people warmly looked after me whenever I felt desperate. Regardless of all the dedication from me, this project can emerge and I would not be here feeling proud of myself and a pride to all of them.

# St. Gabriel's Library

## TABLE OF CONTENTS

Chapt	<u>ter</u>	<u>Page</u>
ABST	TRACT	iii
ACK]	NOWLEDGEMENTS	iv
LIST	OF FIGURES	vii
LIST	OF TABLES	ix
I.	INTRODUCTION	1
	1.1 Background to the Project	1
	1.2 Objectives	2
	1.3 Scope	2
	1.4 Deliverables	2
II.	LITERATURE REVIEW	3
	2.1 Data Flow Diagram (DFD)	3
	2.2 Nijssen's Informaion Analysis Methodology (NIAM)	5
	2.3 Visual Basic Box	6
	2.4 Time Measurement	7
	2.5 Benefits/Costs Ratio	7
	2.6 Payback Period	9
	2.7 Gantt Chart	10
III.	THE EXISTING SYSTEM	11
	3.1 Company's Profiles	11
	3.2 Background of Export Division	11
	3.3 System Analysis	15
	3.4 Problem Definition	17

<u>Chapter</u>	Page
IV. SYSTEM RESTORATION	18
4.1 Process Design	18
4.2 System Improvement	19
V. THE PROPOSED SYSTEM	20
5.1 Constituents and Configuration	20
5.2 Features of proposed system	21
VI. FEASIBILITY ANALYSIS	23
6.1 Qualitative Analysis	23
6.2 Time Measurement	23
6.3 Benefits/Costs Analysis	28
6.4 Payback Period	29
VII. IMPLEMENTATION	32
VII. CONCLUSIONS AND RECOMMENDATIONS	34
7.1 Conclusions	34
7.2 Recommendations	35
APPENDIX A DATA FLOW DIAGRAM OF EXISTING SYSTEM	36
APPENDIX B INPUT SCREEN, ADVICE, AND REPORT OF EXISTING SYSTEM	48
APPENDIX C ADVICE LETTER AND REPORT OF SYSTEM RESTORATION	58
APPENDIX D DATA FLOW DIAGRAM OF PROPOSED SYSTEM	M 66
APPENDIX E INPUT SCREEN OF PROPOSED SYSTEM	69
RIRI IOGR APHV	75

### LIST OF FIGURES

Figur	<u>re</u>	Page
2.1	Data Flow Diagram Symbols	5
3.1	Organization Chart	12
3.2	Traditional Process of International Trade	12
3.3	Existing Process of International Trade	12
3.4	Export Division Chart	13
3.5	Existing Configuration of Export Division	16
5.1	Proposed Configuration of Export Division	21
6.1	A Summary of the Total Time Taken for each System of Bill Purchase	25
6.2	A Summary of the Total Time Taken for each System of Advice L/C	27
6.3	Payback Period of the Proposed System	31
7.1	Gantt Chart of Implementation Plan	33
<b>A</b> .1	The Context Diagram of the Existing System	37
A.2	Level 0 Physical Data Flow Diagram of Existing System	38
A.3	Level 0 Logical Data Flow Diagram of the Existing System	39
A.4	Level 1 Physical Data Flow Diagram of Advice L/C	40
A.5	Level 2 Physical Data Flow Diagram of Advice L/C	41
A.6	Level 2 Physical Data Flow Diagram of Advice L/C	42
A.7	Level 1 Logical Data Flow Diagram of Advice L/C	43
A.8	Level 2 Logical Data Flow Diagram of Advice L/C	44
<b>A</b> .9	Level 2 Logical Data Flow Diagram of Advice L/C	45
<b>A</b> .10	Level 1 Physical Data Flow Diagram of Checking Process	46
<b>A</b> .11	Level 1 Physical Data Flow Diagram of Checking Process	47

<u>Figu</u>	<u>re</u>	<u>Page</u>
<b>B</b> .1	The Input Screen of Export Document Negotiation and Advice L/C	49
<b>B</b> .2	The Input Screen of Bill Collection	50
B.3	The Credit Note of Bill Purchase Payment Advice	51
<b>B</b> .4	The Export Document Negotiation Cover Letter	52
<b>B</b> .5	The Export Document Bill Collection Cover Letter	53
<b>B</b> .6	The Monthly Report of Export Document	54
<b>B</b> .7	The Cash Receipt Advice	55
<b>B</b> .8	The Debit Note of Advice L/C	56
<b>B</b> .9	The Receipt Form of Advice L/C	57
<b>C</b> .1	The Report of Export Negotiation Document Outstanding by L/C	59
<b>C</b> .2	The Report of Invoice Outstanding by Customer	60
C.3	The Report of L/C Outstanding by Customer	61
C.4	The Monthly Report of Total Items of Export Document	62
C.5	The Report of Overdue Bill	63
<b>C</b> .6	The Export Document Negotiation Cover Letter (in MS Excel)	64
<b>C</b> .7	The Receipt Form of Advice L/C (in MS Excel)	65
<b>D</b> .1	Leveling Physical Data Flow Diagram of the Proposed System	67
D.2	Leveling of Logical Data Flow Diagram of the Proposed System	68
E.1	The Input Screen of Export Document Negotiation for Checker	70
E.2	The Input Screen of Export Document Cover Letter	71
E.3	The Input Screen of Document required by L/C	72
E.4	The Input Screen of Reimbursement Claim	73
E.5	The Input Screen of Tracing Swift	74

#### LIST OF TABLES

Table	<u>e</u>	Page
6.1	Time Measurement for the Activities of Bill Purchase per Transaction in the Existing System	24
6.2	Time Measurement for the Activities of Bill Purchase per Transaction in the System Restoration	24
6.3	Time Measurement for the Activities of Bill Purchase per Transaction in the Proposed System	25
6.4	A Summary of Time Taken for each System of Bill Purchase	25
6.5	Time Measurement for the Activities of Advice L/C per Transaction in the Existing System	26
6.6	Time Measurement for the Activities of Advice L/C per Transaction in the System Restoration	26
6.7	Time Measurement for the Activities of Advice L/C per Transaction in the Proposed System	27
6.8	A Summary of Time Taken for each System of Advice L/C	27
6.9	Cumulative Costs and Benefits	30

#### I. INTRODUCTION

#### 1.1 Background to the Project

In general, everybody agrees that most of the banking operation system is a kind of traditional system, not only because of the use the old programming language, but also because of not accepting the new technology. Fortunately, the management executives of the Millenium Bank had considered this matter. They would like the bank to pertain the effective and efficient operation system. Hence, they decided to upgrade their system by purchasing the written program from their Head Office under the long-term maintenance contract. They expected that the situation should be smoothened and the bank would gain a lot of benefits from such system with support by the Head Office. However, after one year, there are many excessively noticeable deficiencies.

In the following page, the problems that happened from those deficiencies would be defined from the user's viewpoint confined in the Export Division. There will be the unachieved requirements of the users under the existing system. On the other hand, the restoration program suggests as the immediate solution. Ultimately, the proposed system illustrates what kind of system helps to achieve the users' requirements. Interestingly, there will be the feasibility analysis of both the restoration program and the proposed systems in terms of tangible and intangible benefits.

This project will lead the bank to implement this recommended system to get higher productivity from using the customized system. This is because there will be no more wasted time, wasted money, and wasted tasks input in the ineffective system as before. The proposed system is supposed to automatically run the process exactly as the users need. Thus, the bank can handle more tasks with the highly effective work. The objectives, scope, and deliverables of the project are as follows:

#### 1.2 Objectives

- (a) To assess the effectiveness of the existing system being bought for a year
- (b) To identify the requirements of users in order to place in the proposed system
- (c) To suggest the support program for reducing deficiencies of the existing system
- (d) To design the proposed system that is customized for our branch
- (e) To provide a feasibility study on the proposed system to check whether it provides the worthwhile solution
- (f) To recommend the steps needed to penetrate the new system to all users

#### 1.3 Scope

- (a) To identify deficiencies between computer-based work and people work
- (b) To identify users' requirements which the existing system can not achieve
- (c) To offer the restoration program for the existing system as the short-term solution
- (d) To suggest the proposed system for long-term solution
- (e) To provide the feasibility Analysis on the proposed system

#### 1.4 Deliverables

- (a) The compliance between computer-based system and human resource
- (b) Systematic work flow for further development
- (c) The system restoration program for the existing system
- (d) The customized system that provides all kinds of what people need

#### II. LITERATURE REVIEW

This project applies some theories from various academic departments which may be summarized as follows:

#### 2.1 Data Flow Diagram (DFD)

Data Flow Diagram concept is the diagrammatic picture that explains the data flow of any system. In theory, Data flow is usually the first component to be defined for system inputs and outputs as determined from interviewing, observing users, and analyzing documents and other existing systems. The information captured for each data flow may be summarized using a form containing the following information:

- (1) ID, and optional identification number. Sometimes the ID is coded using a scheme to identify the system and the application within the system.
- should appear on the diagram and be referenced in all descriptions using the data flow.
- (3) A general description of the data flow.
- (4) The source of the data flow. This could be an external entity, a process, or a data flow coming from a data store.
- (5) The destination of the data flows (the same items listed under the source).
- (6) An indication of whether the data flow is a record entering or leaving a file, or containing a report, form, or screen. If the data flow contains data that are used between processes, it is designated as internal.
- (7) The name of the data structure describes the elements found on this data flow. For a simple data flow, this could be one or several element.

- (8) The volume per unit of time could be recorded per day or any other unit of time.
- (9) An area for furthers comments and notations about the data flow.

The details of each data flow is described using a data structure, which is a group of elements sometime called fields. Data structures are usually described using algebraic notation. This allows the analyst to produce a view of the elements that make up the data structure, along with information about those elements. For instance, the analyst will denote whether there are many of the same elements within the data structure (a repeating group) or whether two elements may exist mutually exclusive of each other. When data structures are first defined, only the data elements that the user would see, such as a name, address, and balance due are included. This stage is the logical design, showing what data the business needs for day-to-day operation. Using the logical design as a basis, the analyst then designs the physical data structures. These include additional elements necessary for implementing the system. Indeed, Physical DFDs and Logical DFDs are interchangeable by converting them to be another. There are many steps to convert physical DFDs to logical DFDs widely used starting with removing all the processes that refer to physical activities only and do not transform information. The remaining processes are physical because they describe physical components. Then, take each physical process, find out what it does, and replace it by a leveled DFD of logical functions that represent the physical object's logical activities, or what the object does. All physical processes can be expanded in this way and their expansion combined into a lower-level logical DFD. This lower-level DFD is then examined. Any common or similar functions are combined, and these combined higher-level processes become the

higher-level DFD. There are four kinds of symbols to represent system components in DFD as shown in Figure 2.1.

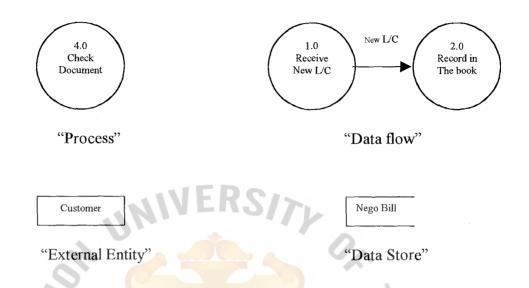


Figure 2.1. Data Flow Diagram Symbol.

#### 2.2 Nijssen's Information Analysis Methodology (NIAM)

In the restoration program, the database design method used in this project is NIAM. It is a popular design method that captures the meaning, relationships and integrity constraints of data in symbolic diagrams. There exists an algorithm that transforms a NIAM conceptual schema into a fifth normal form relational database schema. The result database is an integrated data structure of all functional departments in an organization, which is suitable for MIS. Each department can manipulate only its data structures from its own external schema.

NIAM data model consists of the following components:

- (1) Entity category is a generic collection of abstract or real entities.
- (2) Label category has label instances which are used to identify an individual entity within an entity category.

- (3) Object category is the generic name given to entity categories and label categories.
- (4) Elementary fact categories are used to represent associations between two or more object categories through the use of roles.
- (5) The roles of an elementary fact category show the involvement of the object categories in the elementary fact category.
- (6) Subcategories are used to specify complex hierarchies of entity categories. A subcategory inherits all the fact categories of its super-categories.
- (7) A nest fact category is always treated as an entity category when it is involved in other elementary fact categories.
- (8) Constraints or Validation Rules are conditions that ensure the consistency and integrity of the database at all times.

#### 2.3 Visual Basic Programming

Not only is NIAM used in supporting existing system, but there is also one application to help creating database management that is Visual Basic. It is a rapid application development tool set for creating Microsoft Window applications soon to expand to other platforms. It helps to link database between and among each Window application. By the way that the users can cut and paste text and images to and from any other window application into the Visual Basic workbench. Most important, Visual Basic is a component-oriented development environment that is fully extensible. The user can add or remove components to and form the system during development and then instantly be able to use these components while developing the applications. Finally, Visual Basic is an event-driven program. It processes code not in a simple serial fashion as to traditional programs but also as triggering events occur. This represents an entirely

new kind of programming called object-oriented programming. This type of programming breaks a program up into discrete objects, each of which has its own code and data, associated with it. In this way, each of which can be somewhat independent from the others. The programmer is no longer completely responsible for the flow of the program. Rather, the user is. The user selects among all the options presented to them, and it is up to the program to respond correctly.

#### 2.4 Time Measurement

Another theory used in this project in the part of feasibility analysis is Time measurement. As a matter of fact, there are a number of work measurement methods that can be used for work measurement depending on the application, time measurement is the best for our project because of these reasons:

- (a) Data flow of the proposed system can be compared with the time taken.
- (b) The new design changes some tasks; this method helps to specify detail of the work elements.
- (c) Standard time is not necessary since this job does not take a large volume.

Time measurement is one of the simplest approaches of work measurement. A job is divided into a series of smaller work elements representing the accepted work methods for the job. Observation is needed to record the time needed per transaction. Then, the analyst sums up the total time taken for one job. The less time taken, the more efficient the task emerges due to more utilization on the time.

#### 2.5 Benefits/Costs Analysis

In analyzing the proposed system, only time measurement is not enough for making decision since the new system needs investment. As a result, we have to be assured that benefits precede the total costs. Benefits and Costs can be thought of as

either tangible or intangible. Both of them must be taken into account when systems are considered.

Tangible Benefits are advantages measurable in the currency that accrue to the organization through the use of the information system. Examples of tangible benefits are an increase in speed of processing, access to otherwise inaccessible information, access to information on a more timely basis than was possible before, the advantage of the computer's superior calculating power, and decreases in the amount of employee time needed to complete specific tasks. Although measurement is not always easy, tangible benefits can actually be measured in terms of dollars, resources, or time saved.

Intangible Benefit accrued to the organization from the use of the information system is difficult to measure but are important nonetheless. They may include improving the decision-making process, enhancing accuracy, becoming more competitive in customer service, maintaining a good business image, and increasing job satisfaction for employees by eliminating tedious tasks. As you can judge from the list given, intangible benefits are extremely important and can have far reaching implications for the business as it relates to people outside the organization as well as within it.

While intangible benefits of an information system are important factors in deciding whether to proceed with a system, a system built solely for its intangible benefits will not be successful. You must discuss both tangible and intangible benefits in your proposal. Since presenting both will allow decision-makers in the business to make a well-informed decision about the proposed system.

Apart from benefits, Costs should always be taken into consideration in both senses of tangible and intangible costs. Tangible costs are those that can be accurately projected by the systems analyst and the business' accounting personnel, including the

cost of equipment such as computers and terminals, costs of systems analysts' time, cost of programmers' time, and other employees' salaries. These costs are typically well established or can be found out quite easily and are the costs that will require a cash outlay of the business.

On the other hand, intangible costs are difficult to estimate and may not be known. They include losing a competitive edge, losing the reputation for being the first with an innovation or the leader in a field, declining company image due to increased customer dissatisfaction, and ineffective decision making due to untimely or inaccessible information. As you can imagine, it is next to impossible to accurately project a dollar amount for intangible costs. In order to aid decision-makers that want to weigh the proposed system and all of its implications, you must include intangible costs, even though they are not quantifiable.

#### 2.6 Payback Period

Payback Period provides straightforward ways of yielding information to decision-makers about the worthiness of the proposed system. Payback is a simple way to assess whether a business should invest in a proposed information system based on how long it will take for the benefits of the system to pay back the costs of developing. Briefly, the payback method determines the number of years of operation that the information system needs to pay back the cost of investing in it. Payback can be determined in one of two ways-either by increasing revenues or increasing savings. Alternatively, a combination of the two methods can also be used. Since this is a popular way to assess alternative investments, businesses will typically have a set time period for payback assessments. If the proposed system has a projected payback of six years in a company that adheres to a three-year maximum payback on projects involving fast-changing technology, the system

will be rejected. Payback that is made within the range used by the business but is still longer than typical may not be rejected outright but may be subject to scrutiny through other methods.

#### 2.7 Gantt Chart

In implementing the new system, the operation scheduling is very important to keep the step of working and ease for checking the result at each stage of development. This project applies the Gantt Chart in project scheduling so as to monitor the progress of jobs. It is essentially a chart on which bars represent each task or activity. The length of each bar represents the relative length of the task. We use a two-dimensional Gantt Chart where time is indicated on the vertical dimension and a description of activities makes up the horizontal dimension. The Gantt Chart depicts the sequence of work and can also be sued to monitor progress. The bars representing activities or tasks are drawn to scales; that is, the size of the bar indicates the relative length of time it will take to complete each task. In other word, if the preceding step is not finished on time, the Gantt Chart may have to be monitored from the next step till the end of the process so that all parties can update their tasks according to the plan. The main advantage of the Gantt Chart is its simplicity. The system analyst will find not only that this technique is easy to use but also that it lends itself to worthwhile communication with end users.

# MS (CEM) St. Gabriel's Library 1472 C.

#### III. EXISTING SYSTEM DEFINITION

#### 3.1 Company's Profile

The Millennium Bank is one of the most time-honored banks in the Republic of China under the name of "The BC Bank", which was the earliest government owned and operated bank ever established in China. It served in the capacity as a Central Bank of China unto the year of 1928 that the Republic of China established the Central Bank of China. Then, the bank moved to Taipei in 1949 due to the year of the evacuation of the Nationalist Government from the mainland China. In compliance with Taiwan Government policy for promontory privatization of the banking industry and international trade, the Bank was again reorganized and assumed its present status as a public owned banking corporation under the new name of the Millennium Bank on December 17, 1971. Our Bangkok Branch was established on October 10, 1947, which was renamed later according to the Head Office as the Millennium Bank. Nowadays the bank has 71 people of local staffs and 5 people of home staffs. The organization chart is provided in Figure 3.1.

#### 3.2 Background of Export Division

Traditionally, the international trade involves simply buyers and sellers directly contacting each other. The sellers send the merchandises to the buyer, then the buyers pay them back, as shown in Figure 3.2. However, this may lead to the suspicion, especially in the case that they are not familiar with each other. Thereafter, the idea of having someone who is trusted by both parties emerged to take care of these transactions in looking after their benefits. The export division is established to serve this kind of international trade, as the intermediate third party to complement transactions between buyers (importers) and sellers (exporters), see Figure 3.3.

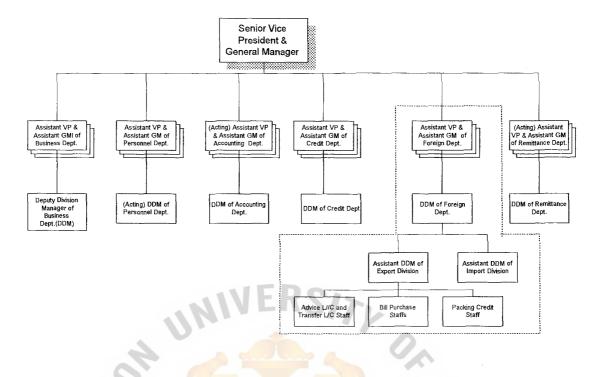


Figure 3.1. Organization Chart.



Figure 3.2. Traditional Process of International Trade.

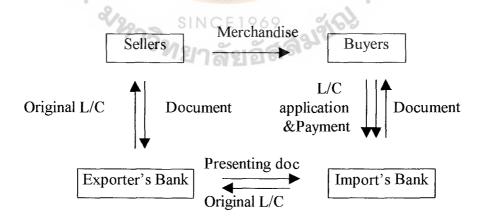


Figure 3.3. Existing Process of International Trade.

At this point, the export division can be divided into 3 main areas, which are Advising L/C and Transfer L/C, Bill purchase, and Packing Credit as shown in Figure 3.4 Export Division Chart.

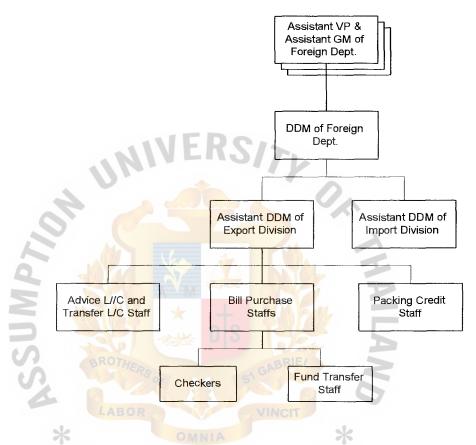


Figure 3.4. Export Division Chart.

The tasks of export division are highly related as they have the major conductor as the Letter of Credit, which is the instrument for sellers to draw money from buyers through their bankers. Or else, they can mortgage this credit to loan money on the packing credit process in order to have money for running the business before getting payment from buyers. In other case, they can transfer their privilege of being beneficiary to others called second beneficiary, i.e. the manufacturers, who will be able to draw money on such L/C. The 3 major tasks can be detailed as follows:

#### 3.2.1 Advice L/C and Transfer L/C Section

After importers received merchandises from exporters, they would submit request of opening L/C to their banker. Then, the bank sends authorized message to the exporter's bank (the beneficiary's bank) by swift/telex, or mailing original L/C. The beneficiary's bank advises the original L/C to their customers. The customers come to pick up L/C for utilizing them in the negotiation. In the case that the L/C beneficiary (mostly as trader) wants to transfer his right to the second beneficiary (mostly as manufacturer), they can submit the request of transferring L/C to the authorized transferring bank. Thereafter, the second beneficiary has partially or totally joined such L/C according to the agreement of the first beneficiary.

#### 3.2.2 Bill Purchase Section

After receiving original L/C, the exporters would prepare documents according to L/C instructions to submit to their bankers. Those documents may include Bill of Exchange, Invoice, Bill of lading, Packing/Weight list, Beneficiary's certificate, Inspection certificate, etc. Then, the bank (the negotiating bank) would check the presented documents according to L/C conditions, the compliance among each kind of documents, and the international rules i.e.UCP500, in order to make sure that no discrepancies happened. After confirming with customers about the result of checking, the negotiating bank would send the said document to the issuing bank in order to collect money. Obviously, the negotiating bank might advance credit money to their customers before collecting money from the buyers, and the bank will debit the interest charges if the money comes later than 7 days.

## St. Gabriel's Library

#### 3.2.3 Packing Credit Section

The exporters may need money for running their business during the time they manufacture the products; hence, Packing Credit section was established to support the exporters' solvency in this case. Sellers can use L/C or purchase order (sales contract) to be as the guarantee for making a loan. Normally, the bank lends them 80 percent of L/C amount, and/or 70 percent of the purchase order (sales contract) amount.

#### 3.3 System Analysis

The existing system of the export division implemented on client/server access connects with the main system on AS/400 program. The configuration as seen in Figure 3.5 are detailed as follows:

Hardware

- (1) Mainframe Mini System AS/400, version V3R4
- (2) 64 MB RAM
- (3) 9.7 GB Hard disk
- (4) Window NT 4.0 server
- (5) Window NT 3.5 workstation
- (6) Dot matrix Printer
  - (7) Laser Printer

Software

- (1) OS/400 Operating System
- (2) Window 95 Operating System
- (3) Overseas Branch System (OBS Application)

Network

- (1) TCP/IP Protocol
- (2) IEEE 802.2
- (3) Modem 56 K

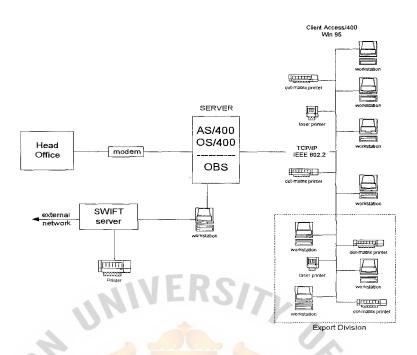


Figure 3.5. Existing Configuration of Export Division.

This program is totally supported by the Head Office; any alteration in the program without permission from the Head Office is prohibited. The Head Office is on-line connected with the existing program, hence, the support and maintenance implementation are entirely controlled by the Head Office connecting through the network. Due to the client/server access system that each client connects directly with the main system on AS/400 program, the CA/400 input data transaction during the working time, and then all kinds of transactions will be consolidated at the end of the day. Finally, the report will be provided on the following day. The Export Division input screens and reports in the existing system are shown in Appendix B. Although, this OBS application helps reduce some manual processes in the export transaction as the workflow shown in Appendix A, it still contains many deficiencies on users' requirements that will be mentioned in the next section.

#### 3.4 Problem Definition

To the mentioned existing configuration, there are many deficiencies that generate problems for each section as follows:

#### 3.4.1 Advice L/C & Transfer L/C Section

- (a) Idle time during approval process
- (b) Manual work process i.e. Issue voucher, Writing receipt, Counting L/C items
- (c) Insecurity in work process i.e. Signed receipt before filling out received amount

#### 3.4.2 Bill Purchase Section

- (a) Manual work in typing cover letter
- (b) Workload on one person i.e. Asst.DDM is responsible for categorizing document, run no. document, recheck document, tracing overdue case, etc.
- (c) Unsatisfactory report from the existing system, so there is a need for operation to daily manual keep record
- (d) Non-customized report is provided, for example, L/C Outstanding, Invoice Outstanding, Overdue Bill, etc.

#### 3.4.3 Packing Credit Section

Fortunately, almost every process of the packing credit is well settled in the existing system. Thus, this project will not mention the restructure of its process.

These above problems are overlooked by the staffs and management team who seemed to be able to handle those tasks by the skillful manual processing. However, it wastes a lot of time that our staffs can utilize for other jobs. Furthermore, the resistant to change hamper the path for further system development, and finally leads to using only the ineffective and inefficient system.

#### IV. SYSTEM RESTORATION

Due to the mentioned problems, the existing system needs improvement on many processes. However, as the existing system has just been run for a year, the solution to terminate the program and customizing the new system has hardly happened in the real world. There is an interesting choice for the short-term solution that is restoring the flows by using Microsoft Access to serve Database management in creating report, and Microsoft Excel to serve many kinds the input form.

#### 4.1 Process Design

To restore the existing system, the process is designed for each section as follows:

In advising L/C section, the manual work and redundant process cause the longer time taken in the overall process. Specifically, the writing receipt process during the time a customer takes the voucher to pay cash at the teller counter should be eliminated, by printing out the receipt before hand and keeping cash at advice L/C counter. All cash received will be issued on one piece of voucher at the end of the day. This new process not only saves the time taken for the total processes, but also raises up the security policy in specifying received amount on each receipt. The receipt designed on Microsoft Excel is shown in Appendix C.

In another section of Bill Purchase, we create the form of cover letter attached with the export document sent to the issuing bank. This form provides advantages not only the cover letter, but also the entry screen of Bill Purchase database. It will link the data input from Microsoft Excel to Microsoft Access in order to create the reports including BP outstanding by L/C, Invoice outstanding by customer, L/C outstanding by customer, Overdue Bill, and Monthly Report of total items. The data input in the form of

cover letter would be linked by visual basic programming and filled in each items needed for these reports.

#### 4.2 System Improvement

According to the above restoration program, the system would be improved as follows:

- (a) Security level increased
- (b) Save time consumption of the total processes
- (c) Reduce work redundancy
- (d) Utilize existing resources
- (e) Provide customized reports
- (f) Save time in recording each transaction from the number file
- (g) Save cost of carbonized cover letter paper
- (h) Reduce the manual routine work such as typing cover letter
- (i) Create trust worthy reports

\* 2/29739

(j) Provide user-friendly program implementation

#### V. THE PROPOSED SYSTEM

#### 5.1 Constituents and Configuration of the Proposed System

Even though the mentioned restoration program provides the well-designed application to support the existing system, it is not the best way to solve the problems since it does not correct the primary cause that is the improper system. The customization is needed in system design in order to construct the most suitable system for specific area. The proposed system recommended, as illustrated in Appendix D, is the mostly automatic process due to majoring in computer-based transactions. The problems in the existing system such as the manual work in the running number of L/C; recording received document; categorizing swift; creating customer file and approving inquiries before inputting any data, would not happen in the proposed system. The major constituents of the proposed system can be concluded as follows:

- (1) Single database management system
- (2) Object-oriented design for retrieving data
- (3) Data transferable from swift server to export client
- (4) Operations mainly exist on the screen
- (5) Providing customized report

To obtain these functions, the new system needs to attain the following configurations (as shown in Figure 5.1):

- (1) Same Hardware Server as the existing system
- (2) Software Module in connecting between swift server and export client
- (3) 2 workstation Units
- (4) 2 Dot Matrix Printers
- (5) OS License

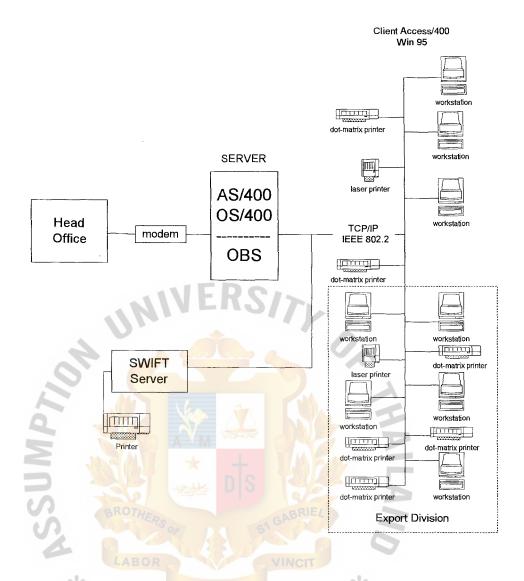


Figure 5.1. Proposed Configuration of Export Division.

#### 5.2 Features of the Proposed System

In applying these above mention in the proposed system, the features of the new system can be briefly explained as follows:

- (1) Inputting data without pre-generating reference since object-oriented language allows nullity of object in the database
- (2) Automatically coding reference number for each transaction
- (3) Searching existing document file and spontaneously creating new file for firsthand input

## St. Gabriel's Library

- (4) Providing report by extracting data input from the central database
- (5) Creating advice letter, covering letter, credit/debit advice, and many other authorized documents at any time
- (6) Directly linking with swift server on sending message function
- (7) Accounting department has permission to directly retrieving data from the database to audit each transaction
- (8) Move unrelated task of Packing Credit from the Export Division to the Credit Department due to the similar work process

These features serve the users' requirements by the input screens provided as shown in Appendix E. Obviously, the input screen for Advice L/C and Fund Transfer process is quite good to keep the data. Therefore, the input screens needed more are those tasks in the Bill Purchase process.

To assess the proposed system, the elaborate feasibility study will be provided in the next section so as to be noticeable in its costs and benefits.

#### VI. FEASIBILITY ANALYSIS

#### 6.1 Qualitative Analysis

The automate-customized system can be analyzed for its benefits in the qualitative basis as follows:

- (1) Eliminate tedious tasks such as recording and running number of received document, swift categorizing, etc.
- (2) Shortened time consumption for the total processes
- (3) Generate user's happiness in the working environment
- (4) Provide better service for the customer such as reducing waiting time
- (5) Reduce redundancy of keeping many database
- (6) Provide user-friendly system
- (7) Provide accurate and trustable report
- (8) Distribute workload to many people
- (9) Eliminate reworking process
- (10) Enhance know-how of employees
- (11) Introduce the important stage for further system development
- (12) Generate more functional tasks since the packing credit majoring in lending money is moved to the credit department

#### 6.2 Time Measurement

From restructuring the Bill Purchase and Advice L/C activities, time measurement is used as a tool to support decision making.

Starting from the Bill Purchase section, as shown in Tables 6.1-6.3, the system restoration helps reduce the total time taken by eliminating the transactions of typing cover letter, reimbursement, claim, separating the number file, and categorizing

document by the result of implementing Microsoft Access Application. However, the proposed system is recommended further to develop the system and it provides the result of a half of the time taken in the restoration system. The summary of the development in time taken are shown in Table 6.4 and Figure 6.1.

Table 6.1. Time Measurement for the Activities of Bill Purchase per Transaction in the Existing System.

No.	Activities	Time Taken (in seconds)
1	Arrange and run number of document	35
2	Type a Cover Letter and claim reimbursement	558
3	Key in the L/C data	255
4	Print out Voucher and Advice	102
5	Separate Number File	17
6	Recheck the document and claim	310
7	Inquiry the transaction for approveal	45
8	Record Number File	31
9	Recheck record with report print out	452
	Total Time Taken per transaction	1805

Table 6.2. Time Measurement for the Activities of Bill Purchase per Transaction in the System Restoration.

No.	Activities	Time Taken
	9/0_ SINCE1969 4	(in seconds)
1	Arrange and run thenumber of document	35
2	Input Cover Letter Data	342
3	Input AS/400 Data	255
4	Print out Cover Letter and claim reimbursement	49
5	Print out Voucher	37
6	Print out report	116
7	Inquiry transaction for approval	45
8	Recheck document and claim	310
	Total Time Taken per transaction	1154

Table 6.3. Time Measurement for the Activities of Bill Purchase per Transaction in the Proposed System.

No,	Activities	Time Taken (in seconds)
1	Input export document data	342
2	Input claim reimbursement	49
3	Print out cover letter and claim reimbursement	116
4	Recheck all data (by inquiry)	295
	Total Time Taken per transaction	802

Table 6.4. Summary of Time Taken for each System of Bill Purchase.

Bill Purchase System	Total Time Taken (in seconds)
The Existing System	1805
The Restoration System	1154
The Proposed System	802

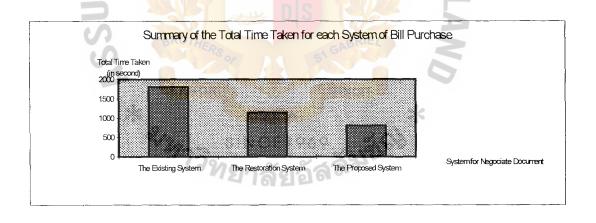


Figure 6.1. A Summary of the Total Time Taken for each System of Bill Purchase.

Identically, the result of the time measurement for the activities of advice L/C is reduced by the system development because the work process of issuing voucher for the customer to pay at the counter, writing receipt, creating customer number are eliminated. Tables 6.5-6.7 illustrate the time measurement for the activities of advice

# St. Gabriel's Library

6.8 and Figure 6.2 summarize the development of the total time taken of each system including the existing system, the restoration system, and the proposed system.

Table 6.5. Time Measurement for the Activities of Advice L/C per transaction in the Existing System.

No.	Activities	Time Taken (in seconds)
1	Key L/C data and customer number	253
2	Print out Advice L/C Cover	46
3	Issue cash voucher	28
4	Wait for customer to pay cash at the counter	45
5	Write receipts	30
6	Prepare the signed receipt	326
7	Send advice to the authorized person	142
	Total Time Taken per transaction	870

Table 6.6. Time Measurement for the Activities of Advice L/C per transaction in the System Restoration.

No.	O. Activities	Time Taken
110.	Activities	(in seconds)
1	Key L/C Data and customer number	253
2	Print out Advice L/C Cover	46
3	Key Receipt	39
4	Print out receipt ABOR WINCIT	18
5	Sent advice and receipt to authorized person	× 167
	Total Time Taken per transaction	523

Table 6.7. Time Measurement for the Activities of Advice L/C per transaction in the Proposed System.

No.	Activities	Time Taken (in seconds)
1	Input L/C data	197
2	Confirm all data key in	46
3	Print out advice and receipt	39
4	Send advice and receipt to authorized person	134
	Total Time Taken per transaction	416

Table 6.8. Summary of Time Taken for each System of Advice L/C.

Advice L/C	Total Time Taken (in seconds)			
The Existing System	870			
The Restoration System	523			
The Proposed System	416			

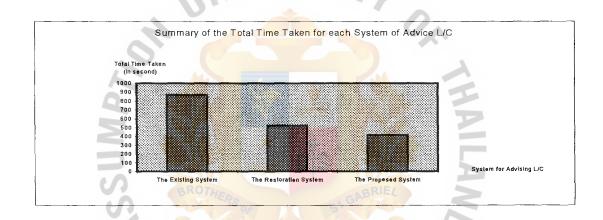


Figure 6.2. A Summary of the Total Time Taken For each System of Advice L/C.

# 6.3 Benefits – Costs Analysis

Time measurement displays the development of time taken for restoration system and the proposed system. Notwithstanding, the worthiness of the proposed system is not cleared by such analysis, since the benefits and costs are not clarified. Therefore, this section tries to illustrate the numerical results by estimating and comparing the benefits and costs of the proposed system.

The total costs of the proposed system consisting of fixed costs and variable costs as follows:

Fixed Costs : Hardware - Workstation 2 units 35,000 baht per each

- Dot Printer 1 unit 3,000 baht

Software - License 15,000 baht

Variable Costs : Programmer salary 2 persons 40,000 baht per each

Maintenance 50,000 baht per year

Utilities 20,000 baht per year

Assuming that the proposed system has 5 years life (the worst case), with the interest rate at 5 percent p.a.

Total costs per year

= 
$$\{[(35,000x2) + 3,000 + 15,000] (A/P, 5\%, 5)\} + (40,000x2) + 50,000 + 20,000$$

 $= (88,000 \times 0.23097) + 550,000$ 

= 20,325.36 + 550,000

= 570,325.36 baht

The benefits of the proposed system are estimated in terms of increasing work ability to handle more transactions per day, as follows:

				ransactions	
			Old	New	Revenue
- Checking Doc.& Funds transf	er @ 1,5	500 baht	40	80	40x1,500
- Sending swift @ 400 baht			10	25	15x400
- Provide advice L/C @ 400 bal	ht		25	60	35x400
- Transferring L/C @ 2,000 bah	ıt		5	10	5x2,000
Revenue increased per month	=	(40x1,500	)) + (15x4	00) + (35x40)	00) + (5x2,000)
· N	VE	90,000	rie		
Revenue increased per year	=	90,000 x	12		
OF	=	1,080,000	baht	<b>~</b>	
Hence, Benefit/Cost Ratio	V.	1,080,000	<mark>/57</mark> 0,325.	36	
3 3	AVM	1.8936		2	

The result of the ratio is greater than 1.0, it means that this investment is worthwhile.

# 6.4 Payback Period

Payback period is used to check for how long the benefits can cover the cost of the proposed system. Starting with the finding of the cost of each year as

The benefits are equal every year = 1,080,000 x (n)

These costs and benefits can be posted in Table 6.9 to show the cumulative costs and benefits for years. Then, it is used to find the intersection between them.

Table 6.9. Cumulative Costs and Benefits.

Year	Costs	Cumulative Costs	Benefits	Cumulative Benefits
1	638,000	638,000	0	0
2	550,000	1,188,000	1,080,000	1,080,000
3	550,000	1,738,000	1,080,000	2,160,000
4	550,000	2,288,000	1,080,000	3,240,000

According to Table 6.9, the intersection should be between the second year and the third year. To find the exact month of the intersection, we calculate

Cost per month during the second to the third year

= (1,738,000-1,188,00)/12

= 45,833.33 baht

Benefit per month during the second to the third year

= (2,160,000-1,080,000)/12

= 90,000 baht

Thereafter, the costs and benefits on a monthly basis of the second and third month are

Month	Costs	Benefits
1	(1,188,000+45,833.33) = 1,233,833.33	(1,080,000+90,000) = 1,170,000
2	(1,233,833.33+45,833.33) = 1,279,666.66	(1,170,000+90,000) = 1,260,000
3	(1,279,666.66+45,833.33) = 1,325,499.99	(1,260,000+90,000) = 1,350,000

The summarized calculation is shown in Figure 6.3 providing the conclusion that the payback period is at the third month of the second year.

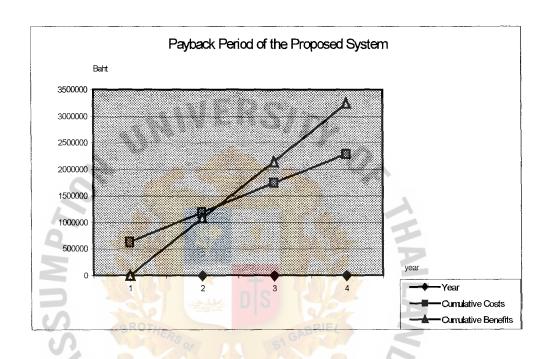


Figure 6.3. Payback Period of the Proposed System.

## VII. IMPLEMENTATION

There 3 steps in implementation of system development are as follows:

# Step 1: Reengineering Culture

All processes must start from the bottom stage, that is, developing human resource. The company will be fully developed whenever all staffs attend the same goal. Hence, we should start reengineering the traditional culture that many staffs tend to keep all tasks smoothly but overlook the effective way of solving problems. We should be exposed to the new idea and the know how of technology integration that would be beneficial for the next step.

# Step 2: System Restoration

This starts with analyzing the existing system by observing the workflow and interviewing the users' requirement. Then, identify which part of the system should be developed in order to design the restoring system. The design of form, report and input screen would be generated. Consequently, the restoration is applied during the planning time of the proposed system.

## Step 3: The Proposed System

This section should be considered first, but gradually implemented. In other word, it needs time to plan and prepare to achieve the proposed system. We have to find out the best suitable customized system by interviewing to find out what users need and how to achieve them, then design the proposed system to serve such needs. Recruiting the programmer or specialist is recommended since developing this complicated system requires experienced people. This step may take time and money to invest. However, it finally provides the long-term benefits.

The Gantt Chart is shown in Figure 7.1.

70				Year	Year 1999-2000	2000				
Steps	Activities	Apr. N	May. Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.
Step 1	Reengineering Culture		1							
1.1	Expose the idea of the new culture					-				
1.2	Training computer knowledge to all staffs									
1.3	Introduce IT to the company									
Step 2	System Restoration				41					
2.1	Observe working processes	A			V					
2.2	Interview users and determine their requirements	M			F					
2.3	Design restoration program									
Step 3	The Proposed System	$\langle \rangle$		)	2					
3.1	Conclude problems				13					
3.2	Specify users' requirements	X	M							
3.3	Design the proposed system			S						
3.4	Assert the new system with users	1								
3.5	Testing system						1828			
3.6	Integrate the new system	3								

Figure 7.1. Gantt Chart of the Implementation Plan.

## VIII. CONCLUSIONS AND RECOMMENDATIONS

## 8.1 Conclusions

Due to the deficiencies of the Existing Export Division System such as manual working process; insecurity policy; non-customized report provided, the restoration program is created to support these flaws. Intentionally in the Checking process and Advice L/C process, the restoration program provides the cover letter and receipts designed in Microsoft Excel Program, which automatically link to the database in Microsoft Access Application in order to provide the customized report for special purpose. It helps reduce the time consumption of the manual routine tasks. According to the time measurement analysis, it can be seen that the total time taken for Bill Purchase process in the existing system is 1,805 seconds, but in the restoration system it is only 1,154 seconds. Besides, the total time taken for Advice L/C process in the existing system is 870 seconds, it is decreased to 523 seconds in the restoration system. Nevertheless, the restoration system helps to decrease the time taken per transaction. The restoration program creates redundancy of database in both Microsoft Access Program and AS/400 server.

The proposed system, therefore, is established so as to provide the computer-based process with the customized system. It not only the time taken which is reduced for both Bill Purchase transactions and Advice L/C transactions; 1,805 seconds to 802 seconds for Bill purchase; and 870 seconds to 416 seconds for Advice L/C, but also the reasonable choice of investment due to the 1.8936 of the Benefit/Cost ratio. In addition, the payback period is only 2 years and 3 months to recover the total investment. This means that this project is not the desperate investment for development.

## 8.2 Recommendations

As the project has the scope on developing the tedious tasks of the Export Division in Foreign Department, it is a good sign to further developed this idea in other sections such as the Import division, Credit department, Business department, etc. This is because just developing only one part of the company is not sufficient to generate the full capacity for the total operations. Developing overall areas of the company would bring up the efficient working processes to achieve higher effectiveness in the large scale of the company.

In addition to the idea of spreading the system development to other sections, the complementary of such a program could be the establishment of IT division in maintenance and support functions. It is recommended for further development to have special team directly handles these tasks during the time development since to accomplish this important project, the support division and controller are needed to achieve the overall goals and missions.

On the other side, as earlier mentioned, most banks utilize the traditional language in the existing application. It is hard to develop their banking system since there are only few experts in this area. The new language for the next generation of the banking system is recommended in further research in order to generate revolution to the elderly system being used nowadays.

# APPENDIX A DATA FLOW DIAGRAM OF THE EXISTING SYSTEM ABOR WINCIT SINCE 1969 Page 1969 Page 1969 Page 1969

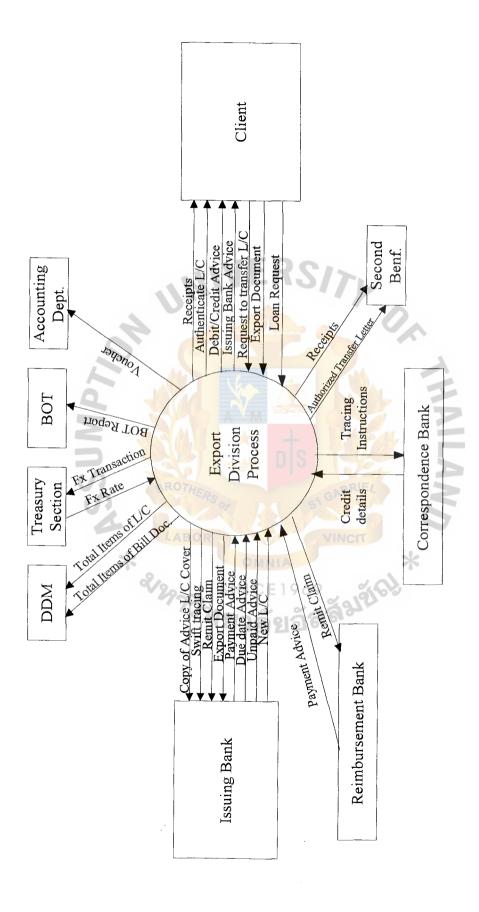


Figure A.1. The Context Diagram of the Existing System.

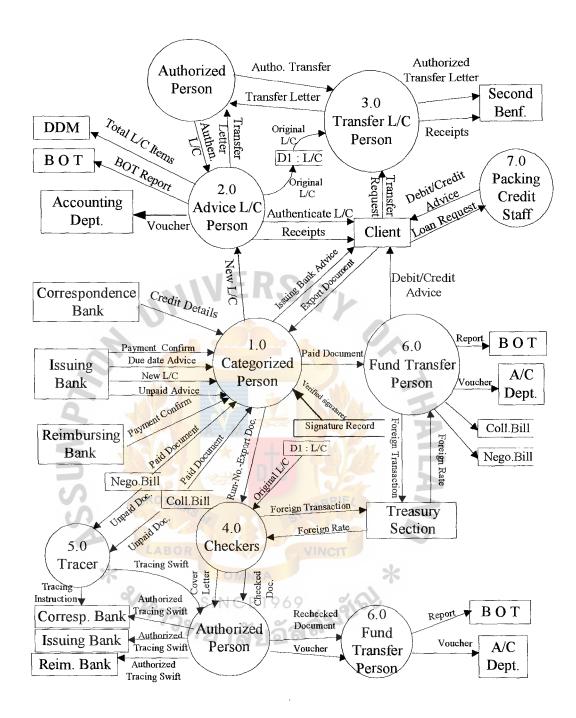


Figure A.2. Level 0 Physical Data Flow Diagram of the Existing System.

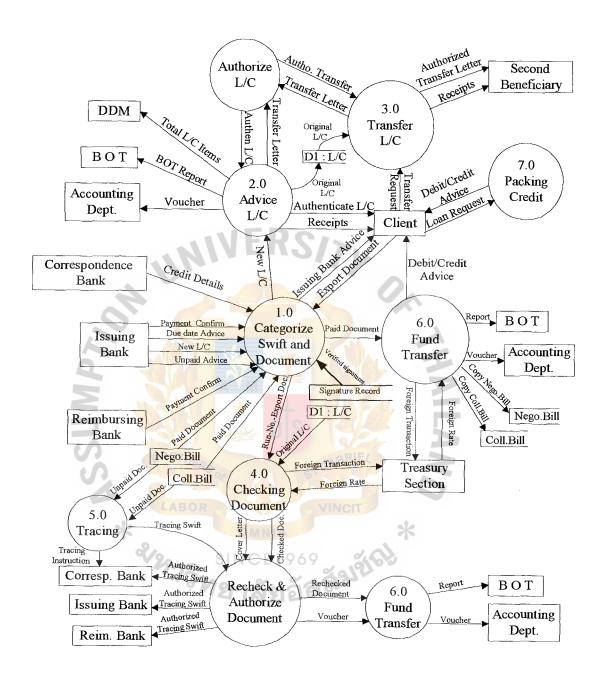


Figure A.3. Level 0 Logical Data Flow Diagram of the Existing System.

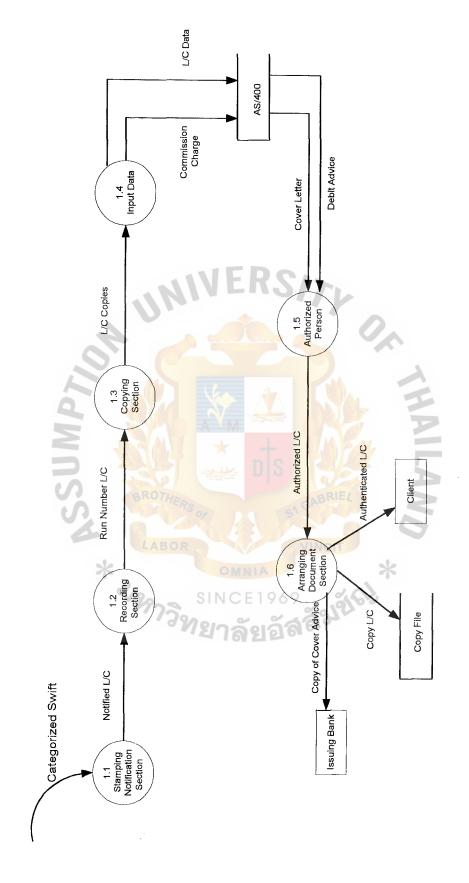


Figure A.4. Level 1 Physical Data Flow Diagram of Advice L/C.

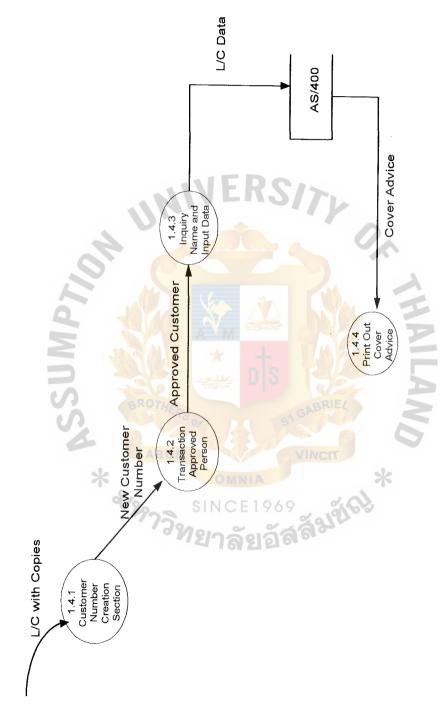


Figure A.5. Level 2 Physical Data Flow Diagram of Advice L/C.

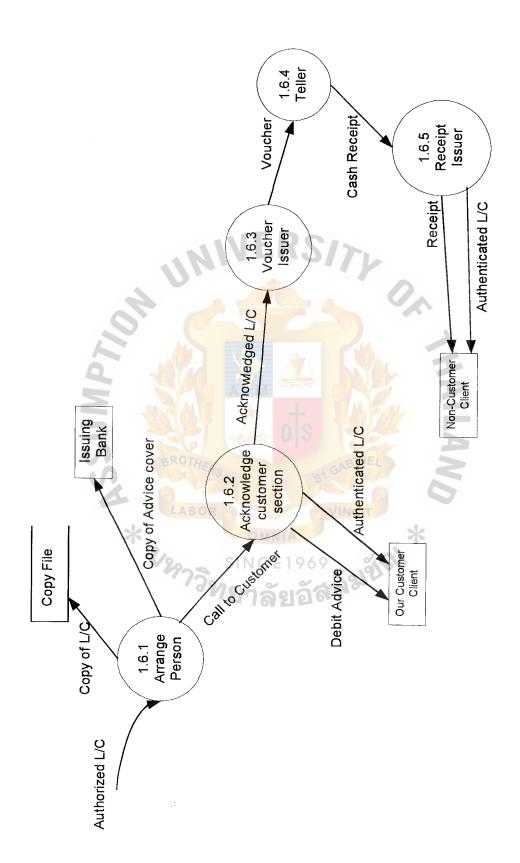


Figure A.6. Level 2 Physical Data Flow Diagram of Advice L/C.

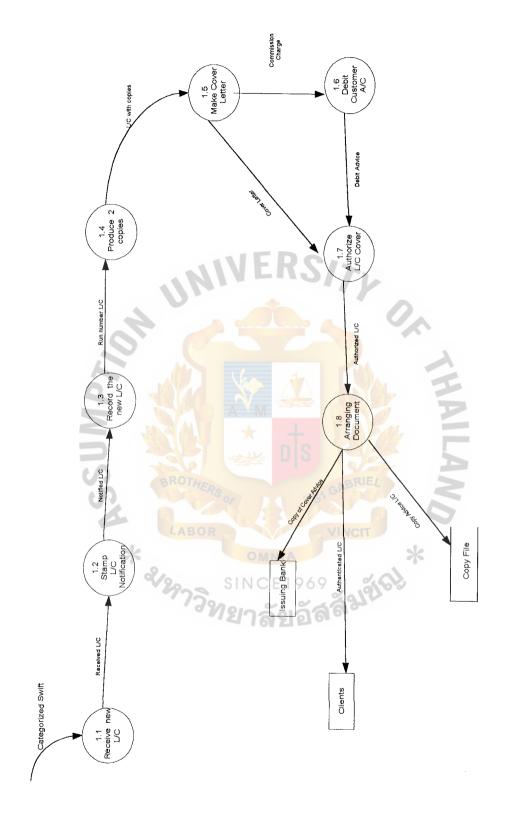


Figure A.7. Level 1 Logical Data Flow Diagram of Advice L/C.

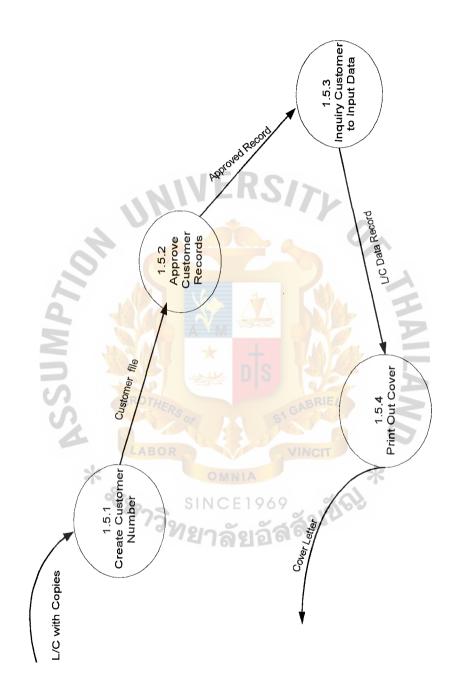


Figure A.8. Level 2 Logical Data Flow Diagram of Advice L/C.

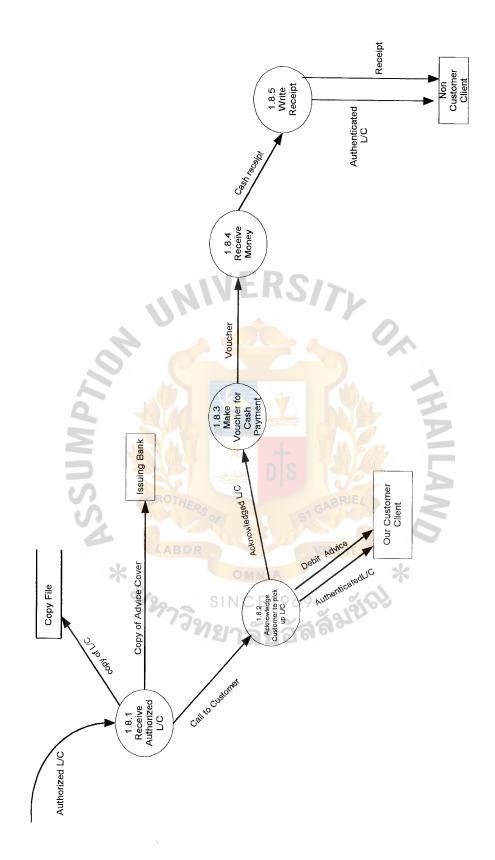


Figure A.9. Level 2 Logical Data Flow Diagram of Advice L/C.

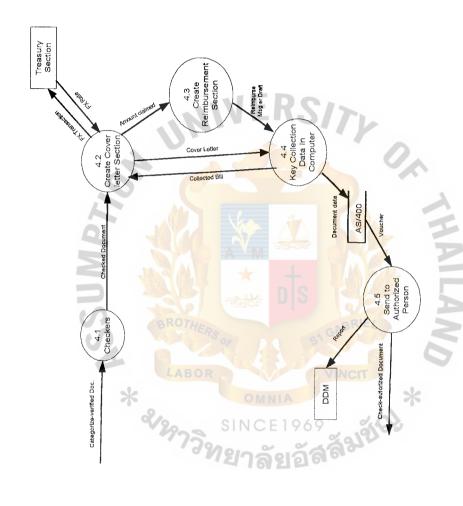


Figure A.10. Level 1 Physical Data Flow Diagram of Checking Process.

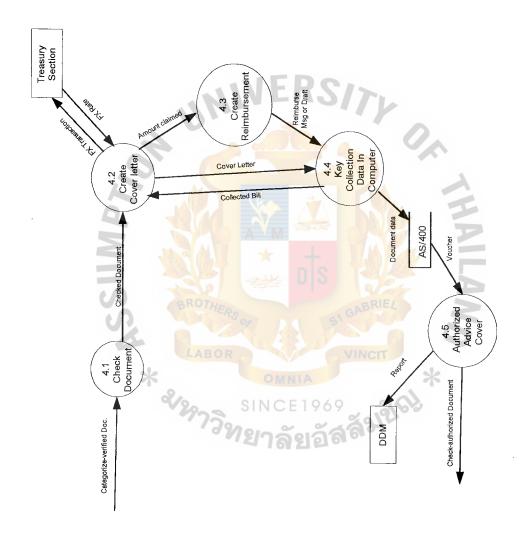


Figure A.11. Level 1 Logical Data Flow Diagram of Checking Process.

# APPENDIX B INPUT SCREEN, ADVICE, AND REPORT OF EXISTING SYSTEM ABOR SINCE 1969 19

```
Print Key Output
                                                                          Page
     5763SS1 V3R2M0 960517
                                           BANGKOK
                                                                11/15/99 11:51:
     Display Device . . . . : DSP20A
    User . . . . . . . . . . . BE004
                       <>< EXPORT DOCUMENT NEGOTIATION
                                                                         11/15/9
                                                            >>>
 Currency: USD Our Ref: BKKEL
                                             A/C Type:
                                                             908981036
 Nego Ref: BKKNB
                               Adv Ref:
                                                            Fee Curr: THB
Customer no:
Isu Bk Ref:
L/C Amt:
                                L/C No:
                                                               Stamp:
                                                                           23.00
                      .00
                               L/C Bal:
                                                            SWIFT To:
                            ,00
Nego(Draft)Amt:
                                                          Sight/Usance:
                                   Bal:
                      .00
Coll Amt:
                                   Bal:
                                                          Debit Chk No:
                                   Comm:
Paid Coll:
                      .00
                                                          800.00
                                    500
                                                   Pay By Appl/Benf: B
    Cable:
Int Days:
                    .0000 % =
                                       .00
                                                  Pay By Appl/Benf: B
                                                                Jrnl: 0000000000
                      .00 Debit From Bank:
Reim Amt:
                                                       Post Date: 0/00/00 P
Credit to Customer:
                           Exchg Rate:
                                           .00000
F1=Add F7=Next P F4=Ing F8=Update F2=Nego F14=SWIFT F15=EC. F16=ADV-L
                                         F9=Post
                                                   F17=Delt
                                                              F19=AMD-L F22=ACP
                                         F10=Reim F20=Telx
                                                             F13=Paid-Coll <>C
```

Figure B.1. The Input Screen of Export Document Negotiation and Advice L/C.

```
Print Key Output
                                                                       Page
    5763SS1 V3R2M0 960517
                                        BANGKOK
                                                            11/15/99 11:51:
    Display Device . . . . : DSP20A User . . . . . : BE004
                     <<< D/P D/A
                                      COLL. -- EXPORT
                                                                      11/15/9
Currency: USD Our Ref: BKKEC
                                          Their Ref:
                                                                 A/C Type:
Send To:
                                        Customer No:
$0.00 Balance:

$0.00 Pay Thru: (Corr Bank)

$0.00 Debit Amt: $0.00
                                                           DHL/Airmail: $
Amount:
Com: .0000 %
                                                       Debit Chk:
                                                $0.00
                                                       Jrn-No: 0000000000
                            Debit Amt:
Proceeds:
               .00000
                                                   Retire-Date: 0/00/00
                                        0/00/00
Exchg Rate:
                            Coll-Date:
       0000 0000
0000 0000
0000 0000
       0000 0000
       0000 0000
      0000 0000
     0000 0000
                                                       F9=Post
                                                                   F17=Delt o
F1=Add
         F4=Inquiry
                                         F8=Update
F6=Next One
             F10=Reim
                                         F11=Signoff
                                                       F18=Clear
                                                                   F5=Prev ?
```

Figure B.2. The Input Screen of Bill Collection.

### THE MILLENNIUM BANK Bangkok Branch

CREDIT NOTE - B/P PAYMENT ADVICE(CODE: P7552P) YOUR REF: DATE: 11/18/99

INV. NO:TH990092

OUR B/P REF: BKKELBP994106 L/C NO: LC-031429-RL CLIENT'S NAME: A/C NO: 305706

CONSIGNEE:

FLORISTS' TRANSWORLD DELIVERY ,USA.

## WE HAVE CREDITED/DEBITED YOUR ACCOUNT WITH THE FOLLOWING ITEMS:

L/C NEGOTIATION AMOUNT: USD27,060.00 AMOUNT RECEIVED: NEGO. COMM. THB800.00 CABLE FEE COURIER/POSTAGE THB100.00 STAMPS THB3.00 .00009 INTEREST days X - COM. TO USD A/C :- CREDIT TODAY IN LIEU: .00) (USD (USD .00) TOTAL CREDITED 2200207830 THB1,038,471.60 (38.4100)

THANKS FOR BANKING WITH US

YOURS SINCERELY,

AUTHORIZED SIGNATURE

Figure B.3. The Credit Note of Bill Purchase Payment Advice.

# THE MILLENNIUM BANK BANGKOK

36/12 P.S. TOWER, ASOKE, SUKHUMVIT 21, BANGKOK 10110 THAILAND. Tel. 2532000-9 Fax. 2591330, 6640309 TELEX: 87369 ICBCBKK TH SWIFT: ICBCTHB

					-	•			Ba	ngkok,				
Please qu	uote this	No. C	C					то						
Dear Sirs	•	a um on ta	on CO	HECTI	ON DA	CIC aubi	aat ta I	DCE 99						
		cuments												
Drawer	s No.	<del></del>	Amou	nt -	Da	te of Dr	aft Du	e Date/Te	nor		D	rawee		
Drawn by	<i>)</i> :													
For A/C	of:													
·														
Accompa	nied by	the follow	wing doc	cuments :	VI		6	17						
Document	Draft	Invoice	B/L	Cons./ Cust.	Cert. of Origin	Insurance Cert,	Packing/ Weight/	Insp./ Survey Cert	Analys Cert,	ds Benefi/ Shipper Cert,	Quantity Cert.	Quality Cert.	<u> </u>	$\Box$
Original				Involce	O I I I		List	Cert.		Cert,		-	<u> </u>	
Duplicate	6													$\vdash$
				L		l		L	Cl			L		
	ing shipi					_			Shipp	ed per S.S	o. ;			
		ents. aga	inst	□ payı	ment	_ D:	accepta	nce			1	ß.		
WHE	PAID:											3		
🛘 Please												- '		
☐ Please							to our	New Yor	rk offic	e ABA N	o. 908 to	or credit	our acc	ount UID
No. Uz Please		ith them		swiit/tele	x advice	(-	O) IV 200	ount LND	No 0	24075wit	h thom			
<ul><li>Please</li></ul>	7/7	•						your char		2.4075WII	II DIÇIN .		•	•
☐ Please					maturi		- G	GAP	Y	please	e pay us f	the face	amount	of draft.
* ALL	BANK'	S CHAR	GES OU	JTSIDE T	THAILA	ND ARE	E FOR I	DRAWEE	SAC	COUNT	•			
Cable			LAE		P	rotest i	n cast	VINC	IT					
☐ No	n accept	ance	****		(	Non ac	ceptano	e e		*				
	n payme					Non Pa	ayment		.,	1				
Pay	ment				SIN	CE1	969	~	.or	60				
		•	. /	381	217	ลัย	<b>ഉ</b>	ล้อ	7~					
		*									Yours Faith	afully		
		• .						Fe	r	The M	illenni BANGK	iuma Bar Ok	nk .	

Figure B.4. The Export Document Negotiation Cover Letter.

# THE MILLENNIUM BANK BANGKOK

### BANGKOK

					٠			Bang	gkok,				
Please quote thi	is No.	ос					то						
Dear Sirs,	,		Irono	N D 4	O		20500						
We sent these d	locume										<del></del>		
Drawer's No.	ļ	Amou	nt	Da	te of Dra	att Due	Date/Ter	nor		D	rawee		
											-		
Drawn by :													
For A/C of :			- 1										
Accompanied by	y the fo	llowing doe	cuments :	V		2	17	1					
Document Draft	Invol	ce B/L	Cons./ Cust. Involce	Cert. of Orlgin	Însurance Cert.	Packing/ Weight/ List	Insp./ Survey Cert.	Analysis Cert	Beneft/ Shipper Cert.	Quantity Cert.	Quality Cert.		
Original						~ (							
Duplicate	V												
Covering ship	oment :	of M		()		4		Shipped	per S.S				<del></del>
Deliver docur			paym	ent	<b>T</b> (1)	acceptan		\$P.24	<u></u>		l.		
WHEN PAID		ugumat	O payir										
<ul><li>Please credit</li><li>Please remit</li><li>No. 024075</li><li>Please pay th</li></ul>	the pro the pro with th	ceeds by su nem under s	vift/telex (	hrough	nt CHIPS to us.	to our l		k office	ABA No	1	or credit	our acco	ount UID
Please favour						bill us y	our char	ges.					
Please advise	us date	e of maturit	y. Upon	maturi	ty:				please	pay us t	he face	amount	of draft.
* ALL BANK	SCH	ARGES O	JTSIDE T	HAILA	ND ARE	FOR D	RAWEE	SACC	OUNT				
Cable	sk			P	rotest li	n cast o	Í		×				
☐ Non accep	ptance				Non ac	ceptano	e		1 -1-				
Non payn	nent			IN	Non Pa	ayment		36	3				
☐ Payment			3813	217	ลัย	อัส	శ్రీ	70					
							Fo			Yours Faith	-	-l-	
							re	18	THE M	BANGKI	OK Crime 1980	uk.	

Figure B.4. The Export Document Negotiation Cover Letter.

# THE MILLENNIUM BANK

BANGKOK
36/12 P.S. TOWER, ASOKE, SUKHUANTT 21, BANGKOK 10110 THAILAND. Tel. 2592000-9 Fax. 2591330, 6640309 TELEX: 87369 ICBCBKK TH SWIFT: ICBCTHBK

	_					_		Bang	kek,				
lease quote this	No.	ВР			•		го						
Dear Sirs.									·				
Ve have negotiat	ted the	si	ight draf	t(s)/docı	ıments	L			· · · · · ·				
Drawer's No.		Amoun	ıt	Da	ate of Drai	ft Due	Date/Ten	от		D	rawee		
				1	E	9 0							
				77 /7		110							
Drawn by:			<b>)</b> "										- ~
Inder L/C No.				Issue	ed by:					Dated :			
for A/C of :													
ccompanied by	the foll	owing doo	uments	:									
Document Draft	Invoice	B/L AWB FCR	Cons./ Cust. Invalce	Cert. of Origin	Insurance Cert.	Packing/ Weight/ List	Insp./ Survey Cert.	Analysis Cert.	Benefi/ Shipper Cert.	Quantity Cert.	Quality Cert.	Fax Adv.	
Original		FCR	20,001			US.	Cen.		Cen.				Γ
Duplicate  Duplicate  Please credit to	he proc	eeds to o	ur accou	nt with	you under	r swift/t	elex adv	ice to us					<u> </u>
J Please credit the J Please remit the No. 024075 v	ne proc vith the	eeds by sv m.							ABA No	4			ogeno.
J Please credit the J Please remit the No. 024075 v	ne proc vith the fund to	eeds by sv m.	vift/telex						ABA No	o. 908 fo			ogeno.
J Please credit the Please remit the No. 024075 vol. Please pay fed Bangkok as att.	ne proc vith the fund to tached us with	eeds by sum.  payment: your D/C	vift/telex sticker. O on Nev	through	ht CHIPS	to our l	New You	ck office	ABA No	Intl. Con	nmercia	Banko	ogeno.
J Please credit the Please remit the No. 024075 vol. Please pay fed Bangkok as att. I Please favour ut. We confirm the	ne proc vith the fund to tached us with at the	m, payment your D/C	vift/telex sticker. ) on Nev the draw	v York wing has	ht CHIPS	to our l	New You	ck office	ABA No	Intl. Con	nmercia	Banko	ogeno.
J Please credit the No. 024075 vol. 1 Please pay fed Bangkok as att. J Please favour until We confirm the J We certify that	ne proc vith the fund to tached us with at the a	eeds by sum.  payment your D/D  amount of  ns and co	sticker.  on New the draw	v York wing has of the c	s been dul	to our l	sed on t	k office	ABA No for se of the	Intl. Con	nmercia original	Banko	ogeno.
J Please credit the No. 024075 v J Please pay fed Bangkok as att. J Please favour u We confirm the J We certify that J Please advise/	ne procession to the procession of the processio	payment: your D/D amount of ns and co	sticker. On New the drawnditions of maturi	v York wing has of the c	s been du redit have	to our l been c	sed on to	he reven	ABA No for see of the	Intl. Con	nmercia original	Banko	ogeno.
J Please credit the No. 024075 v J Please pay fed Bangkok as att. J Please favour v We confirm the J We certify that J Please advise/v J Please pay us at the pay us at th	ne procession to the procession of the processio	payment: your D/D amount of ns and co	sticker. On New the drawnditions of maturi	v York wing has of the c	s been du redit have	to our l been c	sed on to	he reven	ABA No for see of the	Intl. Con	nmercia original	Banko	ogeno.
J Please credit the No. 024075 v J Please pay fed Bangkok as att. J Please favour v We confirm the J We certify that J Please advise/v J Please pay us at the pay us at th	ne procession to the procession of the processio	payment: your D/D amount of ns and co	sticker. On New the drawnditions of maturi	v York wing has of the c	s been du redit have	to our l been c	sed on to	he reven	for for see of the seds as al	Intl. Con	nmercial original uction	Banko	ogeno.
J Please credit the No. 024075 v J Please pay fed Bangkok as att. J Please favour v We confirm the J We certify that J Please advise/v J Please pay us at the pay us at th	ne procession to the procession of the processio	payment: your D/D amount of ns and co	sticker. On New the drawnditions of maturi	v York wing has of the c	s been du redit have	to our l been c	sed on to	he reven	for for see of the eds as alt.	Intl. Con	original uction	Banko	ogeno.
J Please credit the No. 024075 v J Please pay fed Bangkok as att. J Please favour v We confirm the J We certify that J Please advise/v J Please pay us at the pay us at th	ne procession to the procession of the processio	payment: your D/D amount of ns and co	sticker. On New the drawnditions of maturi	v York wing has of the c	s been du redit have	to our l been c	sed on to	he reven	for for see of the eds as alt.	Intl. Con relative relative rous faith	original uction	Bank o	ogeno.
J Please credit to J Please remit to No. 024075 v J Please pay fed	ne procession to the procession of the processio	payment: your D/D amount of ns and co	sticker. On New the drawnditions of maturi	v York wing has of the c	s been du redit have	to our l been c	sed on to	he reven	ABA No for see of the data as a lat.	Intl. Con relative relative rous faith	original uction	Bank o	ogeno.

Figure B.5. The Export Document Bill Collection Cover Letter.

### BANGKOK BRANCH

EXPORT DOC. BILLS OUTSTANDING REPORT DATE:11/15/99

030				DATE:II/I3/J9	
BENEFICIARY			OUR REF NO	NEGO REF	NEGO-AMT
			TOTA	L:	1,223,750.22
806265	KENT ART	CHINA (T) CO.	BP993800	BP993800	6,778.40
806265	KENT ART	CHINA (T) CO.	BP993855-6	BP993855-6	44,715.52
806265	KENT ART	CHINA (T) CO.	BP993857	BP993857	20,309.28
806265	KENT ART	CHINA (T) CO.	BP993965	BP993965	17,400.00
806265	KENT ART	CHINA (T) CO.	BP993966-7	BP993966-7	18,609.46
806265	KENT ART	CHINA (T) CO.	BP993968	BP993968	12,957.60
806265	KENT ART	CHINA (T) CO.	BP993969	BP993969	7,392.00
806265	KENT ART	CHINA(T)CO.	BP994046-7	BP994046-7	23,505.62
		Mira	TOTA	ь:	151,667.88
7127000	J.M.APPAR	REL CO., LTD.	BP993924	BP993924	21,906.50
			TOTA	L :	21,906.50

GRAND TOTAL:

12,230,479.49

Figure B.6. The Monthly Report of Export Document.

# THE MILLENNIUM BANK BANGKOK CASH RECEIVED

借:現金 DEBIT: CASH RECEIVED 贷:臨存欠 CREDIT: RECEIVING ADVICE

*	Date			
	Nature of Transact	ion:		Amount
Being advising Commissi	ion under our CA as follows			
	CA No			
	CA No.			
	CA No			
	CA No.		-	
	CA No.	R3/		
	CA No.			
		~		
經副展理	會計	外滙	把帐员	製栗員
			A.	
0			Plan .	
	Figure B.7. Th	o Cook Dessin	A Adminis	
III.	rigule D. /. II	ie Cash Receip	t Advice.	
C)			4	
UR.				
	LABOR	VINCIT		
*			*	
-0				
9/3	SINCE	1969	(6)	
-4	129001- 0	~~~~		
	<i>"ข</i> ุยาล	3590		

THE MILLENNIUM BANK BANGKOK BRANCH

ADVICE

(P9F00P)

TXN-DATE:18-NOV-1999 OUR REF: BKKCA991118

A/C NO:2120-0100-0500406612

THE FOLLOWING TRANSACTION WAS APPLIED TO YOUR ACCOUNT TODAY

TYPE

CURRENCY: THB

TAUCMA VALUE DATE

PARTICULARS

400.00

11/18/99

ATF DEBIT

AUTO-TRANSFER FROM 0500406612

TO 2200707043

TO - NEW UNIT ENTERPRISE CO., LTD. 56 SOI AUTHAPATH PETKASEM RD. OMNOI KRATUMBAN SAMUTSAKORN

74130

TEL:(0)4313188-89

FAX:4200577

AUTHORIZED SIGNATURE

The Debit Note of Advice L/C. Figure B.8.

เลขที่ 135781

เล่มที่ 2716 ใบเสร็จรับเงิน
THE MILLENNIUM BANK

เฉพประจำตัวผู้เฉียภาษีอากร	gt språvensynsu	s	
· · · · · · · · · · · · · · · · · · ·		Bangkok,	
Tatiousunn 基格到 Received from			
จำนวนเงิน 交來本學 the sum of Baht			
		All Land and	
เป็นเงินค่า 為支付附早所 in payment of	列手喷雾/利息/其他费用		as per advice/ meno. attached
		For	The Millennium Bank
ນາທ Baht			4
		40°4	Authorized Signature
S			5 5
Fig	gure B.9. The Re	eceipt Form of	Advice L/C.
	LABOR	VINCIT	



	BP Ontel:	inding by L/C	12 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
L/C number			
BPnumber		Drawer name	Drawing amount



Figure C.1. The Report of Export Negotiation Document Outstanding by L/C.

100						
Drawer Number						
Drawer name	Invoice number	BPnumber	Drawing amount	Date of cover		



Figure C.2. The Report of Invoice Outstanding by Customer.

30/6	Oulstenführ	e liv Ousilein	er			
Drawer Number						
Drawer Name	L/C number	Drawing amount	L/C Balance			
	******					

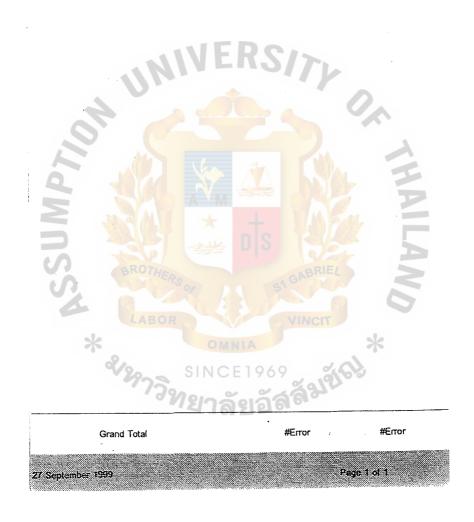


Figure C.3. The Report of L/C Outstanding by Customer.



Figure C.4. The Monthly Report of Total Items of Export Document.



Figure C.5. The Report of Overdue Bill.

	is No.	BP 9:	93692	l				10:							
								l							
Dear Sirs,															
We have negoti	ated the	draft(s\/c	document	s				Ь							
Drawer's No.	T	Amount			Date of dra	aft	Di.	ue Date/Te	nor	T		Drawee			
	1						1								-
	US	\$11111	111	1			1								
				1			ł			1					
Drawn by:															
Under L/C No							Issued b					Dated			
For A/C ol							1,330000	7.				Oated			
Accompanied to	by the fol	lowing d	ocuments												
Document	Draft	Inv.	B/L	Cust.	Cert.	Insur Policy	Benet's cert.	Analysis corl.	Quality cert.	Quantity	Fax Adv.	Multiple:		1	Τ
	1		ļ	Visa	origin	10110,		1.011.	L CONT.	1	7.00	dectar.		<del> </del>	1
Original	2/2		ļ	ļ				ļ	ļ	1		ļ!		╄-	4-
Dupulicate	$\perp$		<u> </u>									<u> </u>	L		
c	our ac	pay fed	D No.024	075 with t	hem.	bank for e		New York (				0	^		
10.	Please We con	pay fed favour u	D No.024 fund to the as with you	075 with the conesponding D/D on unt of the	hem. condence New York drawing I	bank for o	es to our N	nt as atlac	hed paym	ent sticker		nal credit.	^	1	
TIO	Please Please We cel	pay fed favour unfirm that	D No.024 fund to the as with you t the amount	075 with the conesponding D/D on unit of the conditional conditions.	hem. condence New York drawing I	bank for o	es to our M our account duly ondo	nt as attac used on the complied	hed payment to the payment of the pa	ent sticker of the relat	i.			ムエ	
PTIO	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the contest of the condition of t	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our N  our account  duly ondo  ave been  rity please	nt as atlac rsed on the complied remit the	hed payment of the pa	ent sticker of the relat	i.			43	
PTIO	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the contest of the condition of t	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as attac used on the complied	hed payment of the pa	ent sticker of the relat	i.			ムエエ	
MP710.	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the contest of the condition of t	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as atlac rsed on the complied remit the	hed payment of the pa	ent sticker of the relat	i.			AME	
MPTIO	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the contest of the condition of t	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as atlac rsed on the complied remit the	hed payment of the pa	ent sticker of the relat	i.			AMAIL	
OMPTIO	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the contest of the condition of t	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as atlac rsed on the complied remit the	hed payment of the pa	of the relat	ivo origi	on.		AMPIC	
SUMPTION	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the condition of	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as atlac rsed on the complied remit the	hed payment of the pa	of the relates as above	i. instructi urs Faith	on.		ATRICA	A III A
SUMPTION	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the condition of	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as atlac rsed on the complied remit the	hed payment of the pa	of the relate as above	ivo origi instructi uus Faitt	on. ifully	K	AMBICAN	
SSUMPTION	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the condition of	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as atlac rsed on the complied remit the	hed payment of the pa	of the relate as above	i. instructi urs Faith	on. ifully	К	ATTICAN	
SSUMPTION	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the condition of	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as atlac rsed on the complied remit the	hed payment of the pa	of the relate as above	ivo origi instructi uus Faitt	on. ifully	K	AMPICAN/	
PSSUMPTIO.	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the condition of	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as atlac rsed on the complied remit the	e revorse proceeds account	of the relate as above	ivo origi instructi uus Faitt	on. ifully	K	AMBICANO	
ASSUMPTIO.	our acc Please Please We col We cel	pay led favour unfirm that advise/c	D No.024 fund to the is with you the amount all terms a	D75 with the contest of the condition of	nondence New York drawing I titions of the	bank for de same been de credit h	OS to our Notes to our No	nt as atlac rsed on the complied remit the	e revorse proceeds account	You for THE N	ivo origi instructi uus Faitt	on. ofulty NUM BANI	K	AMPICANO	
This document	our acc Please We cer Please	pay led favour un firm that titly that a dvise/c p pay us a	D No.024  fund to the transport of the amount of the transport of the amount of the am	075 with 1	hem. Now York drawing I drawing I notores/dri	bank for e	OS to our Notes to our No	nt as atlac rsed on the complied remit the	e revorse proceeds account	You for THE N	ive origi instructi urs Faith MILLENM	on. ofulty NUM BANI	K	VARILAN/	

Figure C.6. The Export Document Negotiation Cover Letter (in MS Excel).

#### RECEIPT

#### THE MILLENNIUM BANK 25/9 C.N..TOWER, SUKHUMVIT 55, BANGKOK 10250

		Bangkok,	
Received			
the sum of	of five hundred baht		
in payme	nt of	as per advice/memo attac	hed.
		For The Millennium Bank	c
Baht	500	uthorized Signatu	
	T	<b>CEIPT</b> HE MILLENNIUM BANK R, S <mark>UKHUM</mark> VIT 55, BANGKOK 10250	
		Bangkok	
Received	from	Daligkok	
	of five hundred baht		
in payme		as per advice/memo attac	hed
ni paymo	ille O1	as per advice memo actae.	nou.
		F <mark>or The Millenn</mark> ium Bank	1
Dilla	500		
Baht	500	whost and States	
		uthorized Signatu	-
10			
V 1		CABRIEL	
t/A	100	CEIPT	
1		TILLENNTUM BANK	
	23/9. C.N 10WE	R, SUKHUMVIT 55, BANGKOK 10250	
>	*	Bangkok,	
Received	from	INICE 1040 &O	
the sum o	of five hundred baht	HICE 1909	
in payme	nt of	as per advice/memo attac	hed.
• -		ยาลยอด <sup>6</sup>	
	•	For The Millennium Bank	:
D. 1.	* Ann		
Baht	″≈ <b>5</b> 00 ″	1 :- 3 6:	
		uthorized Signatu	

Figure C.7. The Receipt Form of Advice L/C (in MS Excel).



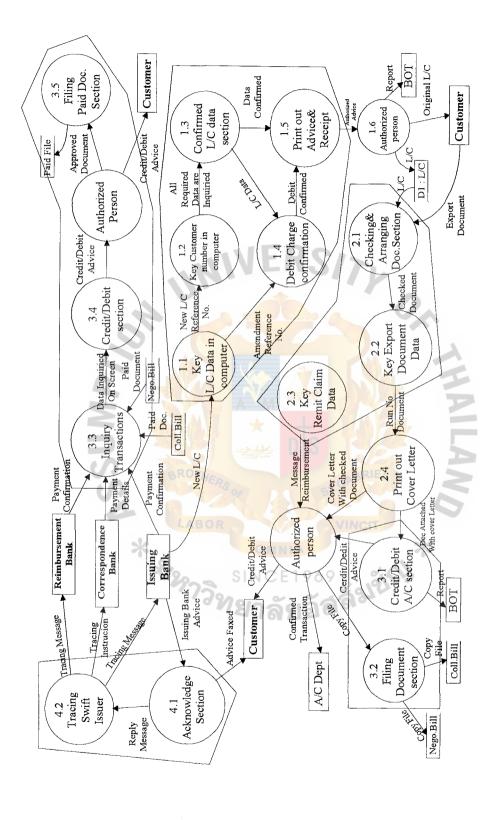


Figure D.1. Leveling Physical Data Flow Diagram of the Proposed System.

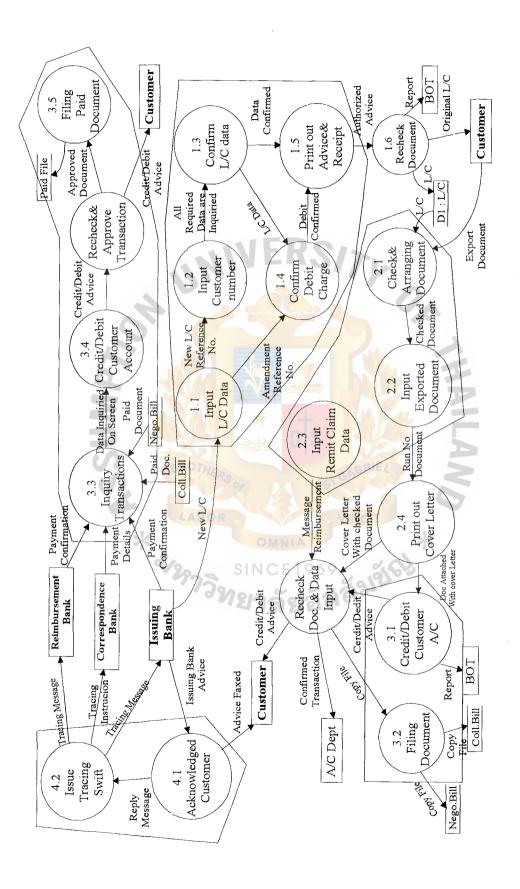


Figure D.2. Leveling of Logical Data Flow Diagram of the Proposed System.



Input Screen	for Checker
L/C Ref. :	Discrepancies :
Customer Name :	
Bill Purchse Ref.	
Bill Currency:	Amount:
Invoice No. :	
Special Instruction :	
Checker:	
2 10 11	SAVE
	NO RETURN

Figure E.1. The Input Screen of Export Document Negotiation for Checker.

	Bill Cover Data Entry
	Page 1 Date :
	L/C Ref. : L/C No.
	Issuing Bank :
	Bills Ref : Currency :
	Amount:
L	Please credit the proceeds to our account with you under swift/telex advice to us.
	Please remit the proceeds by swift/telex through CHIPS to our New York Office ABA No.908 for credit
$\Box$	our account UID No.024075 with them.
Ħ	Please pay fed fund to the correspondence bank for our account as attached payment sticker.
Ħ	Please favour us with your D/D on New York
ñ	We confirm that the amount of the drawing has been duly endorsed on the reverse of the original credit.
ñ	We certify that all terms and conditions of the credit have been complied with.
$\Box$	Please advise/confirm us date of maturity. Upon maturity please remit the proceeds as above instruction.
H	Please pay us at sight while your interest/discount charges are for buyer's account
اب	I touse has as at sight witte some interestationality contings are for anical a account.

Figure E.2. The Input Screen of Export Document Cover Letter.

	Documen	nts red	quired by I	J/C	i
				P	age 2
	Original	Сору		**************************************	
Bill of Exchange Invoice Bill of Lading Packing List Cert. of origin Cert. of weight Benf. Cert. Analysis Cert. Fax Advice Other			RS/	Tr Ox	
9					B
3			PRINT	RETURN	
S					A

Figure E.3. The Input Screen of Document required by L/C.

Reimbursement Data Entry
L/C Ref.: Issuing Bank:
Bill Ref. :
Currency:
Bill Amount : Reimbursing Bank :
SWIFT/TLX
Bank:
PRINT
THE STATE OF THE S
Figure E.4. The Input Screen of Reimbursement Claim
A STATE OF THE STA
E MAN X + MARA E
DIS TOPE S
BROTHERS
TAROR WINOT
* SINCE 1969 SINCE 1969
SINCE 1969 360
าวิทยาจังเจ้สล์

	Tracing swift
i	
Bill Ref.:	
Swift code	
Bank	LANED CIS
L/C No.	111111111111111111111111111111111111111
Currency:	
Amount :	
15	
	PRINT RETURN
2	TATAL * HILLIAM
7	Figure E.5. The Input Screen of Tracing Swift.
CO.	BROTHERS OF ST GABRIEL
4	LAROP
*	OMNIA *
	SINCE 1969 MAIN A
	<sup>77วิ</sup> ทยาลัยลัสสัมบา

